# 分のリル牛电动

3Q 2021



## **♥**NIU小牛电动

NIU at a glance

2014

Founded

Series of electric two wheelers 2,686

Stores in China

49

**Countries** 

2.4<sub>mn</sub>

Scooters Sold Globally 9.1<sub>bn km</sub>

**Riding Data** 











### **♥** ∩IU 小牛电动

China: We continue to rapidly expand our product lines, now extending to the mass-medium market



Year

## ∩IU小牛电动

EU and US: Our brand can be easily extended into new categories to capture new market growth





Data as of September 30, 2021.

### **♥** ∩IU 小牛电动

Data as of September 30, 2021.

Asian markets: We have introduced a high-end and mid-end models in Indonesia as a starter





Year introduced 2021 2021

### ₩NIU小牛电动

Competitive edge in smart and lithium-ion technologies with user-centric industrial design



#### Winner of seven major international design awards

















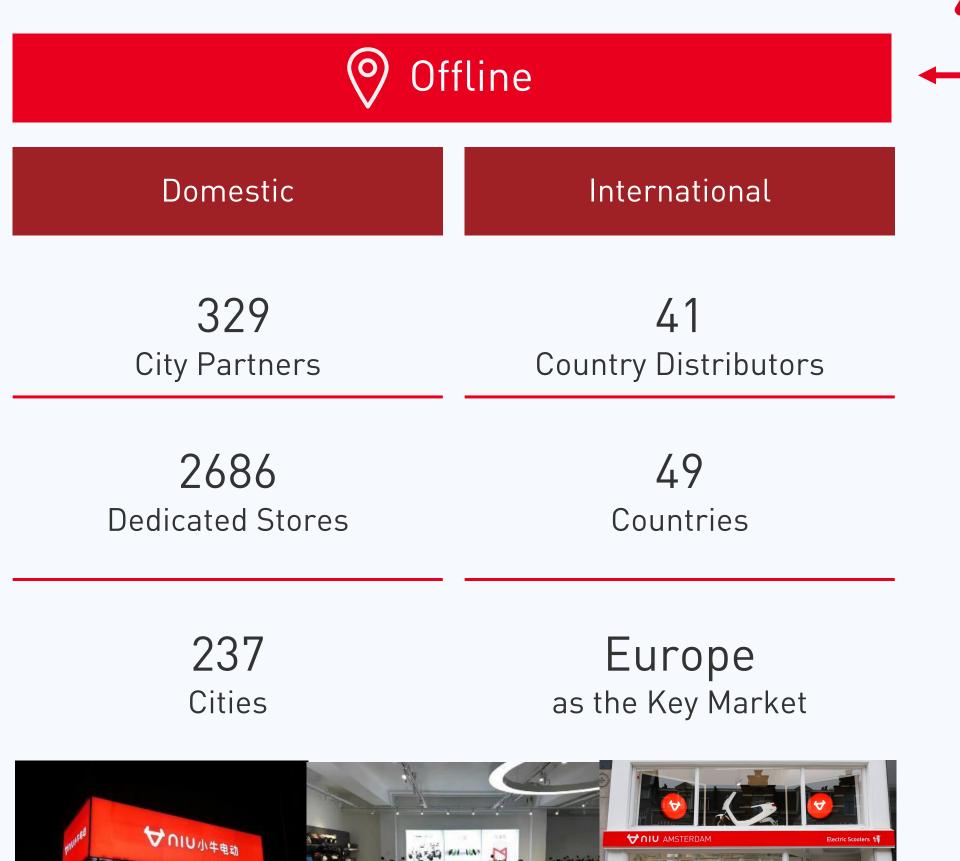








## Sales Network and Omnichannel Retail Model







3<sup>rd</sup> Party Platform

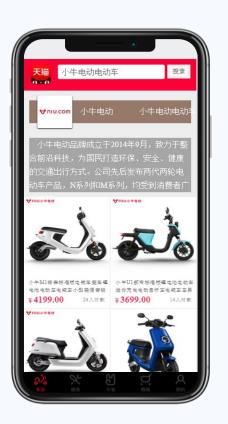




















# Further expand production capacity to support our growth







サロリ小牛电动

Financial Highlights

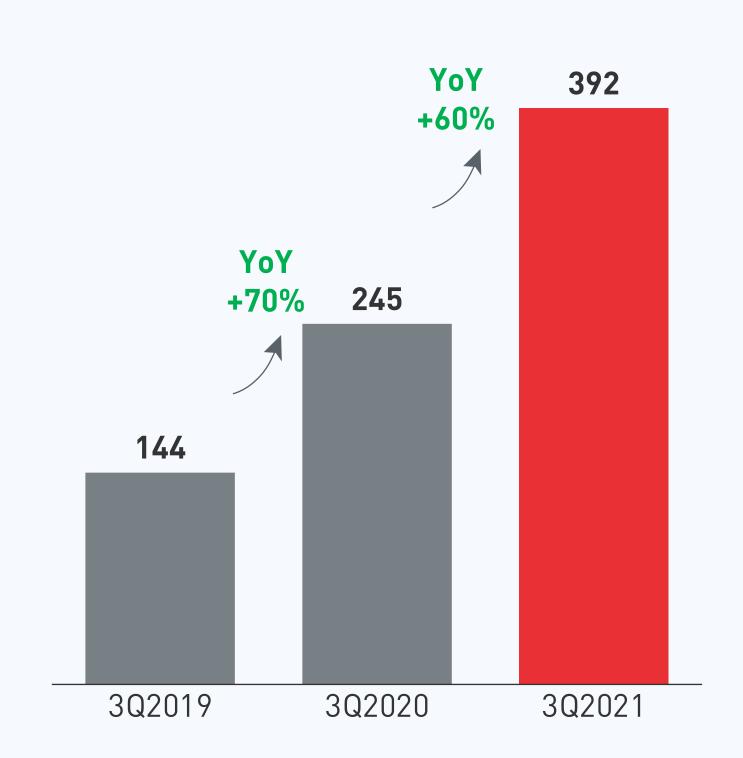


# Robust revenue growth driven by strong sales volume

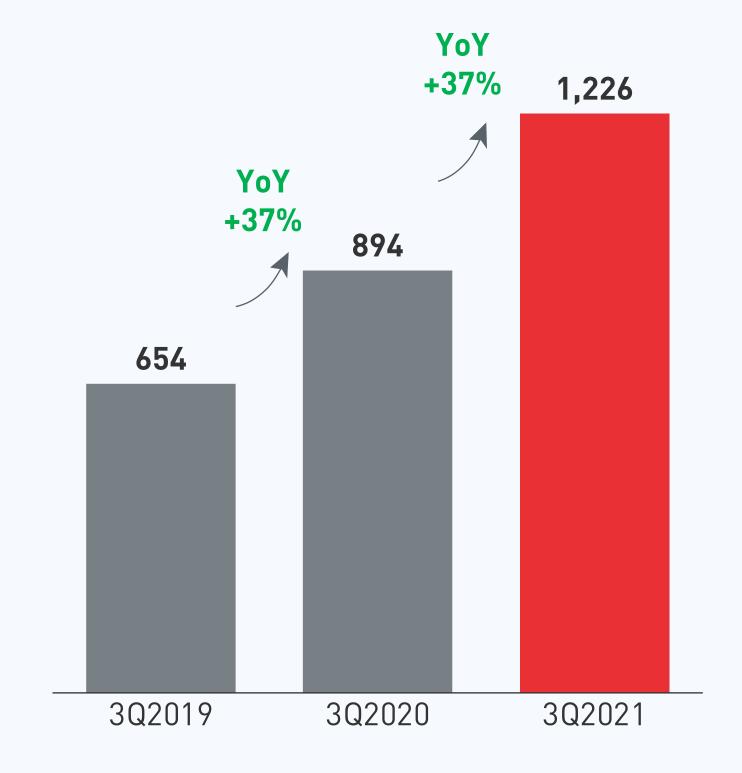
China Sales Volume (thousands)

Overseas Sales Volume (thousands)

Total Revenue (RMB millions)







