## $\boldsymbol{\nabla}$ ПIU小牛电动 <br> 4Q 2019

 35＋Countries
1.06 mn

Scooters Sold
4.2 bnkm

Riding Data

## Existing Product Portfolio



Nロi


Mロi


பロi


GロVA

## Upcoming New Products



Sales Network and Omnichannel Retail Model
 $\xrightarrow[\text { Integration }]{\stackrel{\rightharpoonup}{\longrightarrow} \cap \mid U}$




Data as of December 31， 2019

## Global R\＆D and Manufacturing Facility in Changzhou



Current Capacity （units）


# 『 ○ IU小牛电动 

Financial Highlights

## Strong Volume and ASP Growth

E－scooter Sales Volume（units）（y－0－y growth \％）


Revenues per Scooter（RMB）（y－0－y growth \％）


## Robust Revenues and Gross Margin Growth

Revenues（RMB millions）（y－0－y growth \％）


Gross Margin（as \％of revenues）


## Diversifying Revenues Base

Scooter Revenues Breakdown by Geography


Revenues Breakdown by Product

## Improved Net Margin

Adj．Operating Expenses ${ }^{(1)}$ （as \％of revenues）


Net Margin（as \％of revenues）


Adjusted Net Margin ${ }^{(2)}$（as \％of revenues）

（1）Adj．operating expenses is defined as operating expenses excluding share－based compensation expenses and foreign exchange gain／loss，divided by revenues；$\bigcirc \bigcirc$ $-$ Foreign exchange gain／loss was included in G\＆A since Q4 2019
（2）Adjusted net margin is defined as net profit／loss excluding share－based compensation expenses and changes in fair value of a convertible loan，divided by revenues．

## 2017－2019：Sales Volume



## 2017－2019：Revenues

Revenues（RMB millions）（y－0－y growth \％）


## 2017 －2019：Margins

## Gross Margin（as \％of revenues）

Net Margin（as \％of revenues）
Adjusted Net Margin ${ }^{(1)}$（as \％of revenues）




