

Data as of December 31, 2019.





Existing Product Portfolio





NQi

MQi





UQi





Upcoming New Products



TQi

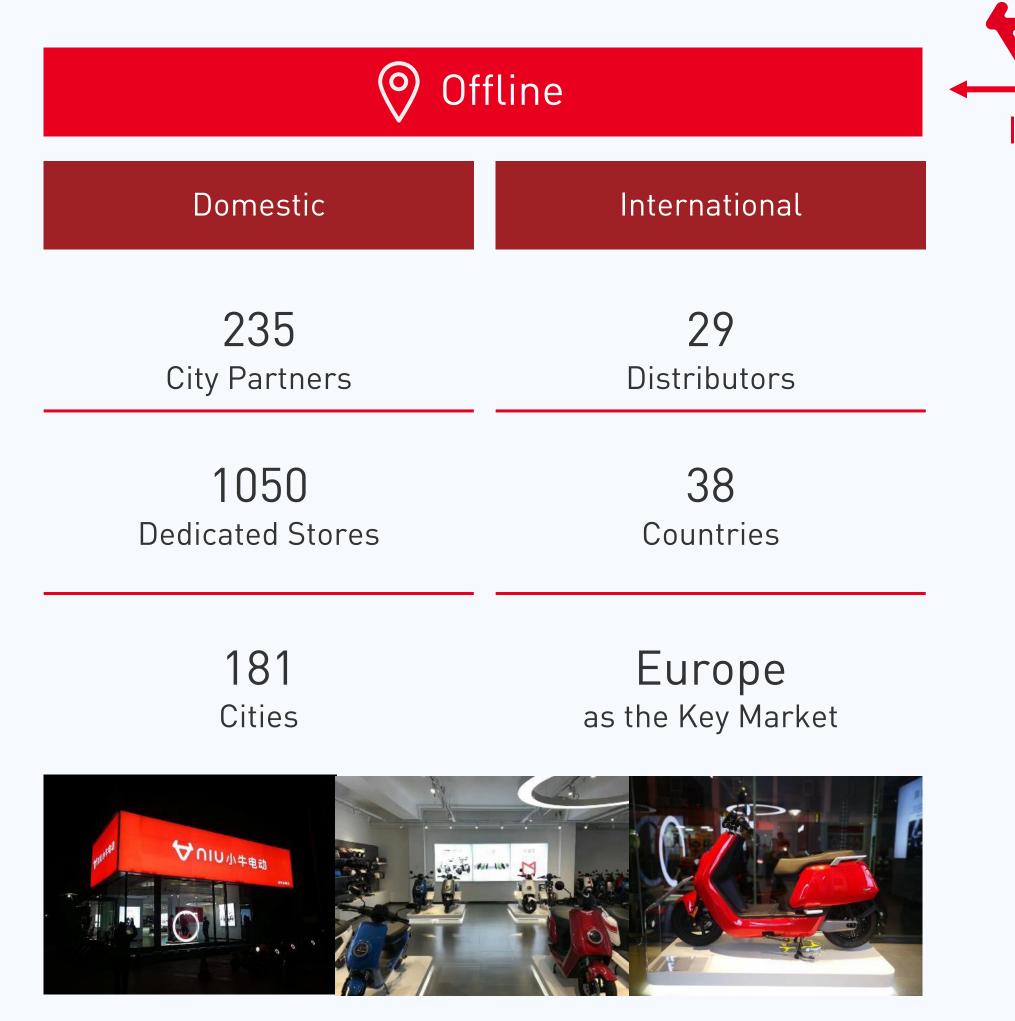
RQi



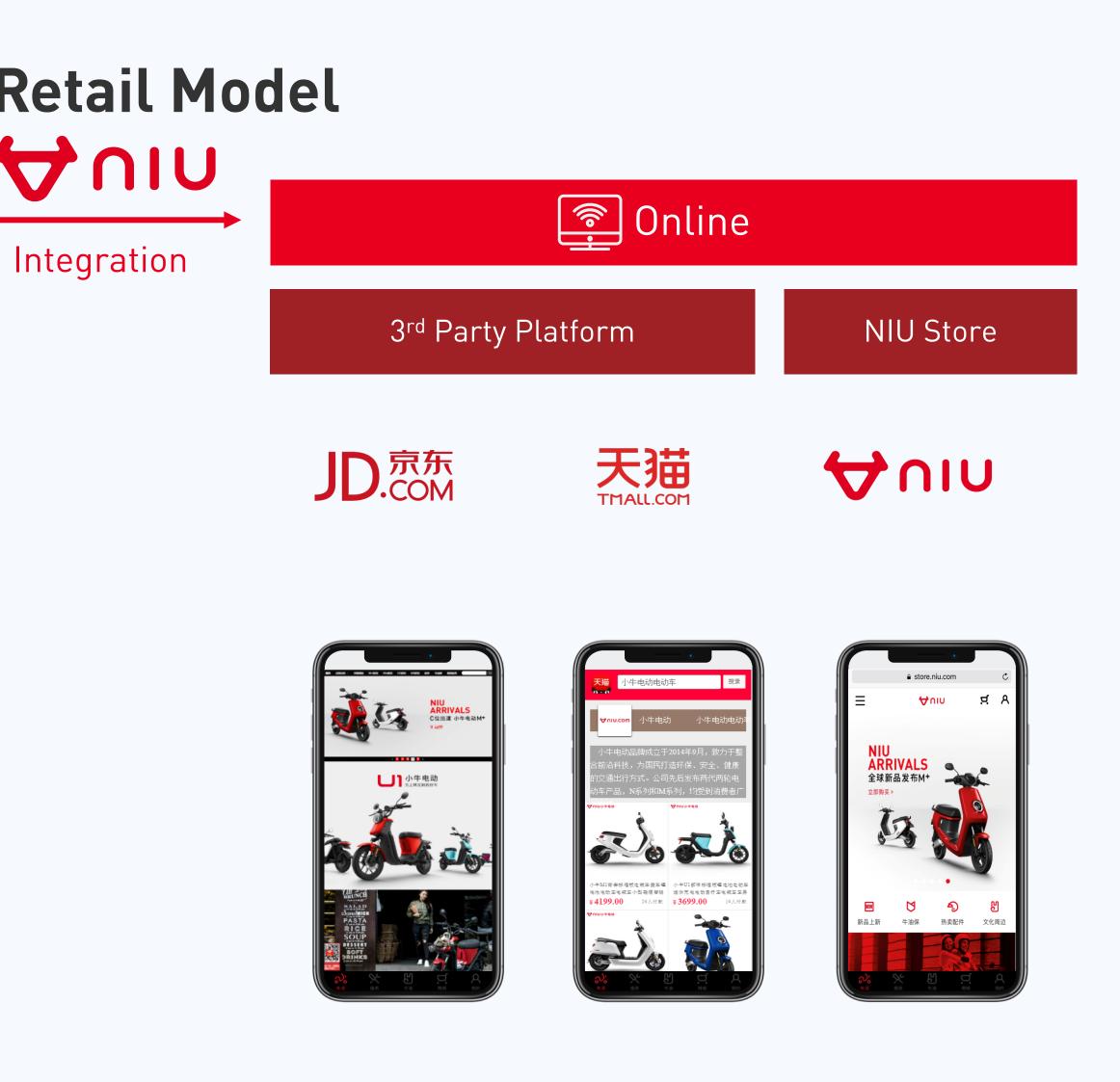


♥∩IU小牛电动