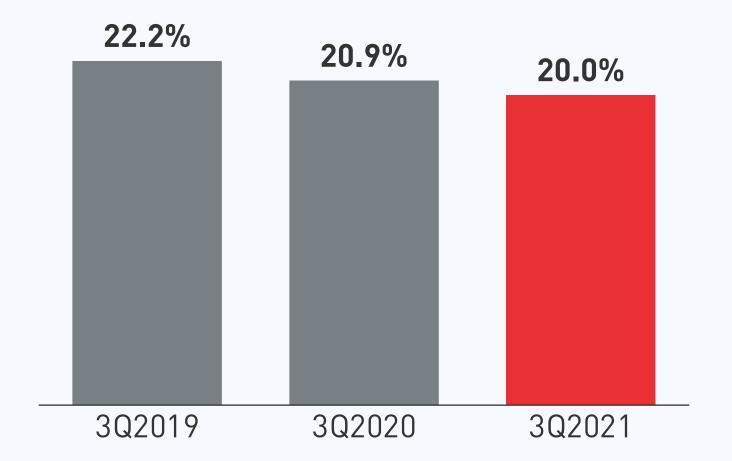


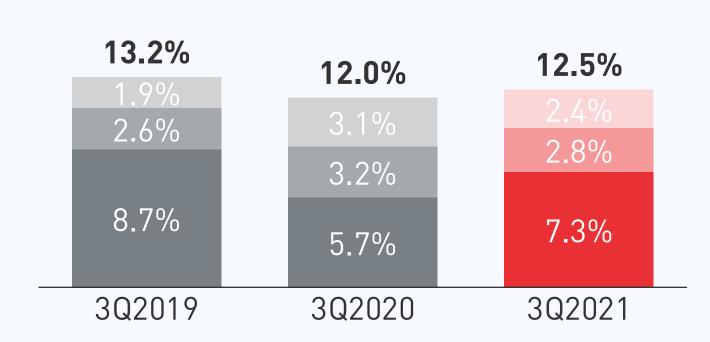
## Stable gross margin and strong operating leverage

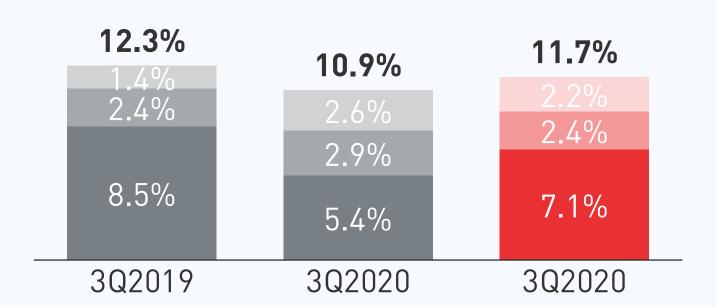
**Gross Margin** (as % of revenues) **Operating expenses** (as % of revenues)

Adj. Operating expenses<sup>(1)</sup> (as % of revenues)









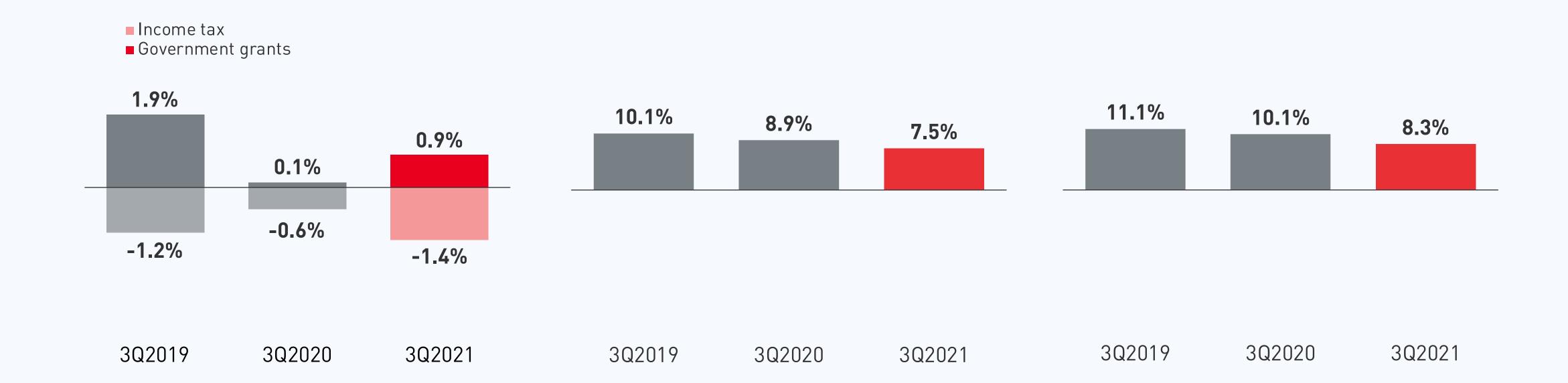


# Higher-than-industry profitability

Government grants and income tax (as % of revenues)

