かいしい牛电动 2Q 2023





Data as of June 30, 2023.







China market: We released MQiL, RQi and G400/G400T in 2Q

Premium Series



NQi

2015 / 2019*



MQi

2016 / 2023*

Year introduced



2020/2023*

Mass-Premium Series



Notes: * Year of performance upgrades Data as of June 30 2023.



LCi 2017 / 2022* **SQi** 2022 RQi

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2023



2020/2022*





EU and US: We started with e-moped and e-motorcycle, now extend to kickscooters and e-bike





2019

2020

Data as of June 30, 2023.



KQi

BQi

2021

2021/2023*

2022

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South East Asia: We have introduced a high-end and mid-end models in Indonesia as a starter





2021

Data as of June 30, 2023.





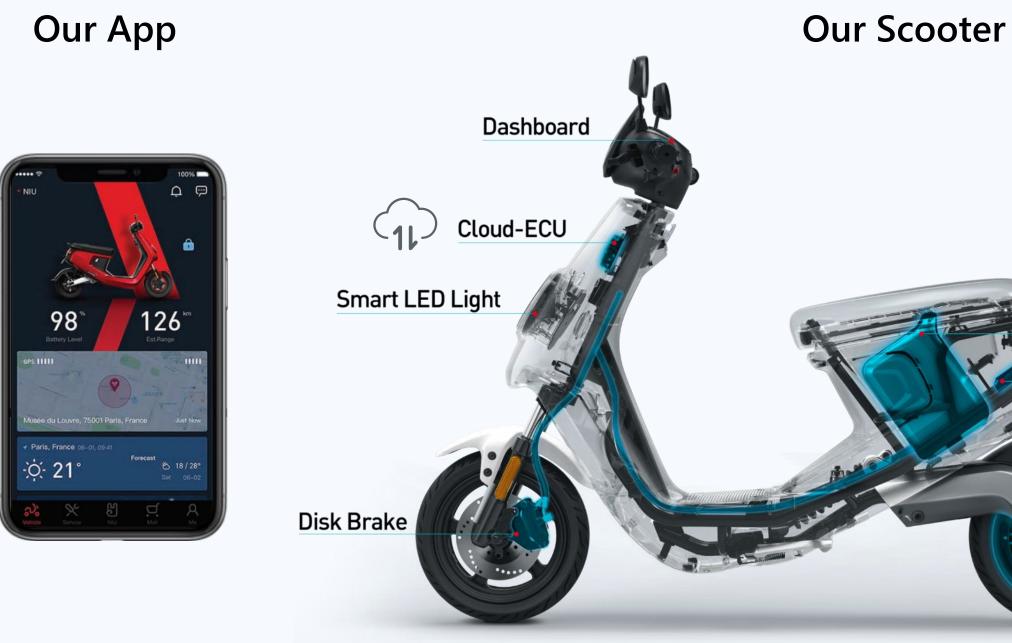
2021







Competitive edge in smart technologies with user-centric industrial design



Winner of seven major international design awards









Our battery





Dynamic SOC Algorithm Smart Cloud BMS All-In-One Pack 18650 Lithium-ion Battery Cel **FOC Powertrain** NIU Motor EBS Energy Recovery



