# 分のリル牛电动

4Q 2022





## NIU at a glance

2014 Founded

Series of electric two wheelers

3,102 Stores in China

Countries

3.5<sub>mn</sub> Scooters Sold Globally

14<sub>bn km</sub> Riding Data







China: We started to deliver SQi in late December















2015 / 2019\*

2016 / 2021\*

2017 / 2022\*

2022

2020 / 2022\*







EU and US: We started with e-moped and e-motorcycle, now extend to kick-scooters and e-bike





2019

2020

2021

2021

2021

2021 (to be offered)

Data as of Dec 31, 2022.

 $\bigcirc$   $\bigcirc$   $\bigcirc$   $\bigcirc$   $\bigcirc$ 



South East Asia: We have introduced a high-end and mid-end models in Indonesia as a starter





Year introduced

2021

2021



### Competitive edge in smart technologies with user-centric industrial design



Winner of seven major international design awards















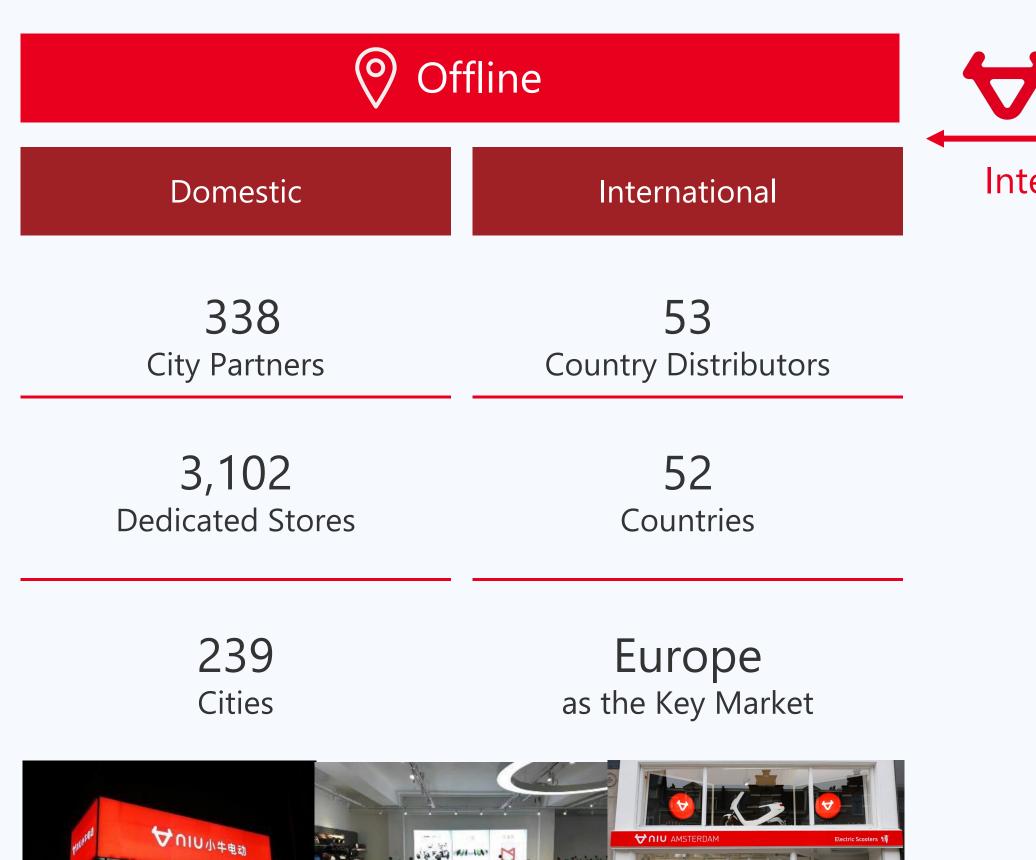








#### Sales Network and Omnichannel Retail Model







3<sup>rd</sup> Party Platform

NIU Store





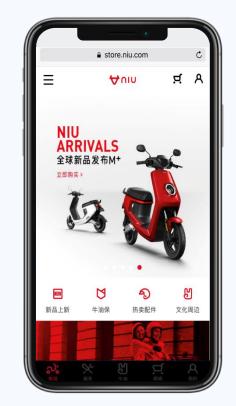
















# Total production capacity of 2 million units per year



Current Capacity
(units)

