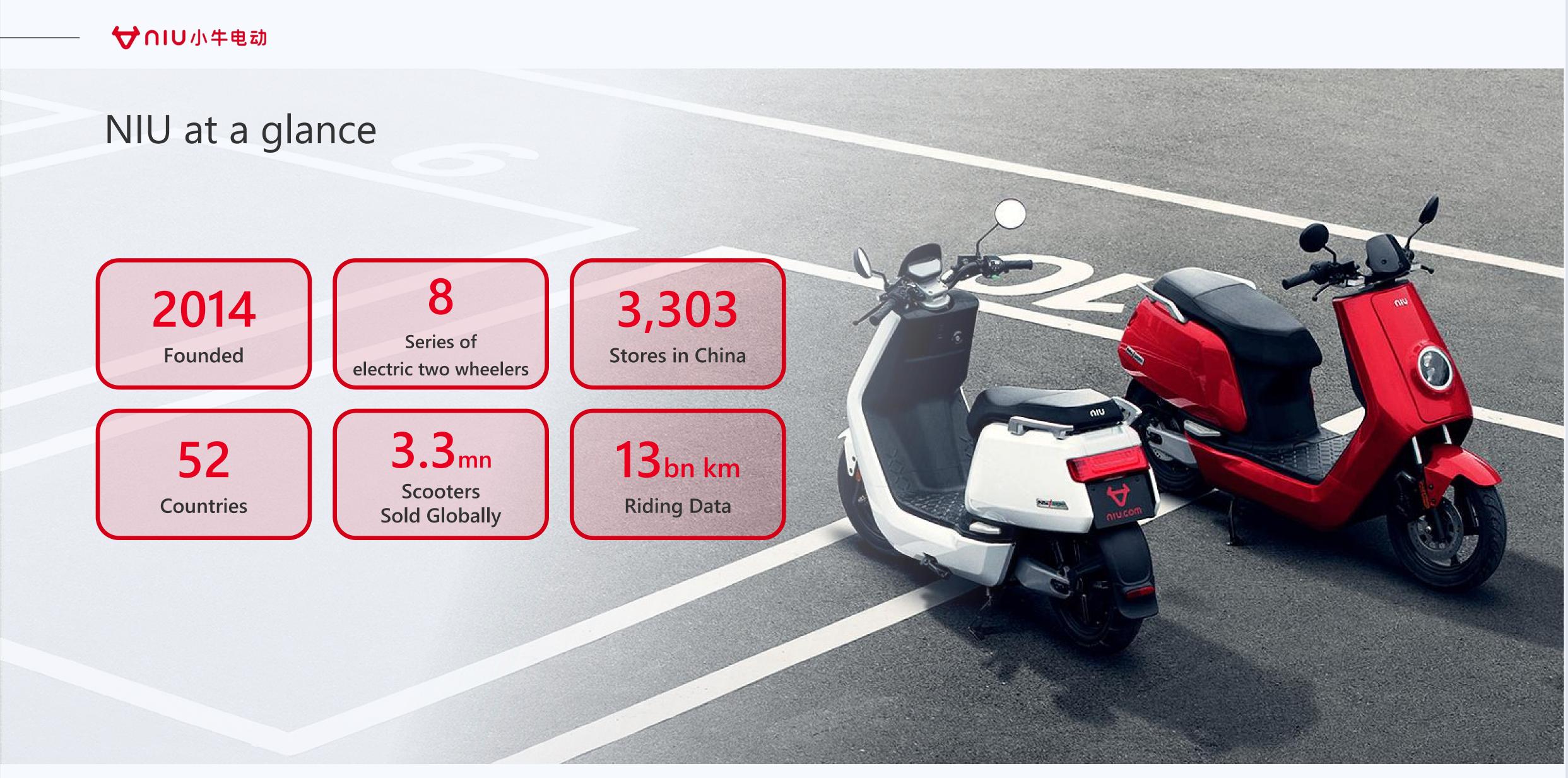
ひついり、年电动 3Q 2022





Data as of Sep 30, 2022.





