かいしい牛电动 20224





Data as of June 30, 2024.







China market: Enriched product matrix based on the existing product series

Premium Series







MQi



2015/2019*/2024*

2016/2023/2024*

Mass-Premium Series



Notes: * Year of performance upgrades Data as of June 30 2024.



2020/2023



LQi

SQi

RQi

 $\bigcirc \bigcirc \bigcirc \bigcirc$

2017/2022*/2024*

2022

2023



2020/2023



2024*





EU and US: We started with e-moped and e-motorcycle, now extend to kick-scooters and e-bike





2019

2020

Data as of June 30, 2024.



KQi

BQi

2021

2021/2023*

2022

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South East Asia: We have introduced a high-end and mid-end models in Indonesia as a starter



Year introduced

2021

Data as of June 30, 2024.





2021



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Competitive edge in smart technologies with user-centric industrial design



Winner of seven major international design awards









Our battery



NIU Energy[™] 7th Gen Smart Lithium-ion Battery Technology Dynamic SOC Algorithm

Smart Cloud BMS All-In-One Pack 18650 Lithium-ion Battery Cell **FOC Powertrain** NIU Motor EBS Energy Recovery



Portable battery pack













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Sales Network and Omnichannel Retail Model \bigcirc **A**UIN Conline Offline Integration 3rd Party Platform **NIU Store** International Domestic JD.京东 JD.COM 天 TMALL.COM 326 54 City Partners **Country Distributors** 🗿 shopify amazon 3,124 52 BEST **Dedicated Stores** Countries Europe/US 253 ARRIVALS CGRE OF BRIM as the Key Market Cities ARRIVALS 全球新品发布M+ しい牛車助 3 2000 ♥∩」し小牛电动 and an use





Data as of June 30, 2024.

*We sell kick-scooters and e-bikes on Amazon and Shopify channels in international markets

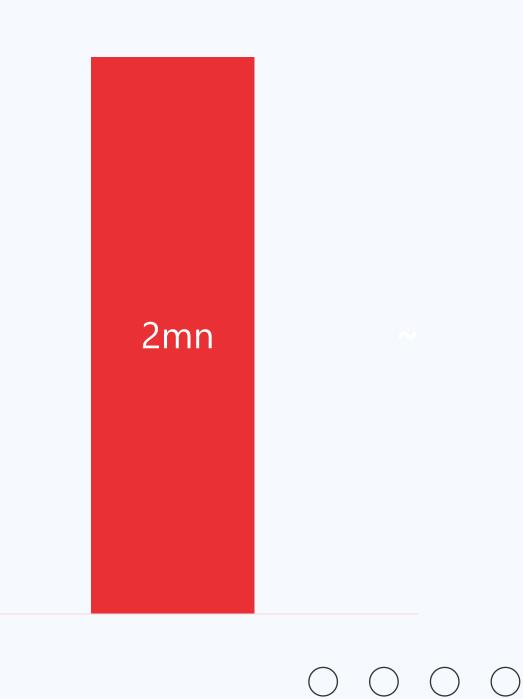




Total production capacity of 2 million units per year



Current Capacity (units)







ゲロレ小牛电动 Financial Highlights



Sales volume and Revenues

China Sales Volume	Overseas Sales
(thousands)	(thousands)