2mn



サロル中电动

Financial Highlights



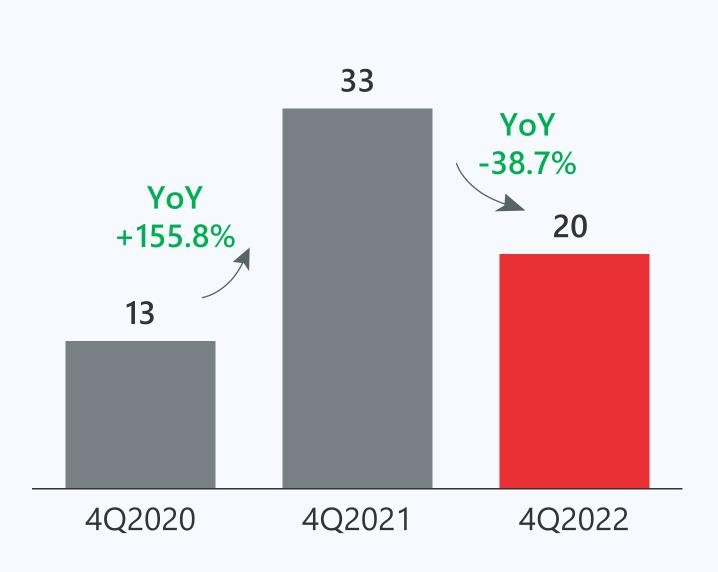
#### Sales volume and Revenue

China Sales Volume (thousands)

Overseas Sales Volume (thousands)

Total Revenue (RMB millions)