Sales Network and Omnichannel Retail Model



Data as of December 31, 2019.



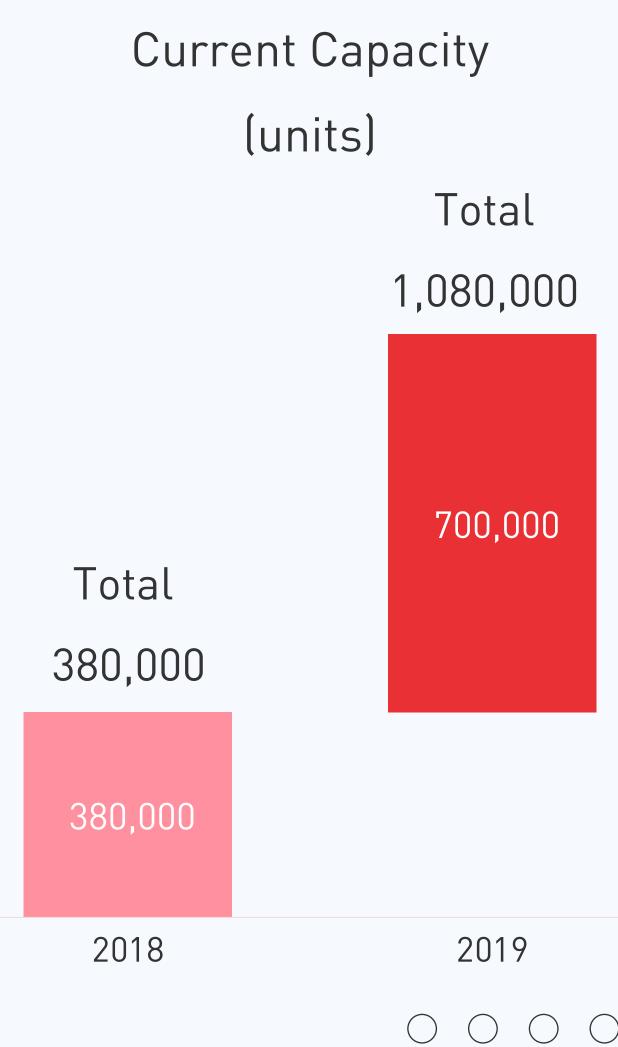
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Global R&D and Manufacturing Facility in Changzhou