China: We released three new products SQi, upgraded UQi+(U2) and Gova B2 in August



NQi MQi UQi



2015 / 2019*

* 2016 / 2021*

2017 / 2022*

Notes: * Year of performance upgrades Data as of Sep 30, 2022.

SQi

2022 (to be offered)



2020 / 2022*





EU and US: We started with E-mopeds and E-motorcycles, now extend to Kick-scooters and E-bike



NQIGTS MQIGT MQI



2019

2020

2021

Data as of Sep 30, 2022.

MQIGTEVO KQI BQI RQI

1 2021

2021

2021 (to be offered)

 $\bigcirc \bigcirc \bigcirc \bigcirc \bigcirc$





South East Asia: We have introduced a high-end and mid-end models in Indonesia as a starter





2021

Data as of Sep 30, 2022.





2021





Competitive edge in smart and lithium-ion technologies with user-centric industrial design



Winner of seven major international design awards









Our battery



NIU Energy[™] 4th Gen Smart Lithium-ion Battery Technology

Dynamic SOC Algorithm Smart Cloud BMS All-In-One Pack 18650 Lithium-ion Battery Cel **FOC Powertrain** NIU Motor EBS Energy Recovery



Portable battery pack

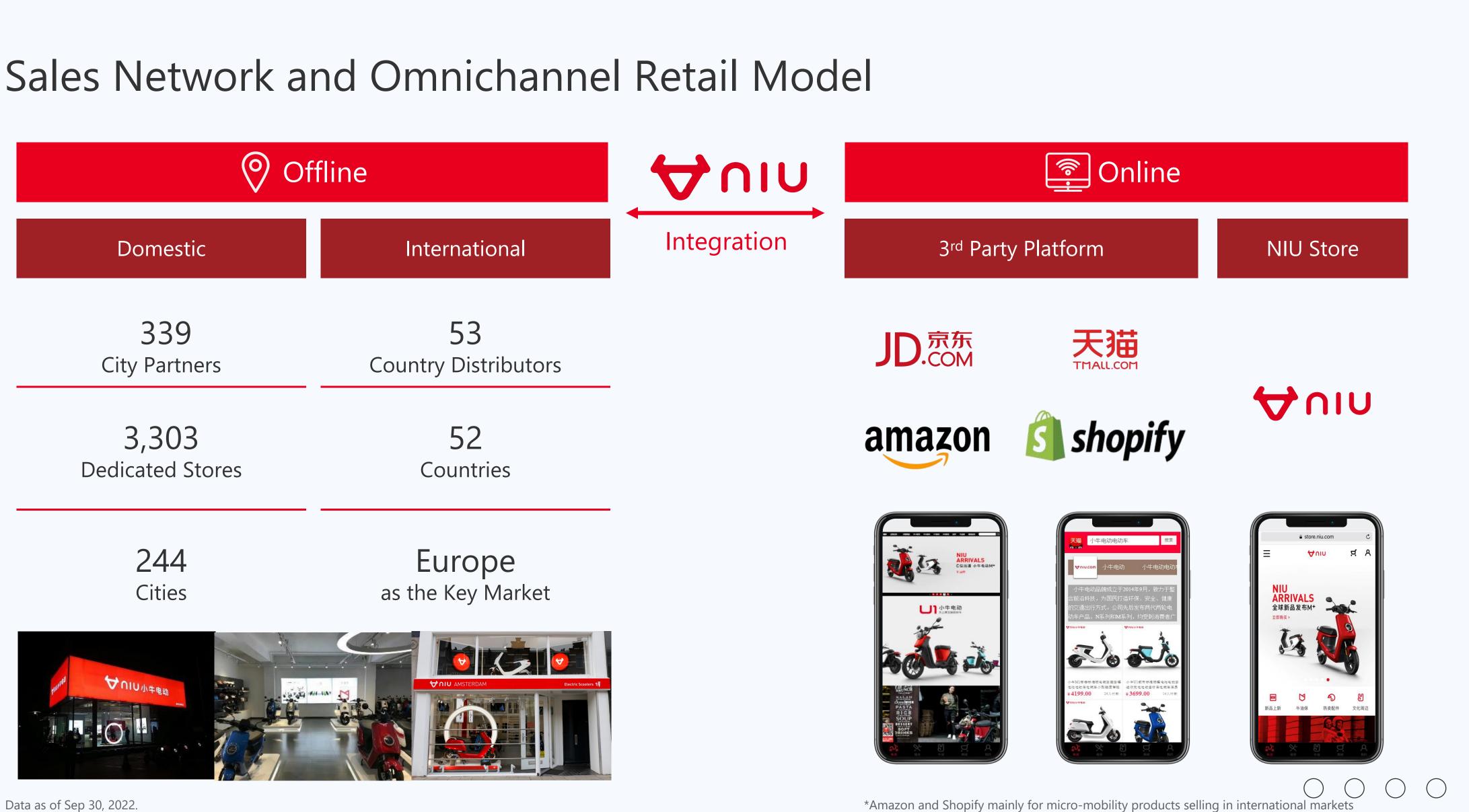












Data as of Sep 30, 2022.

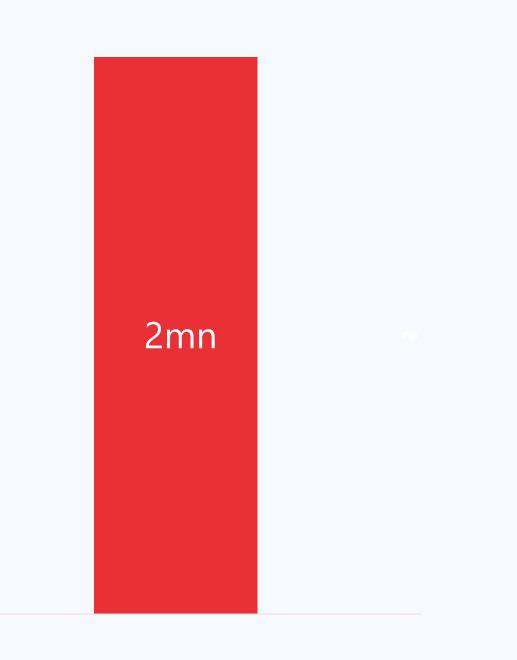




Total production capacity of 2 million units per year



Current Capacity (units)





 $\bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc$



ゲロレ小牛电动 Financial Highlights



Rapid growth of overseas sales due to kick-scooter sales ramp-up

China	Sales	Volume
(thousands)		

Overseas Sales Volume (thousands)



Total Revenue (RMB millions)