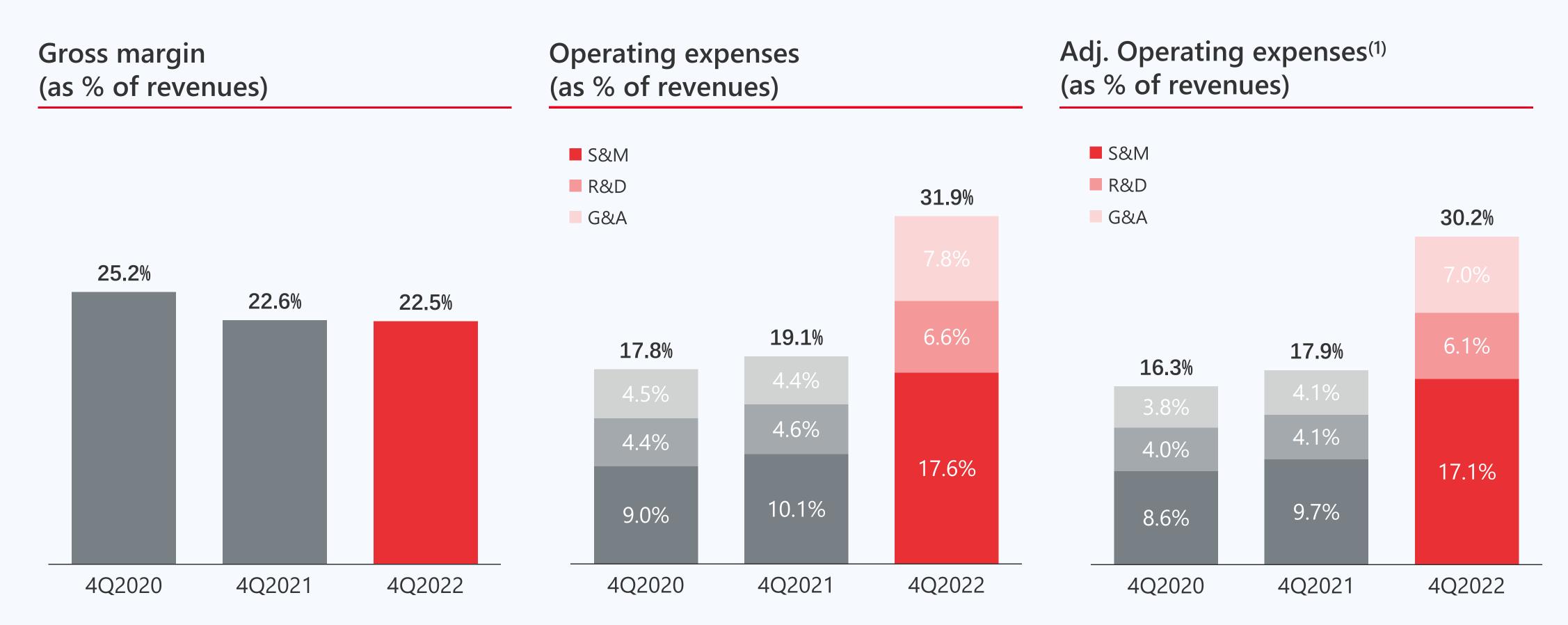








#### Gross margin and operating expenses





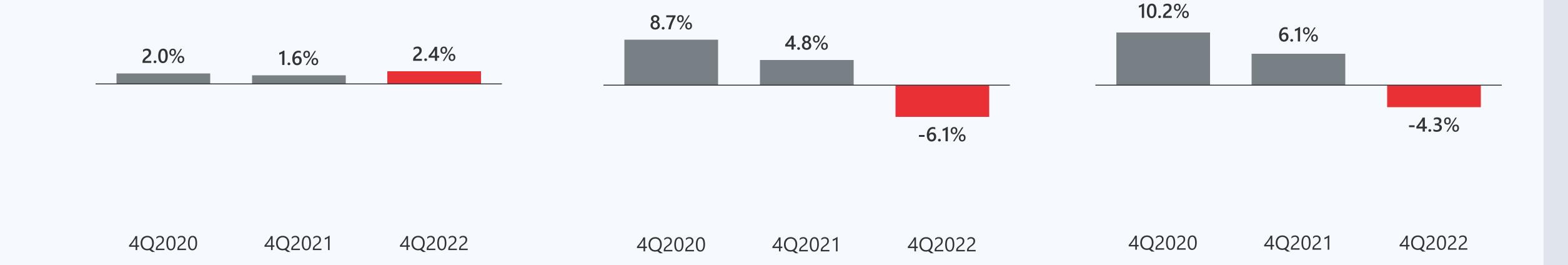


## Net margin

Government grants (as % of revenues)

Net margin (as % of revenues)

Adj. Net margin<sup>(1)</sup> (as % of revenues)



Note: (1) Adjusted net margin is defined as net loss/income excluding share-based compensation expenses and change in fair value of a convertible loan, divided by revenues



# Solid balance sheet with strong cash position

| RMB(million)  | 2022/9/30    | 2022/12/31   |
|---|--------------|--------------|
| Cash, restricted cash, deposits & short-term investment | 1,479        | 1,110        |
| Notes receivable & Accounts receivable, net             | 267          | 300          |
| Inventories, net  | 440          | 417          |
| PP&E and intangible assets                              | 411          | 399          |
| Land use rights and other operating lease ROU assets    | 89           | 86           |
| Other assets  | 189          | 225          |
| <u>Total assets</u>                                     | <u>2,875</u> | <u>2,537</u> |
|   |              |              |
| Notes and accounts payable                              | 982          | 776          |
| Short-term bank borrowings                              | 180          | 160          |
| Deferred revenue and customer advances                  | 85           | 74           |
| Other liabilities                                       | 284          | 217          |
| Total liabilities                                       | 1,531        | 1,227        |
| Total equity  | 1,344        | 1,310        |
|   |              |              |
| Total liabilities and equity                            | <u>2,875</u> | <u>2,537</u> |