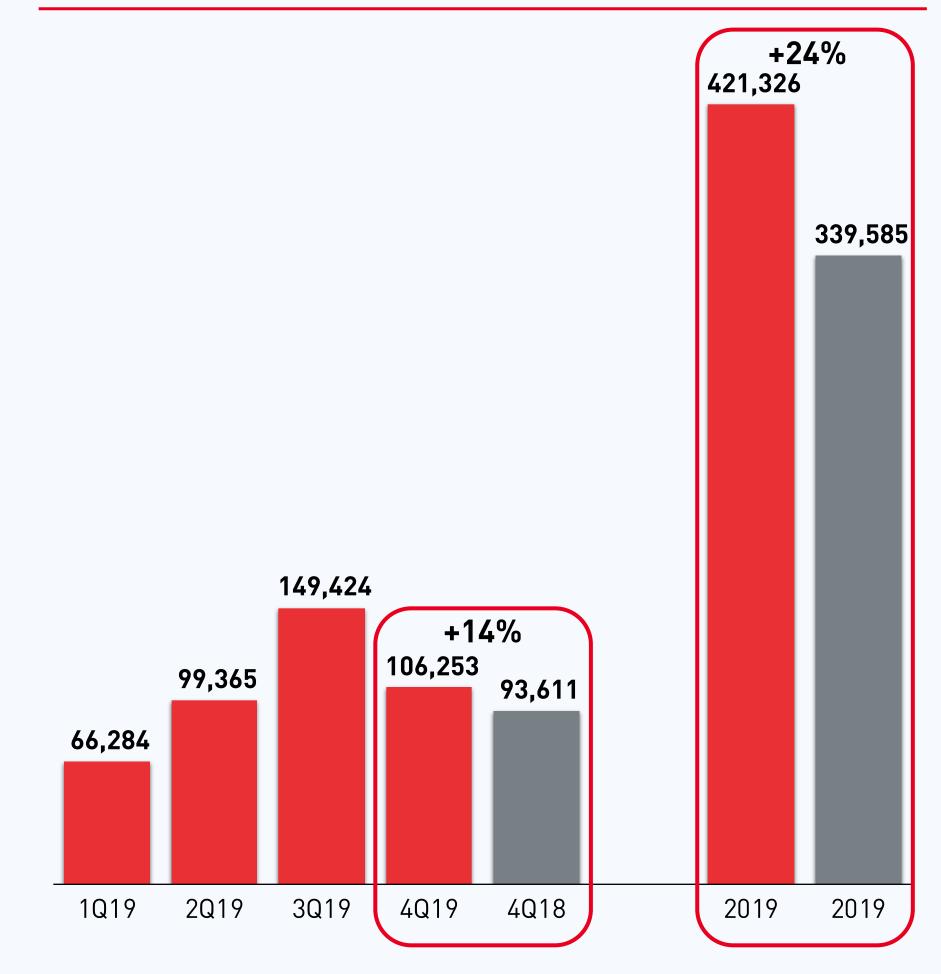


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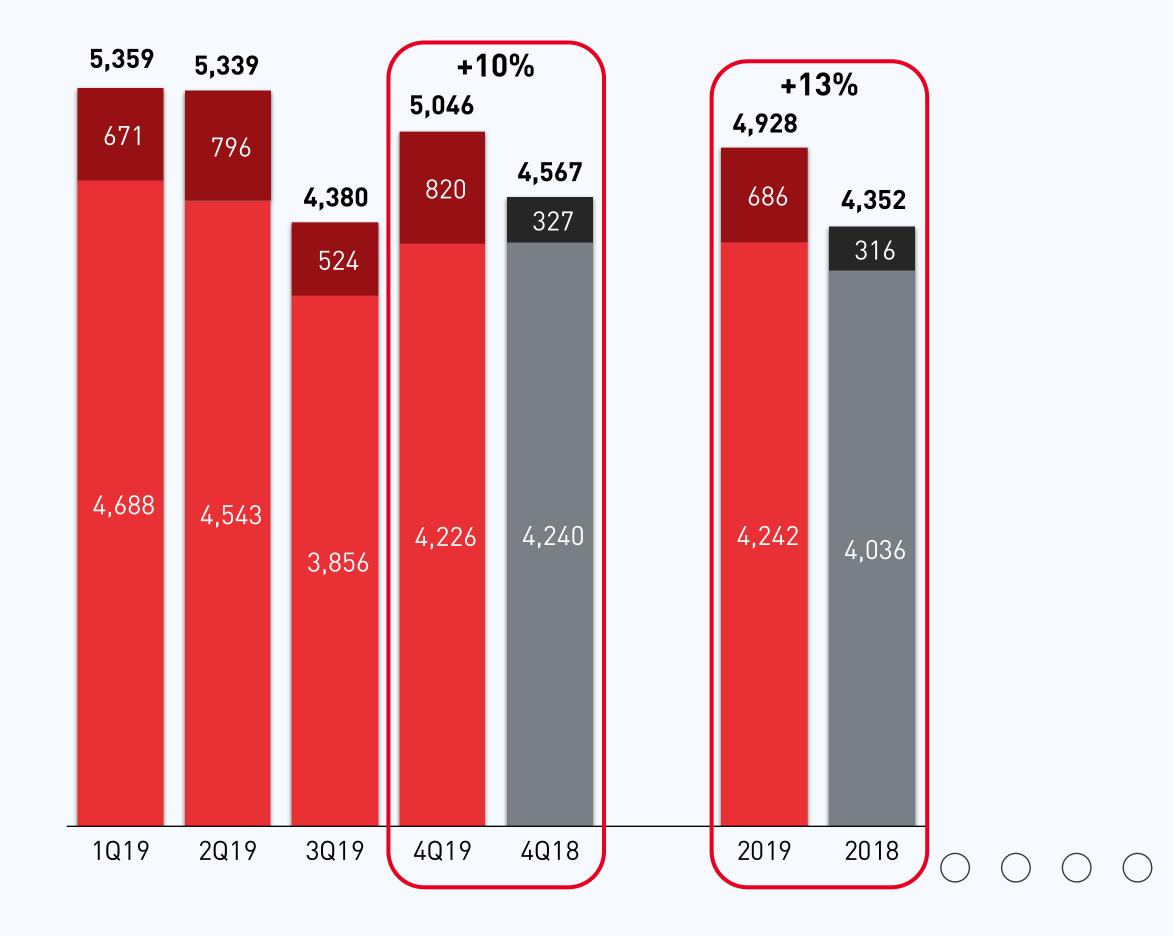


Strong Volume and ASP Growth

E-scooter Sales Volume (units) (y-o-y growth %)



Revenues per Scooter (RMB) (y-o-y growth %)