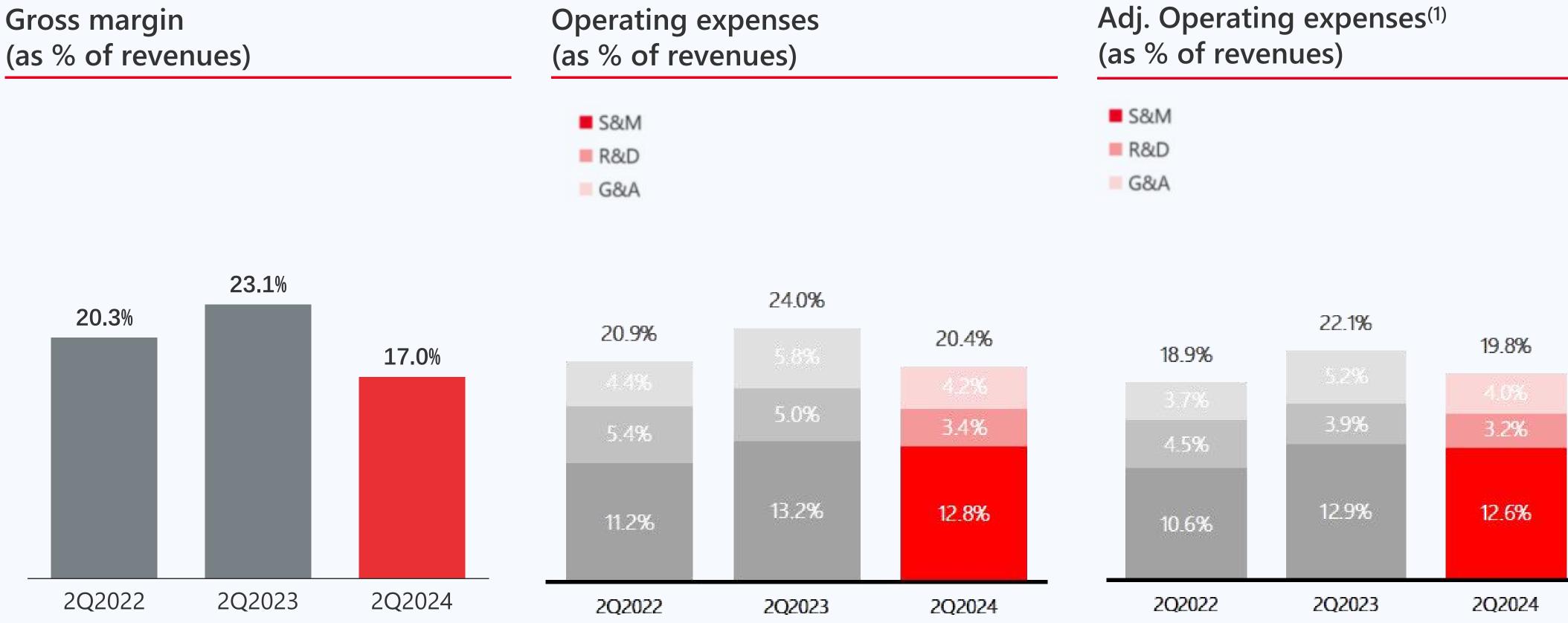
Total Revenues (RMB millions)

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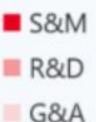




Gross margin and operating expenses



Note: (1) Adj. operating expenses is defined as operating expenses excluding share-based compensation expenses, divided by revenues





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❤∩IU小牛电动

Solid balance sheet with strong cash position

RMB(million)	2023/12/31	2024/06/30
Cash, restricted cash, deposits & short-term investment	1,078	1,349
Notes receivable & Accounts receivable, net	95	130
Inventories, net	393	604
PP&E and intangible assets	324	300
Land use rights and other operating lease ROU assets	77	74
Other assets	223	270
Total assets	<u>2,190</u>	<u>2,726</u>
Notes and accounts payable	743	1,169
Short-term bank borrowings	100	200
Deferred revenue and customer advances	74	102
Other liabilities	179	227
Total liabilities	1,096	1,698
Total equity	1,094	1,028
Total liabilities and equity	<u>2,190</u>	<u>2,726</u>

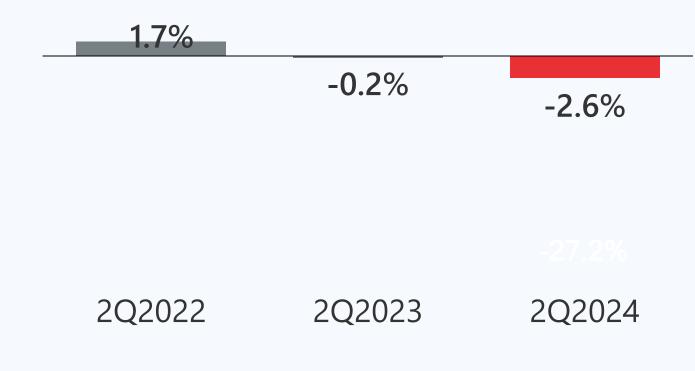
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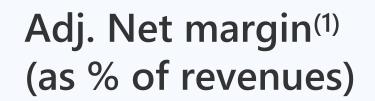