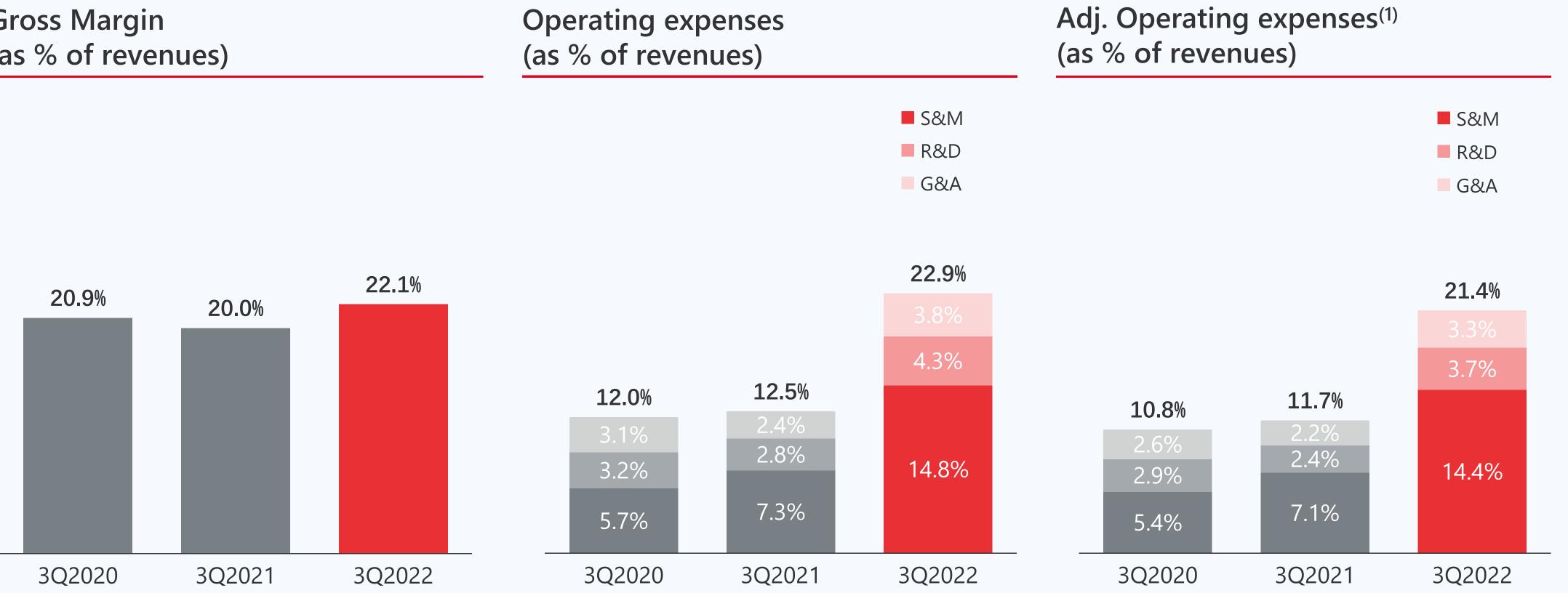
 $\bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc$





Gross margin and operating expenses

Gross Margin	Ope
(as % of revenues)	(as



Note: (1) Adj. operating expenses is defined as operating expenses excluding share-based compensation expenses, divided by revenues

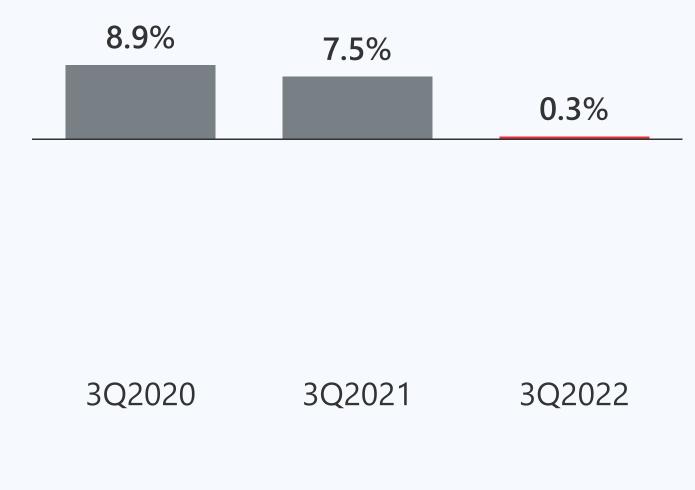


 $\bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc$



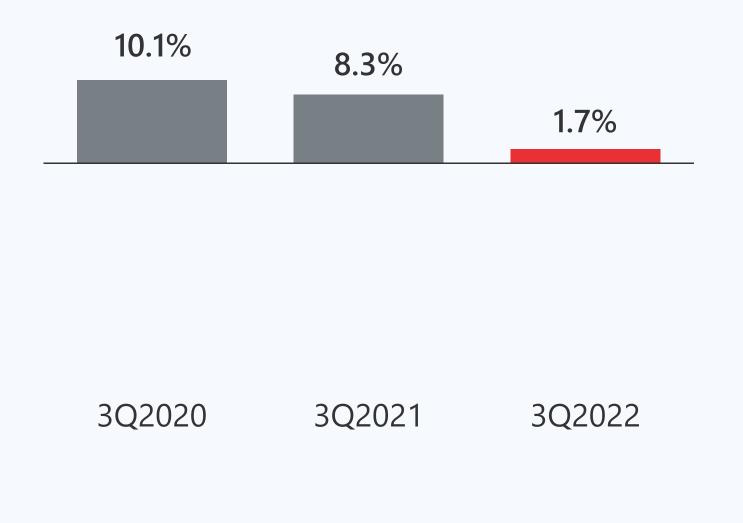
Net Margin

Net Margin (as % of revenues)