Net Margin (as % of revenues)

Adj. Net Margin<sup>(1)</sup> (as % of revenues)





# Solid balance sheet with strong cash position

Condensed Balance Sheet (RMB thousands)	30-Sep-2021	30-Jun-2021
Cash, deposit & short-term investment	1,552,635	1,222,008
Restricted cash	147,512	178,053
Accounts receivable, net	63,806	73,939
Inventories	304,364	211,614
PP&E and intangible assets	370,620	311,446
Land use right	97,088	99,294
Other assets	67,380	74,641
Total assets	2,603,406	2,170,995
Accounts payable	(532,601)	(532,601)
Short-term bank borrowings	(140,000)	(180,000)
Advance from customers	(48,823)	(43,361)
Other liabilities	(307,811)	(313,879)
Total liabilities	(1,392,779)	(1,069,841)
Total equity	(1,210,627)	(1,101,154)
Total liabilities and equity	(2,603,406)	(2,170,995)





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Appendix



## 2018 – 2020: Sales Volume

## E-scooter Sales Volume (thousands) (y-o-y growth %)





## 2018 – 2020: Revenues

## Revenues (RMB millions) (y-o-y growth %)





# 2018 – 2020: Revenues per scooter (ASP)

## Revenues per Scooter (RMB) (y-o-y growth %)



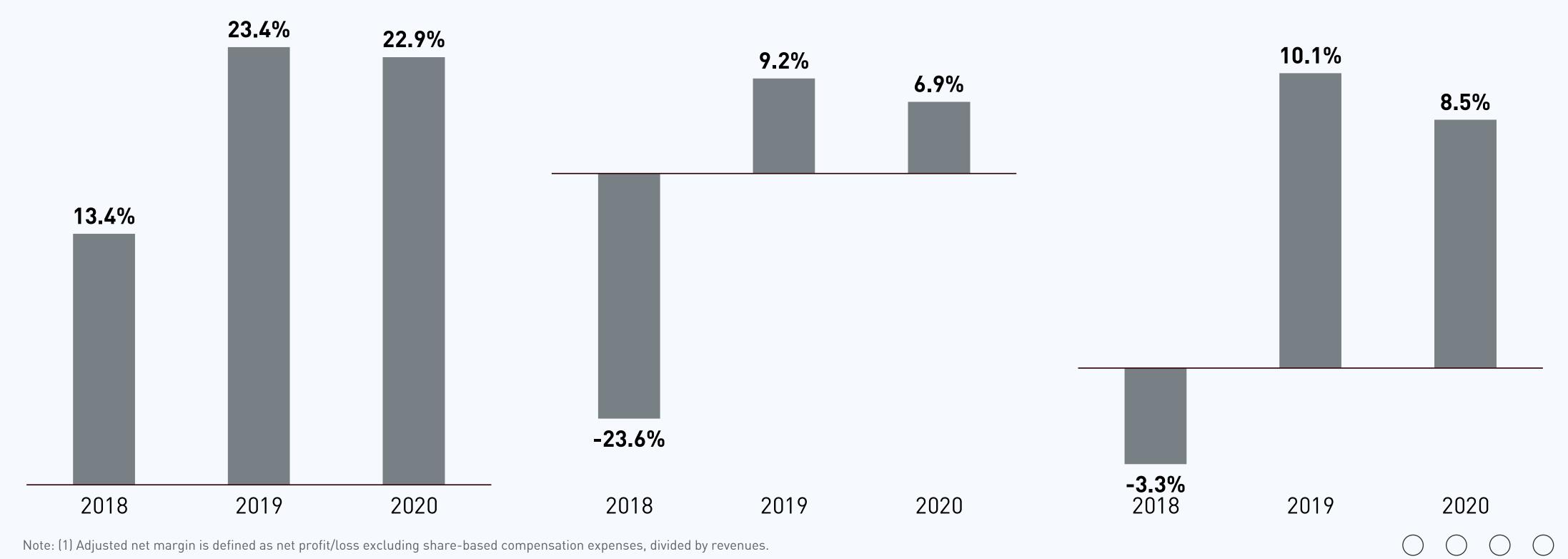


2018 – 2020: Margins

Gross Margin (as % of revenues)

Net Margin (as % of revenues)

Adj. Net Margin<sup>(1)</sup>
(as % of revenues)



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