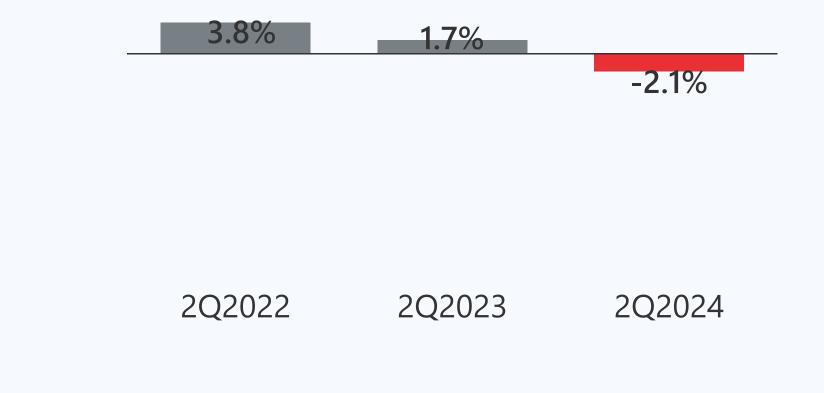
Net margin

Net margin (as % of revenues)



Note: (1) Adjusted net margin is defined as net loss/income excluding share-based compensation expenses and change in fair value of a convertible loan, divided by revenues