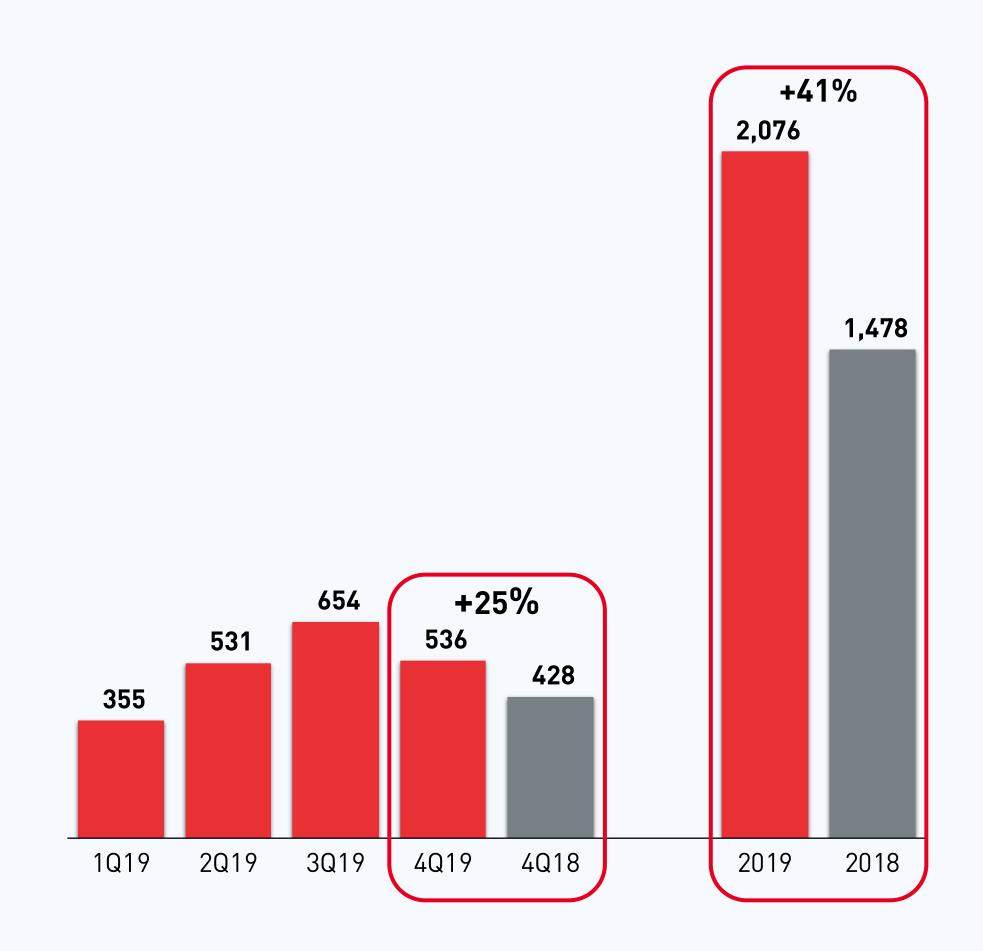




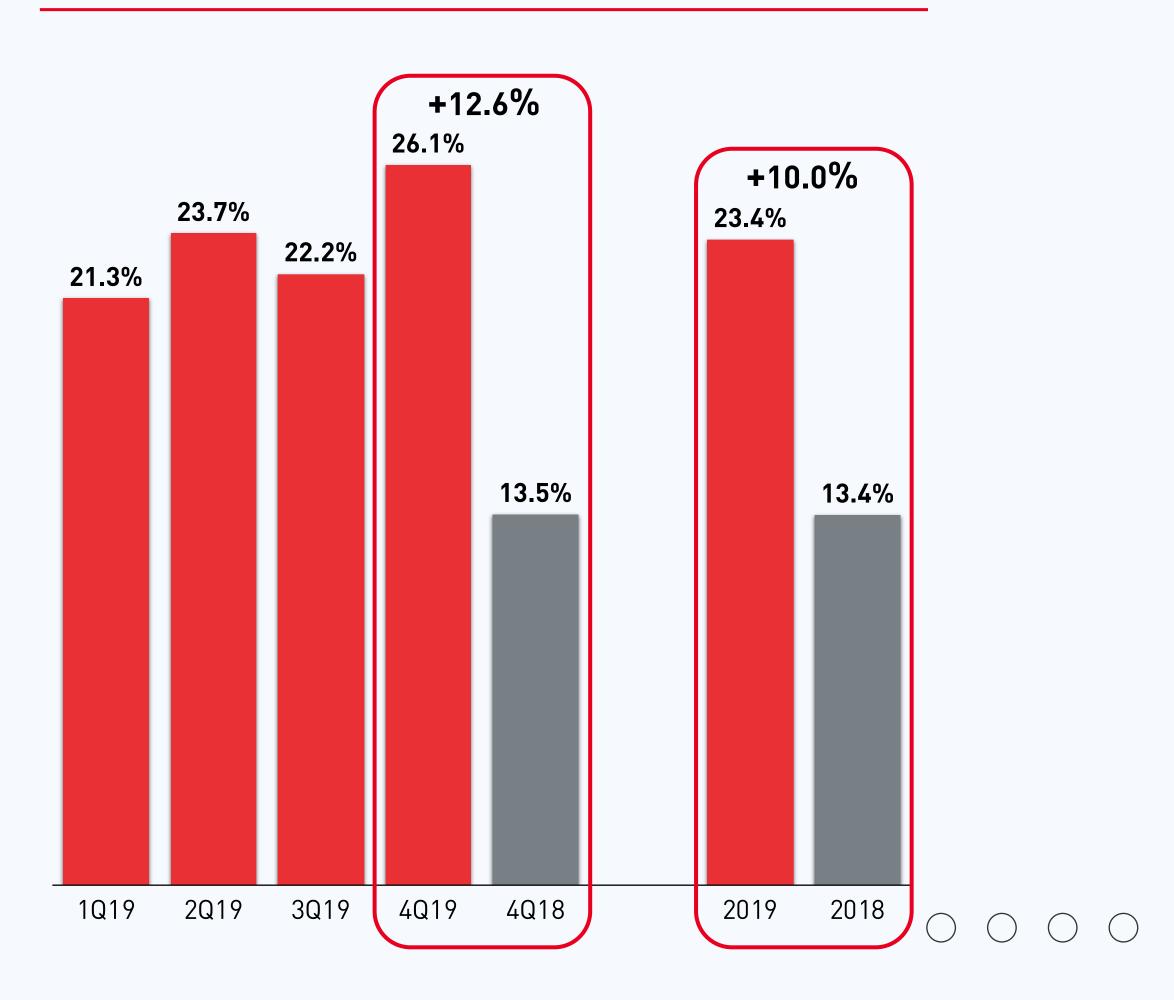


Robust Revenues and Gross Margin Growth

Revenues (RMB millions) (y-o-y growth %)