Note: (1) Adjusted net margin is defined as net loss/income excluding share-based compensation expenses and change in fair value of a convertible loan, divided by revenues





 $\bigcirc \bigcirc \bigcirc \bigcirc \bigcirc \bigcirc$



❤∩Ⅳ小牛电动

Solid balance sheet with strong cash position

RMB(million)	2022/6/30
Cash, restricted cash, deposits & short-term investment	1,050
Notes receivable & Accounts receivable, net	270
Inventories, net	472
PP&E and intangible assets	417
Land use rights and other operating lease ROU assets	90
Other assets	154
Total assets	2,453
Notes and accounts payable	690
Short-term bank borrowings	180
Deferred revenue and customer advances	74
Other liabilities	210
Total liabilities	1,153
Total equity	1,300
Total liabilities and equity	<u>2,453</u>

)	2022/9/30
	1,479
	267
	440
	411
	89
	189
	<u>2,875</u>
	982
	180
	85
	284
	1,531
	1,344
	<u>2,875</u>











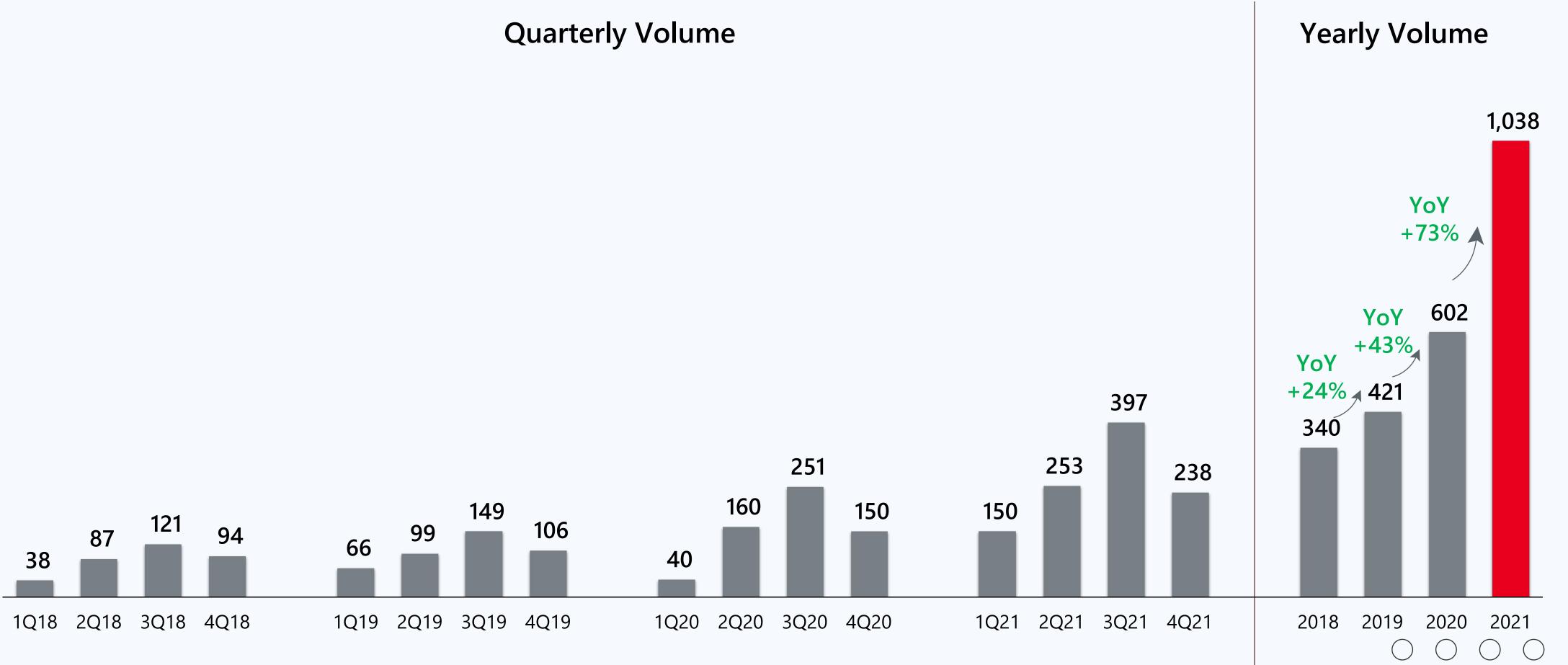
Appendix

10000000-



2018 – 2021: Sales volume growth

E-scooter Sales Volume (thousands) (y-o-y growth %)

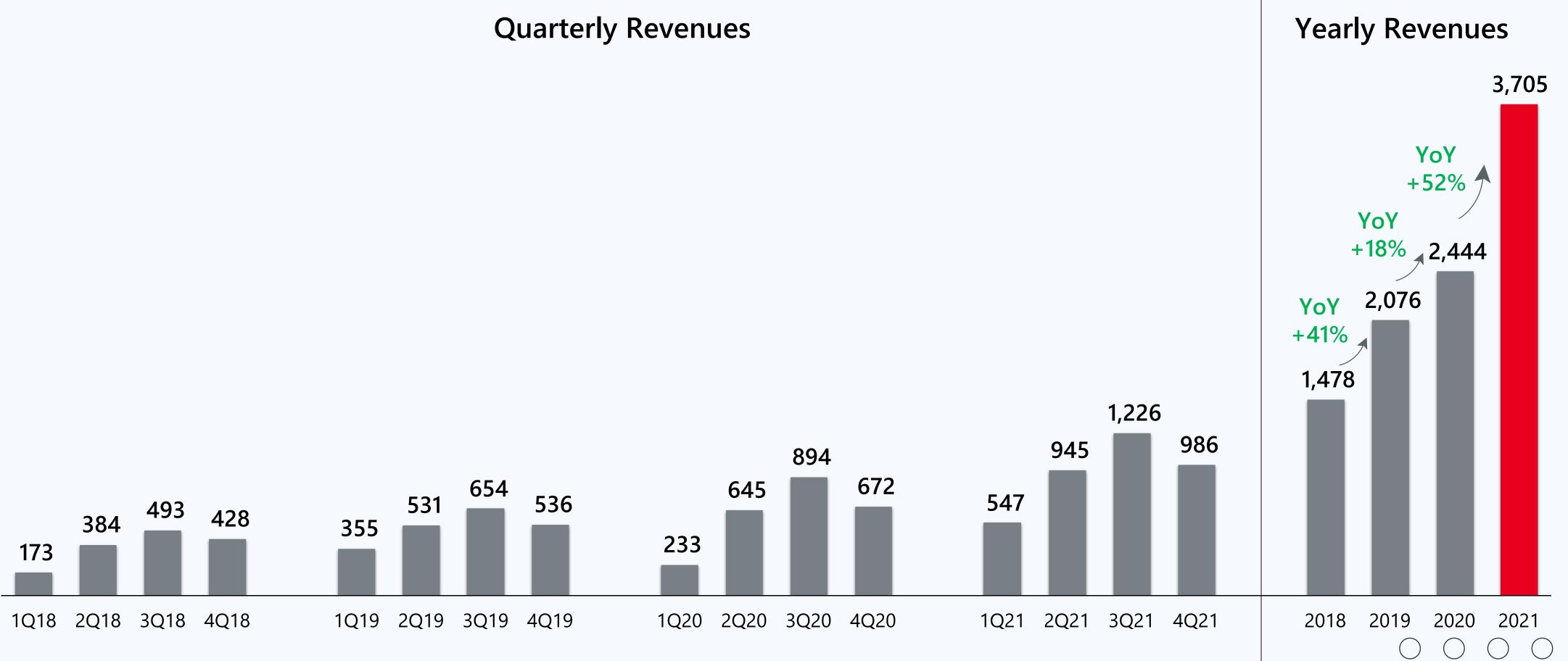






2018 – 2021: Revenues

Revenues (RMB millions) (y-o-y growth %)