Portable battery pack



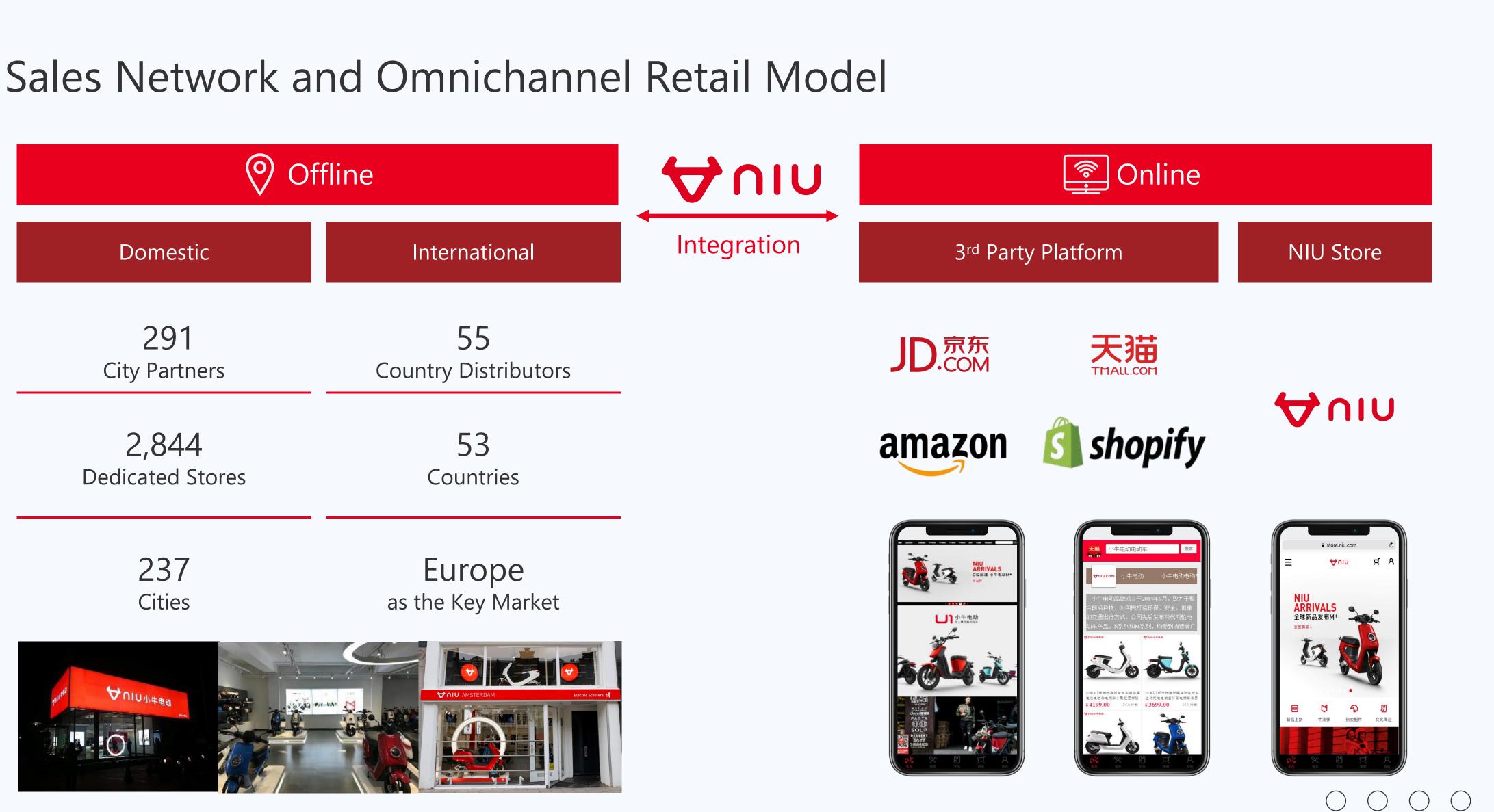








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Data as of June 30, 2023.

*We sell kick-scooters and e-bikes on Amazon and Shopify channels in international markets

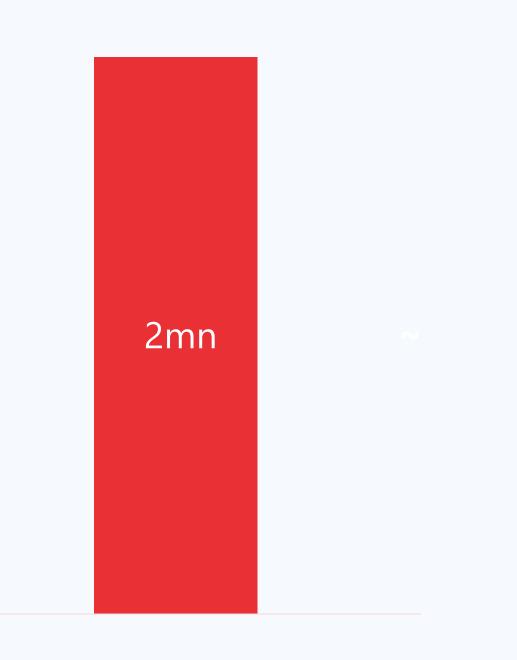




Total production capacity of 2 million units per year



Current Capacity (units)