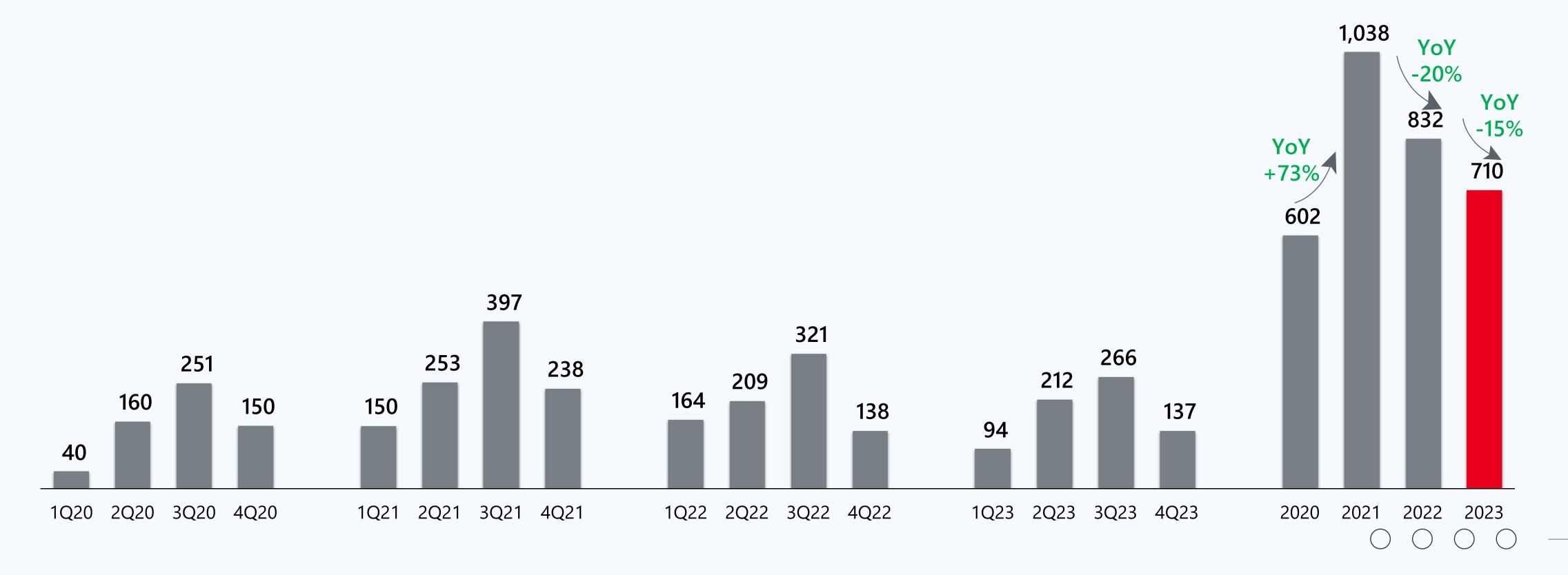


Appendix



2020 - 2023: Sales volume growth

E-scooter Sales Volume (thousands) (y-o-y growth %) Quarterly Volume









Sales Volume Breakdown and Revenue (2021-2023)

China Sales Volume	Overseas Sales
(thousands)	(thousands)



s Volume

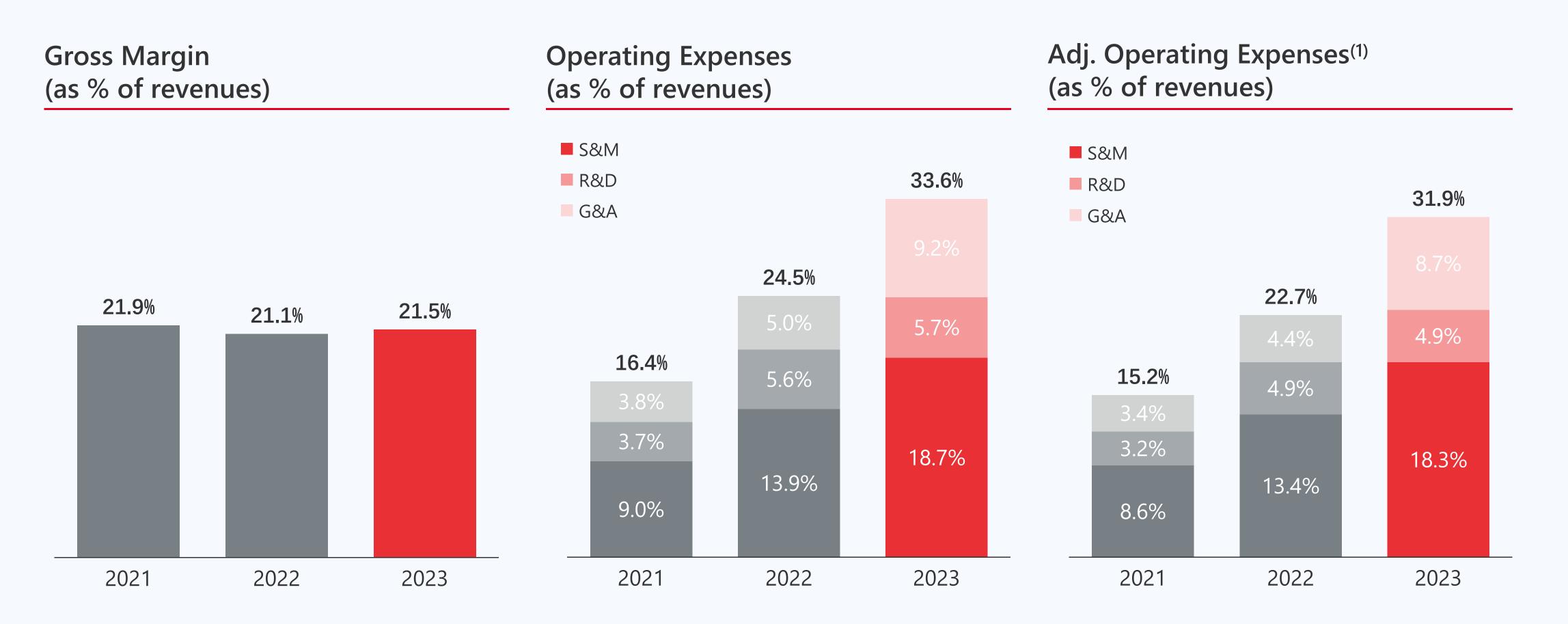
Total Revenue (RMB millions)