Gross Margin (as % of revenues)

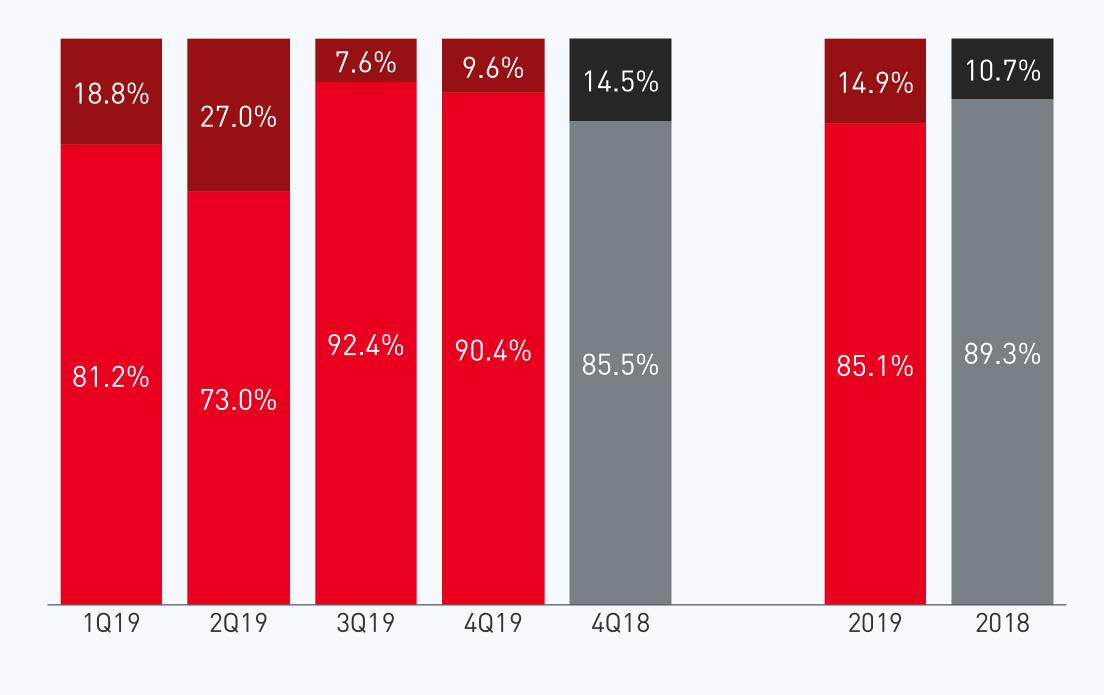






Diversifying Revenues Base

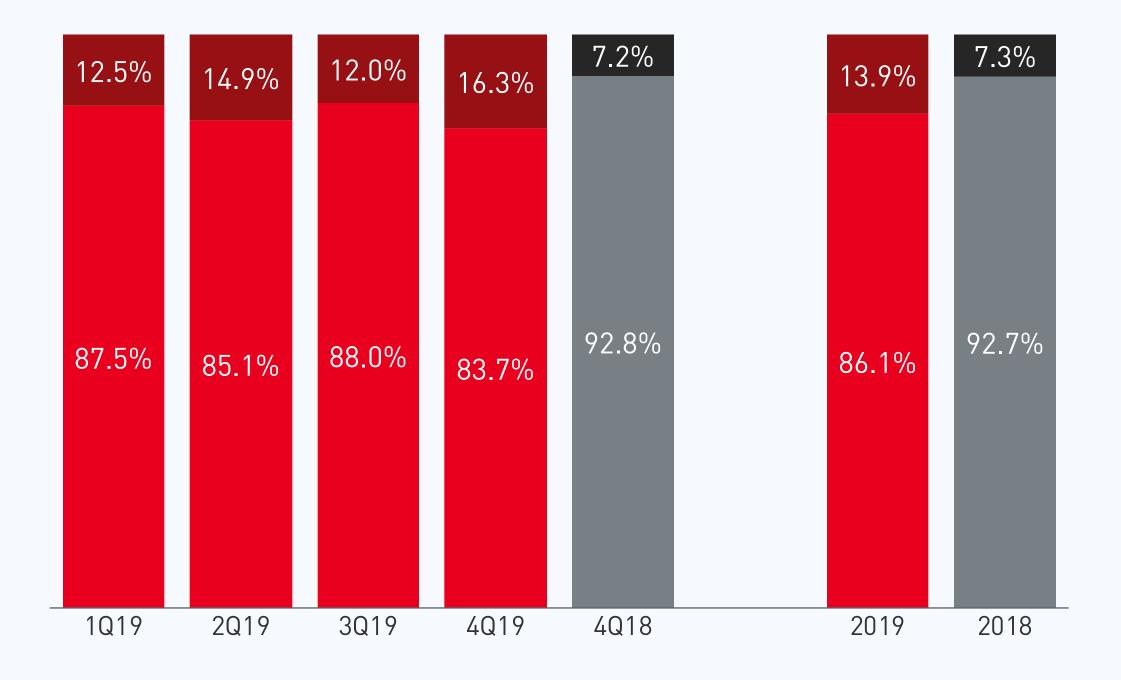
Scooter Revenues Breakdown by Geography



China

Overseas markets

Revenues Breakdown by Product