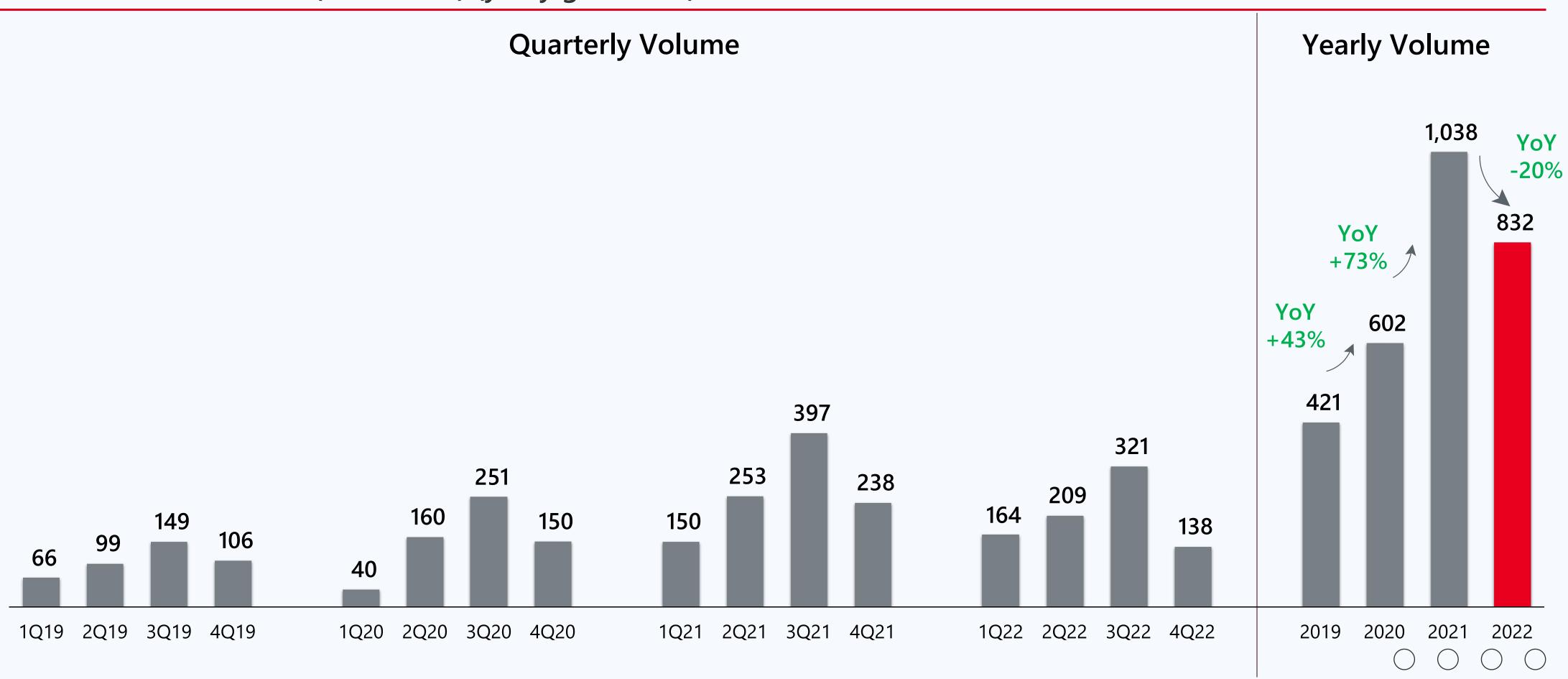
廿川川小牛电动

Appendix



## 2019 – 2022: Sales volume growth

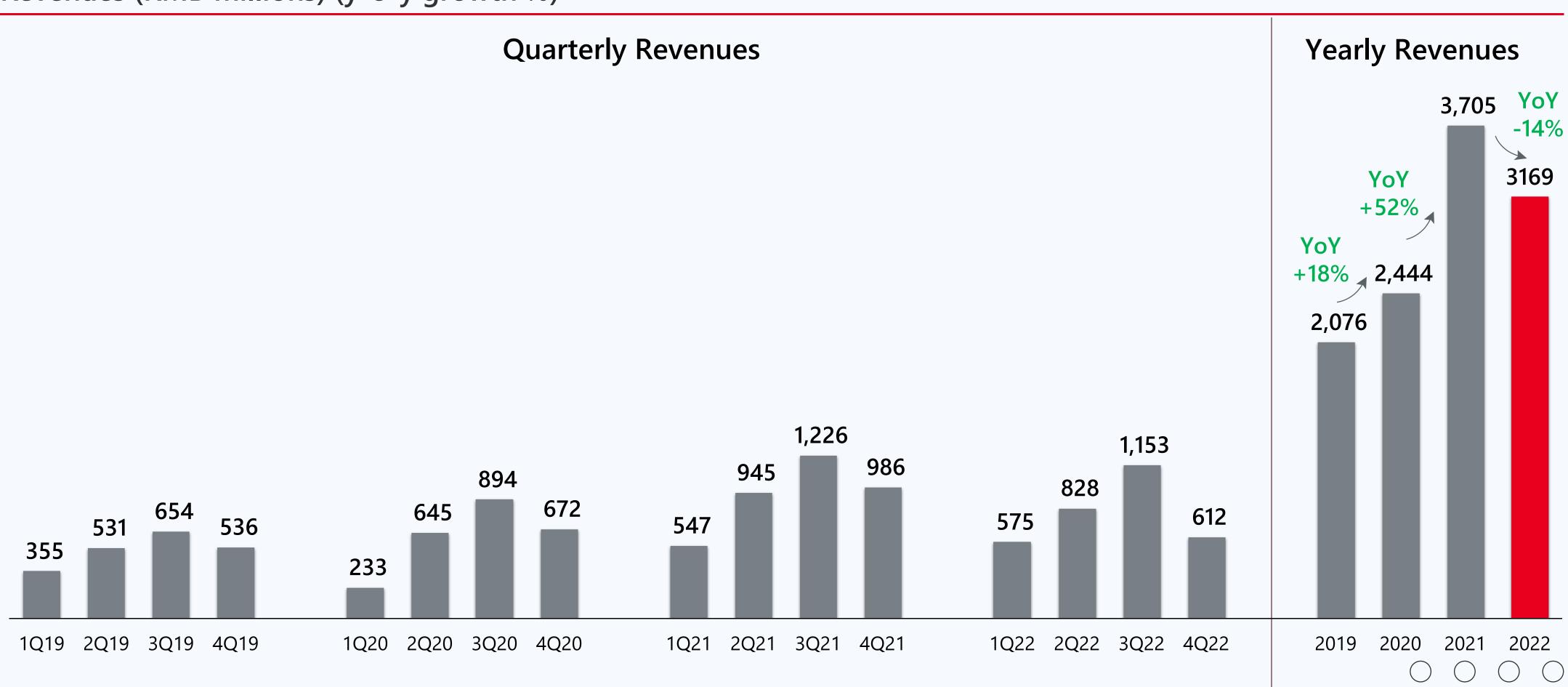