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Gross Margin and Operating Expenses (2021-2023)



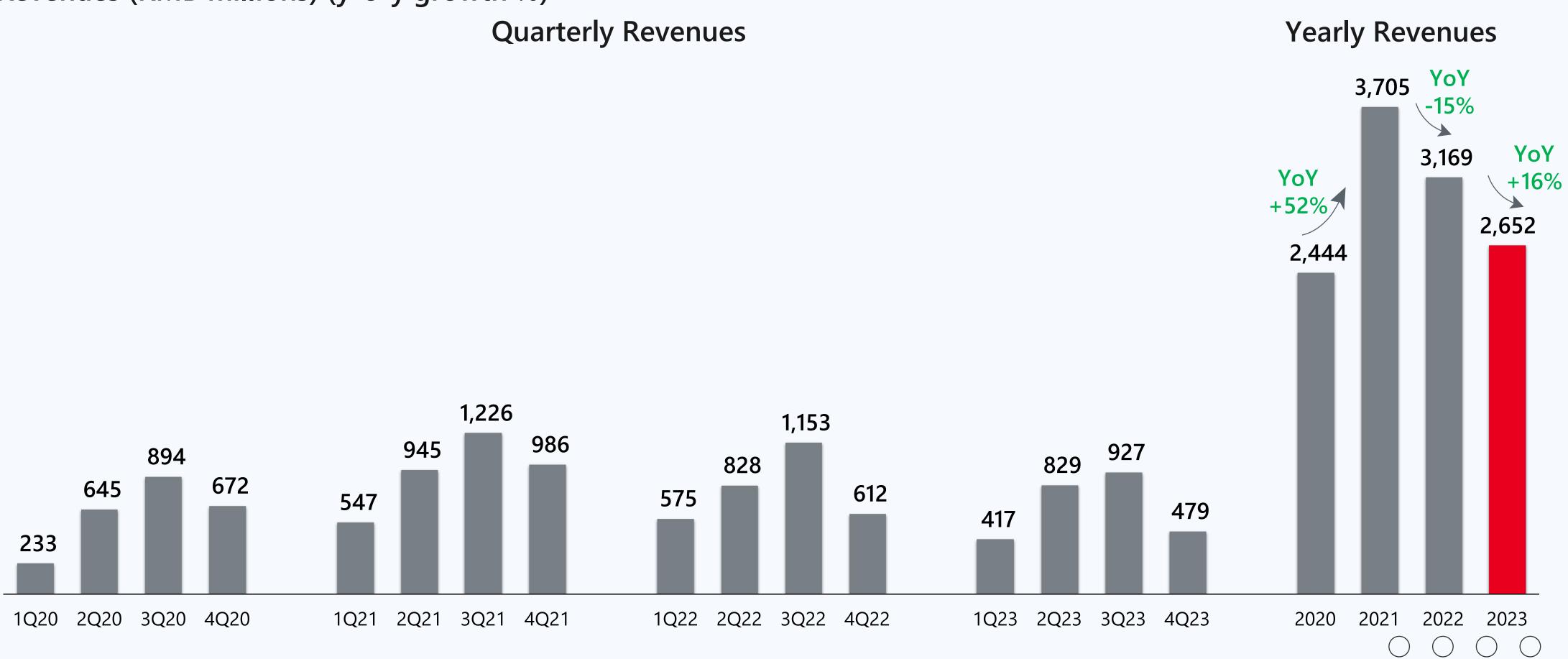
Note: (1) Adj. operating expenses is defined as operating expenses excluding share-based compensation expenses, divided by revenues





2020 - 2023: Revenues

Revenues (RMB millions) (y-o-y growth %)







2020 - 2023: Revenues per scooter (ASP)

Revenues per scooter (RMB) (y-o-y growth %) **Quarterly ASP**



Yearly ASP





2020 - 2023: Margins

Gross margin	Net margin
(as % of revenues)	(as % of revenue