E-scooter

Accessories, spare parts and services

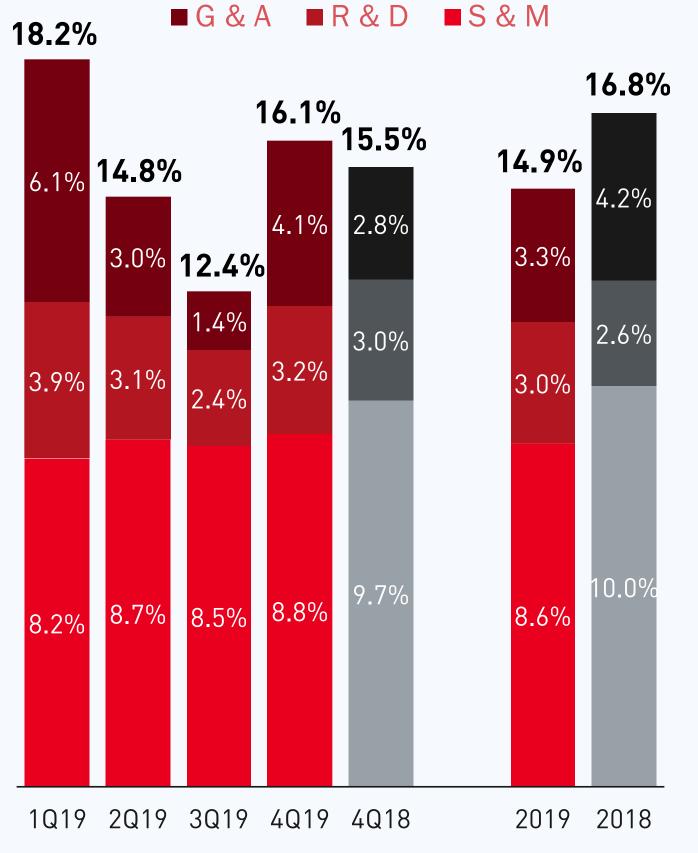


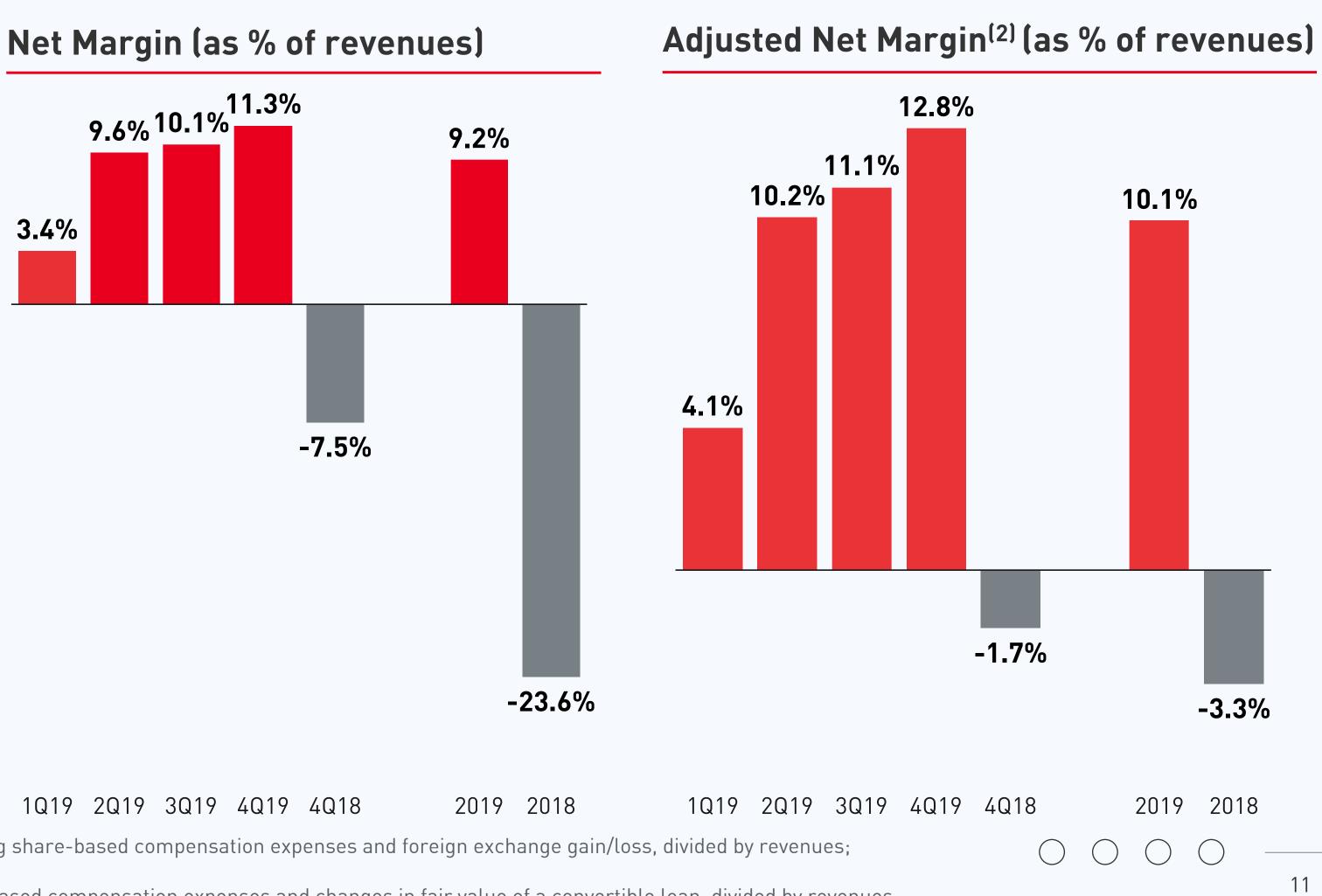
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Improved Net Margin

Adj. Operating Expenses⁽¹⁾ (as % of revenues)