E-scooter Sales Volume (thousands) (y-o-y growth %)





#### 2019 – 2022: Revenues

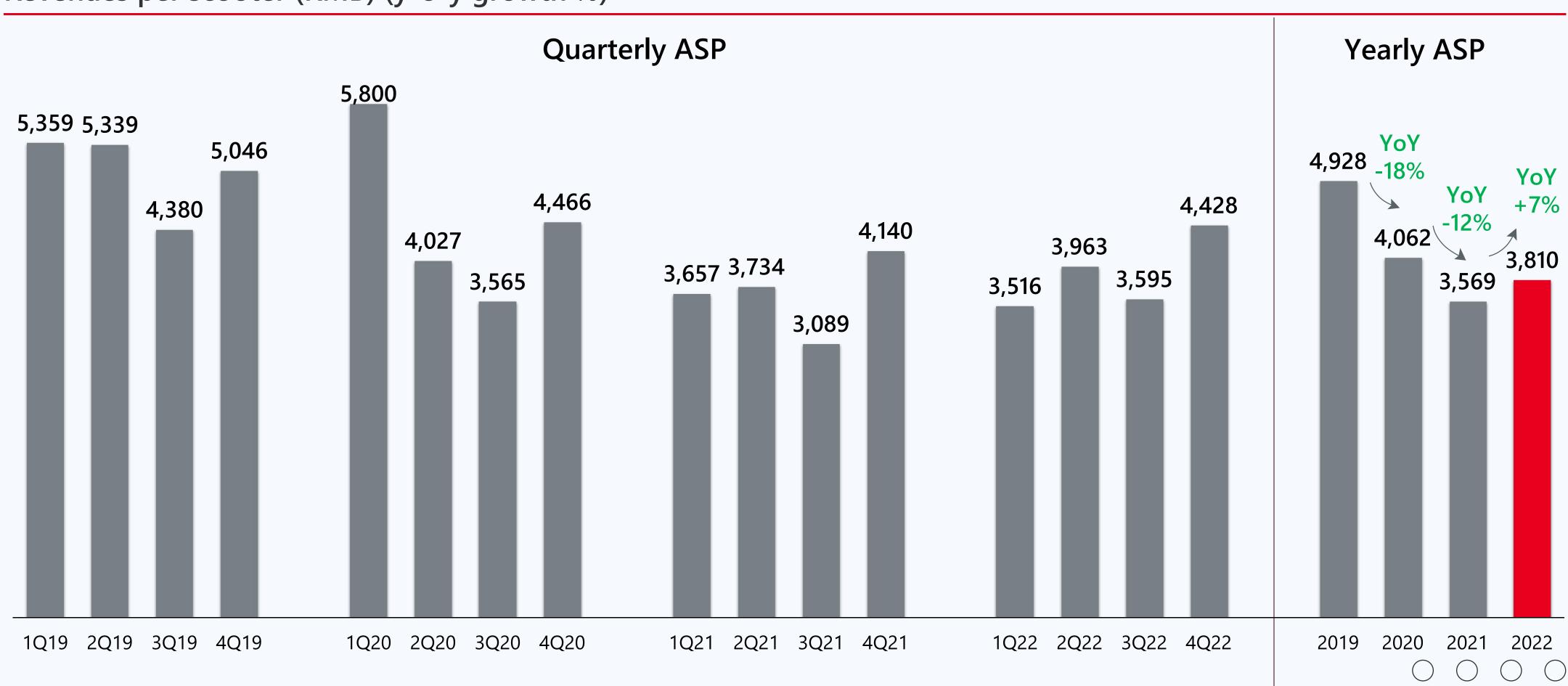
#### Revenues (RMB millions) (y-o-y growth %)