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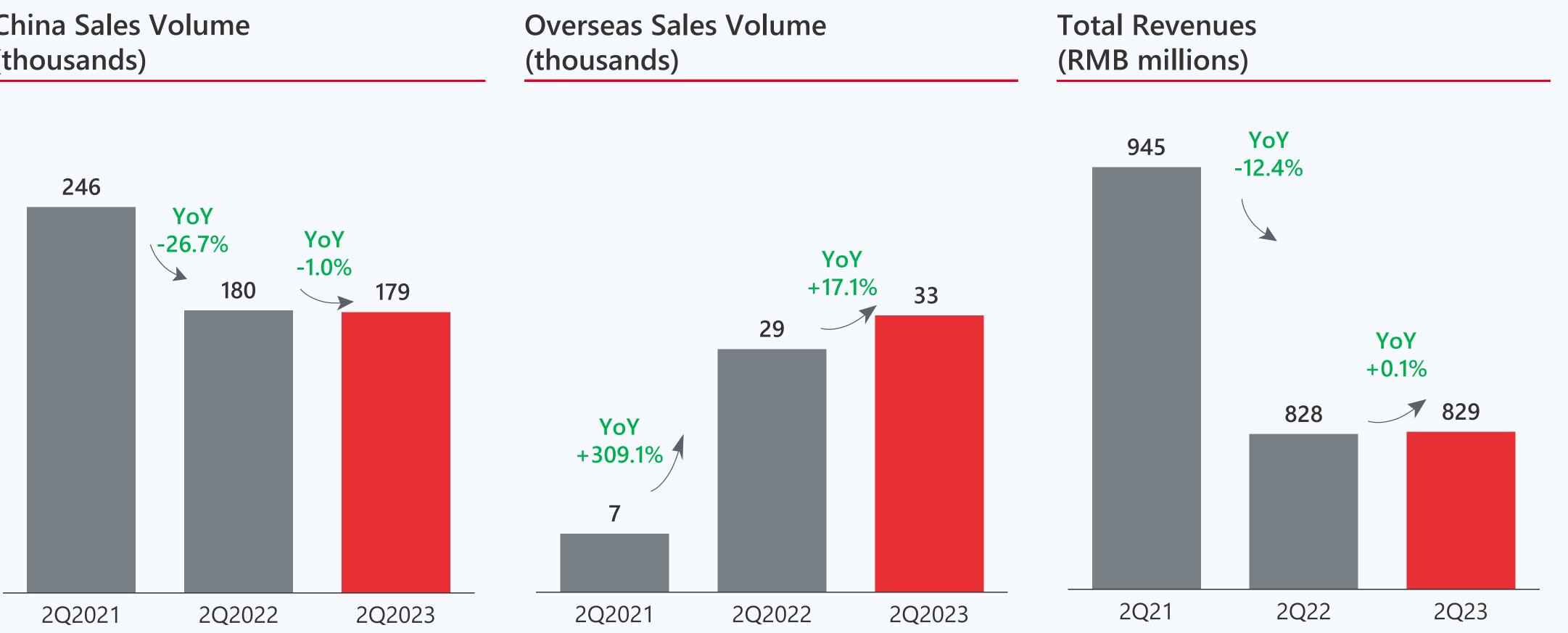


ゲロレ小牛电动 Financial Highlights



Sales volume and Revenues

China Sales Volume	Overseas Sal
(thousands)	(thousands)