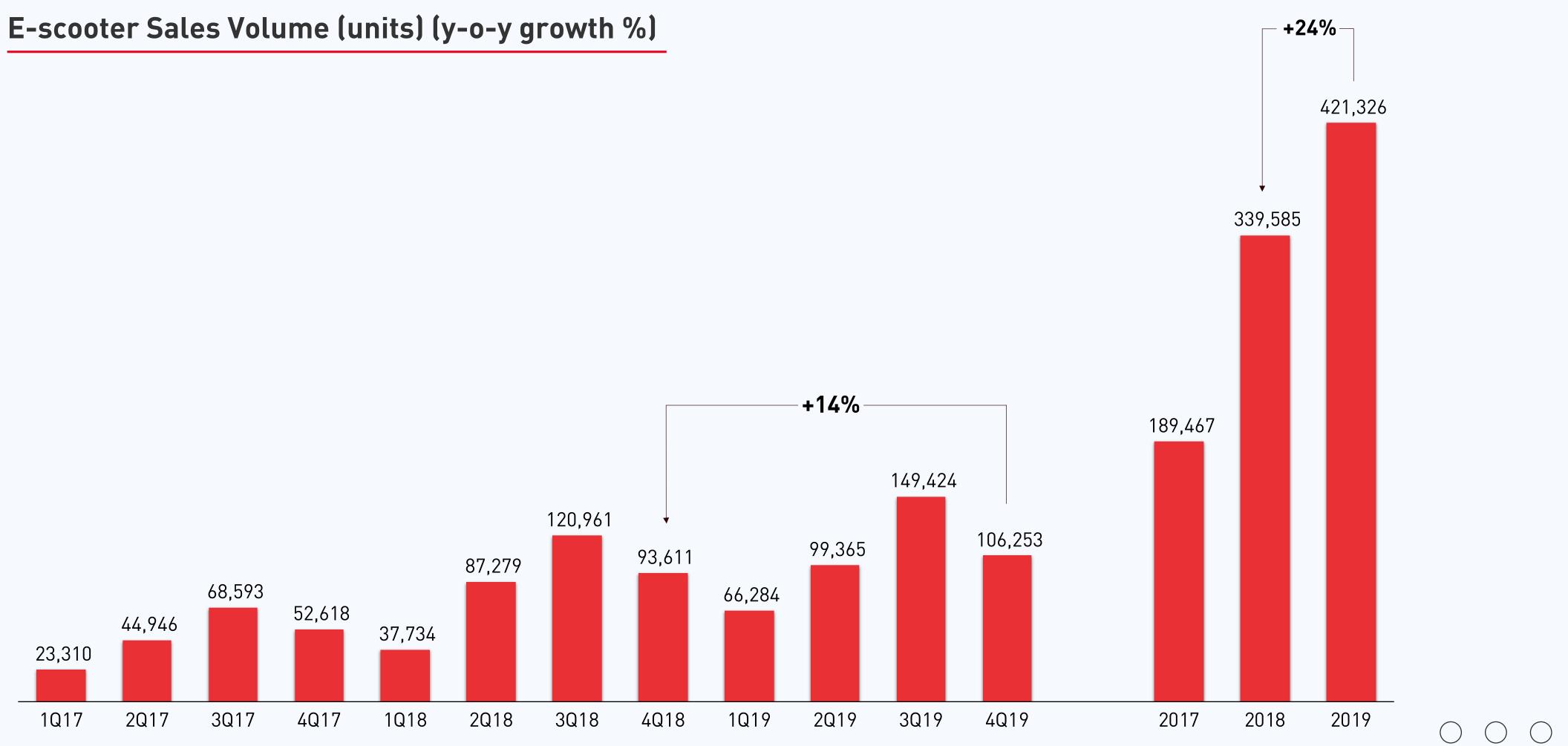


(1) Adj. operating expenses is defined as operating expenses excluding share-based compensation expenses and foreign exchange gain/loss, divided by revenues; Foreign exchange gain/loss was included in G&A since Q4 2019.

(2) Adjusted net margin is defined as net profit/loss excluding share-based compensation expenses and changes in fair value of a convertible loan, divided by revenues.