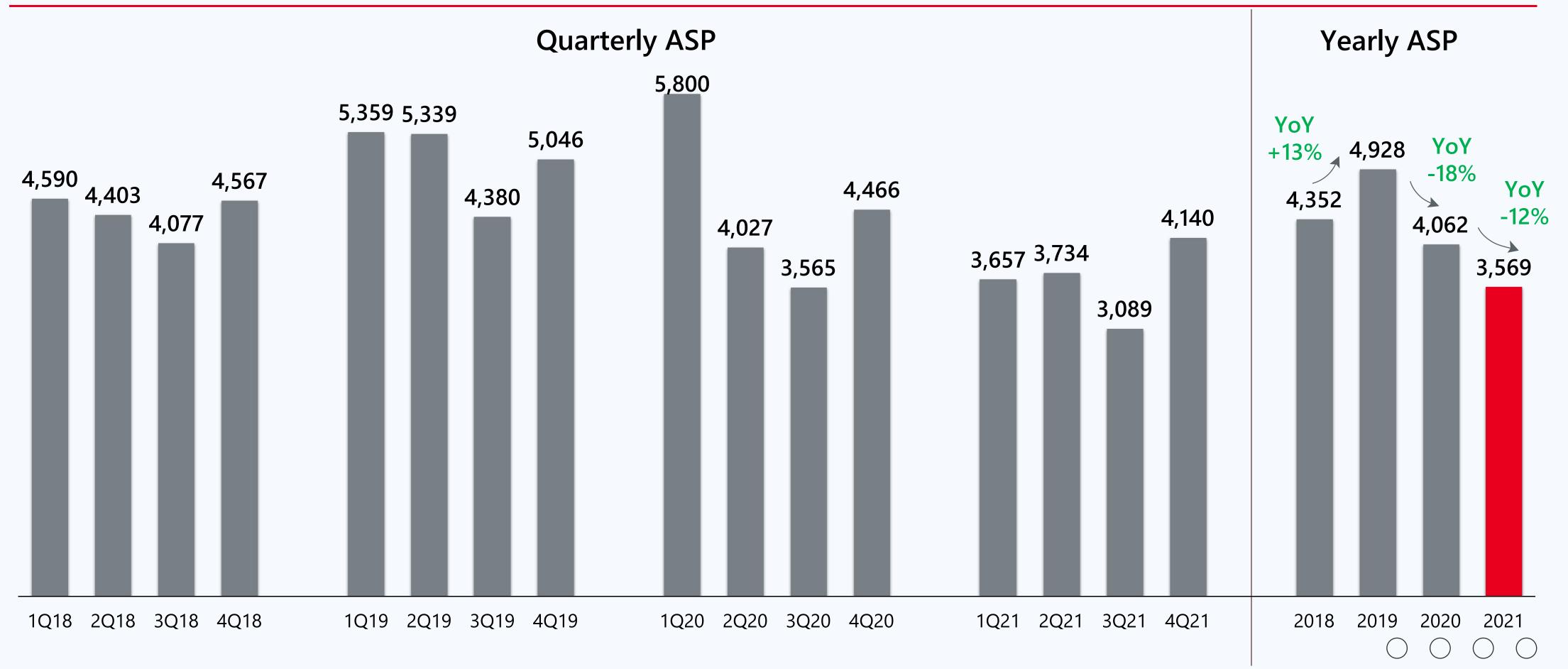






2018 – 2021: Revenues per scooter (ASP)

Revenues per Scooter (RMB) (y-o-y growth %)







2018 – 2021: Margins

Gross Margin	Net Margin
(as % of revenues)	(as % of revenu