#### 2019 – 2022: Revenues per scooter (ASP)

Revenues per scooter (RMB) (y-o-y growth %)



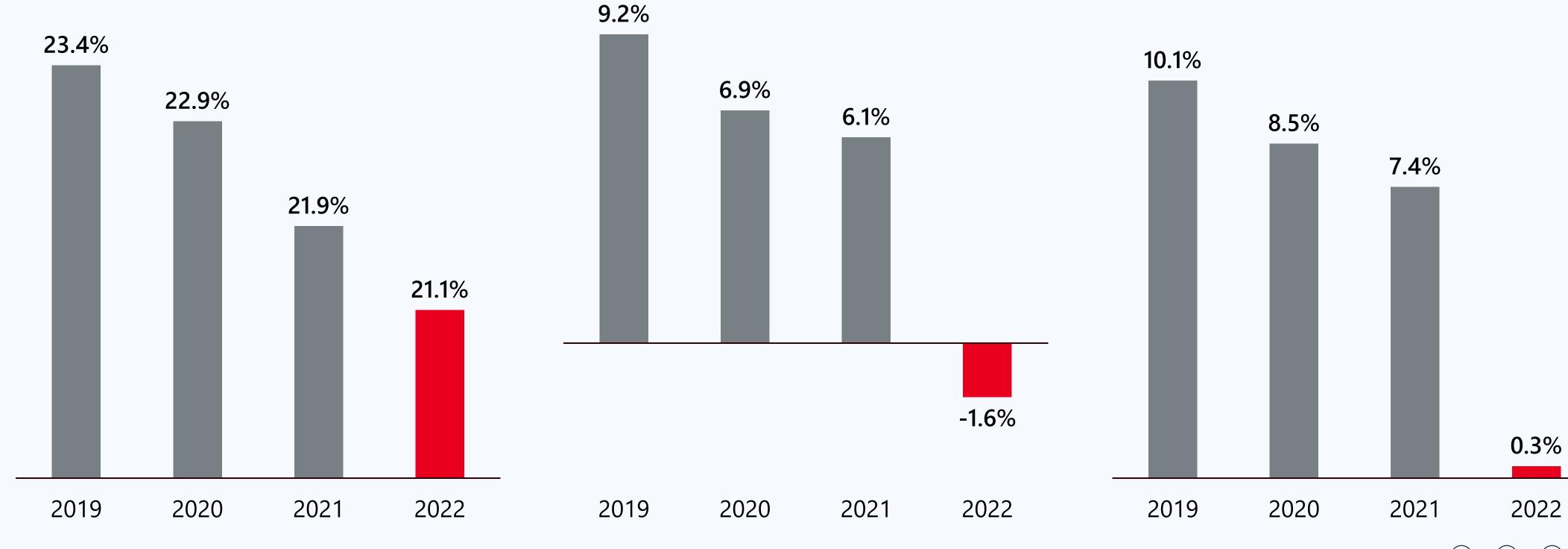


## 2019 – 2022: Margins

Gross margin (as % of revenues)

Net margin (as % of revenues)

Adj. Net margin<sup>(1)</sup> (as % of revenues)



Note: (1) Adjusted net margin is defined as net profit/loss excluding share-based compensation expenses, divided by revenues.