2017 – 2019: Sales Volume



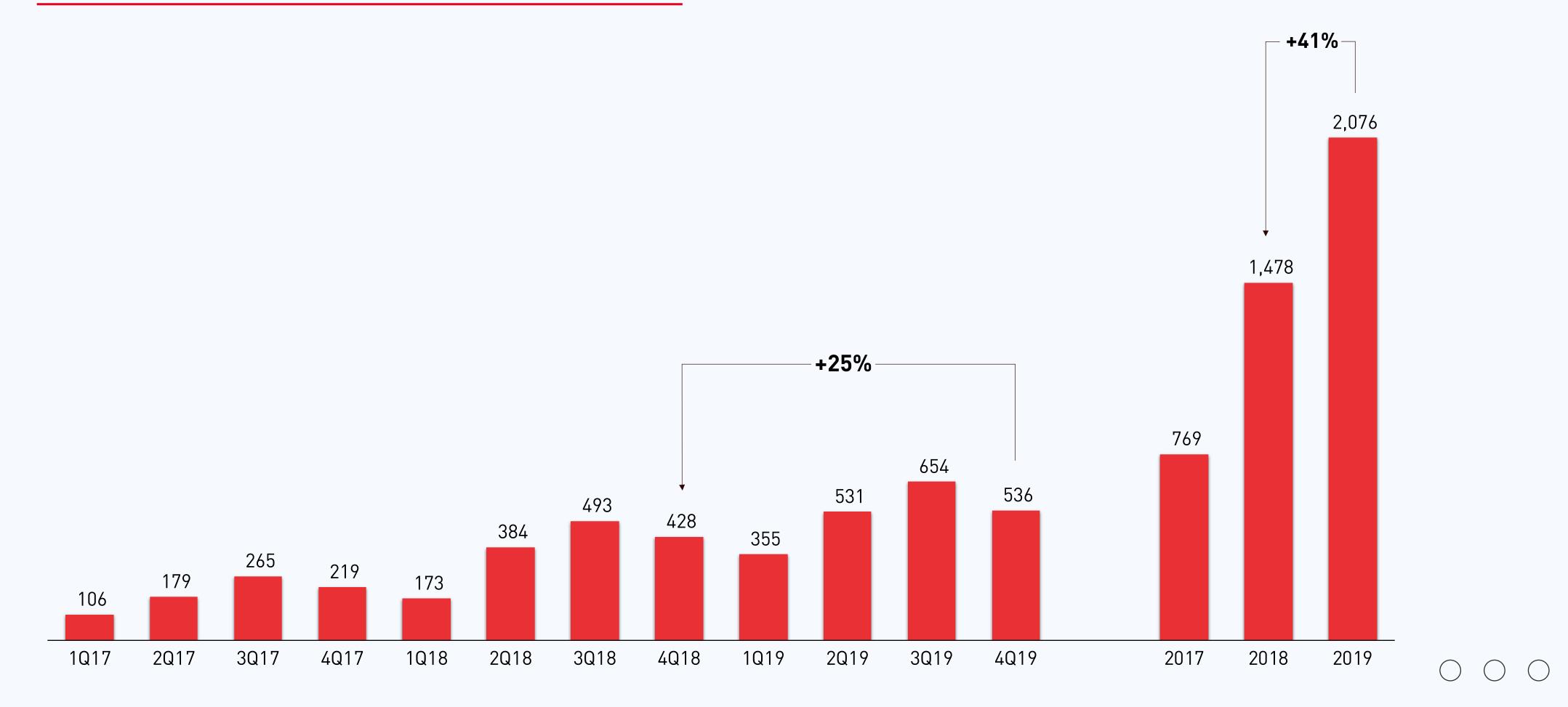


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2017 – 2019: Revenues

Revenues (RMB millions) (y-o-y growth %)

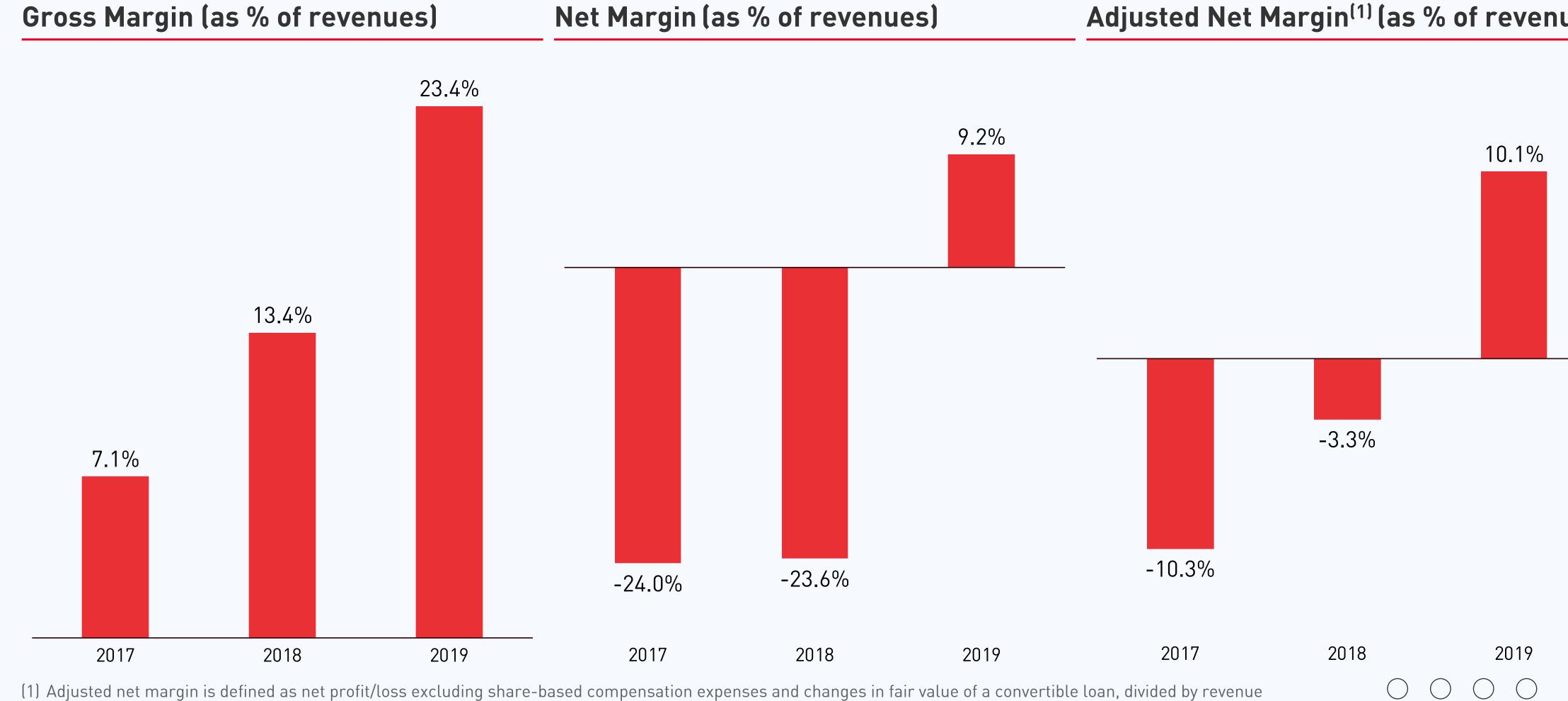




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2017 – 2019: Margins



Adjusted Net Margin⁽¹⁾ (as % of revenues)