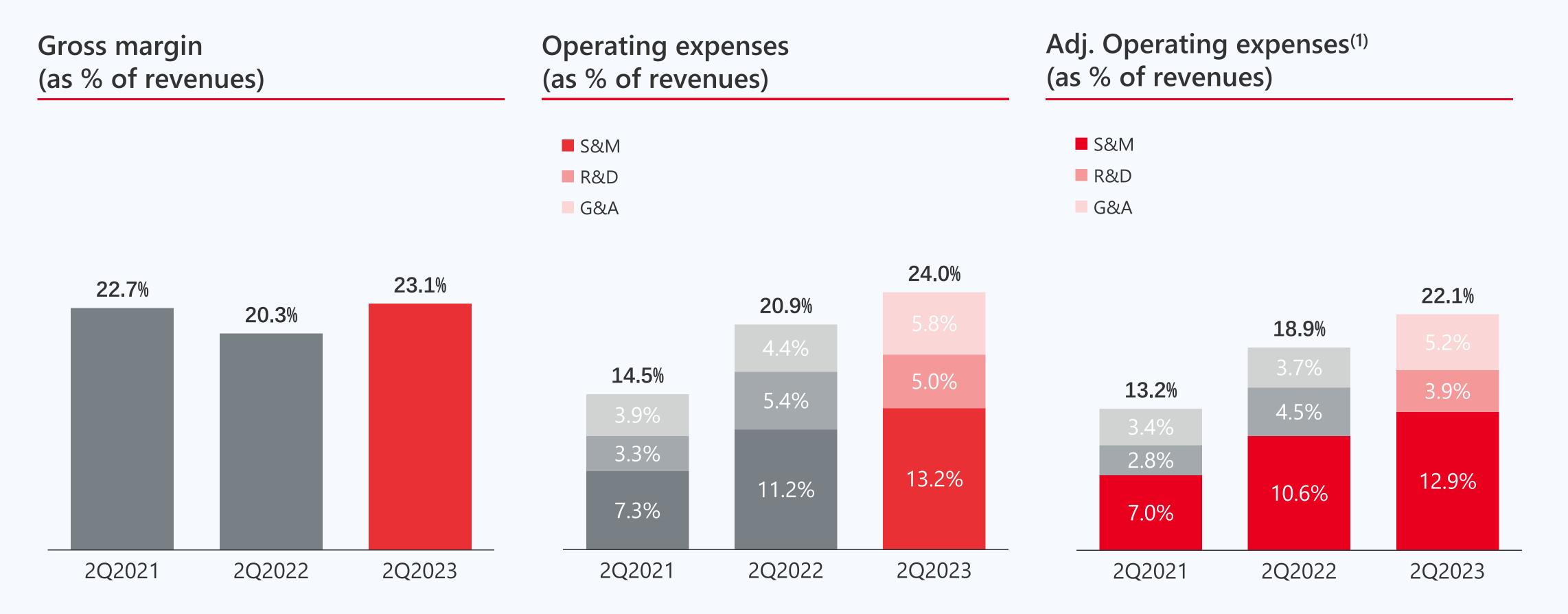


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Gross margin and operating expenses



Note: (1) Adj. operating expenses is defined as operating expenses excluding share-based compensation expenses, divided by revenues

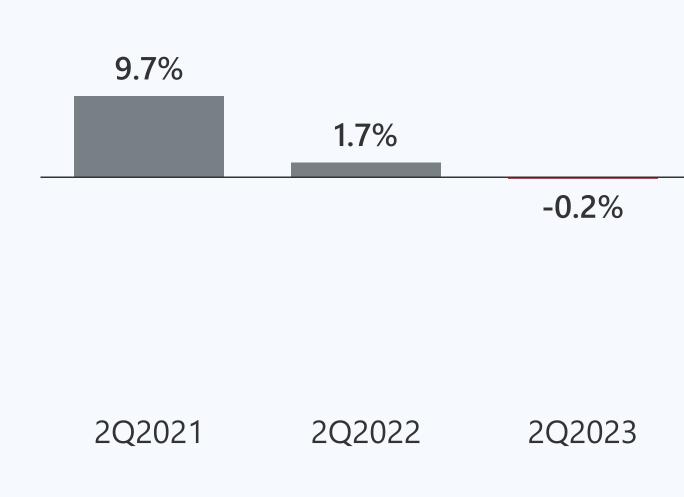


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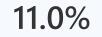
Net margin

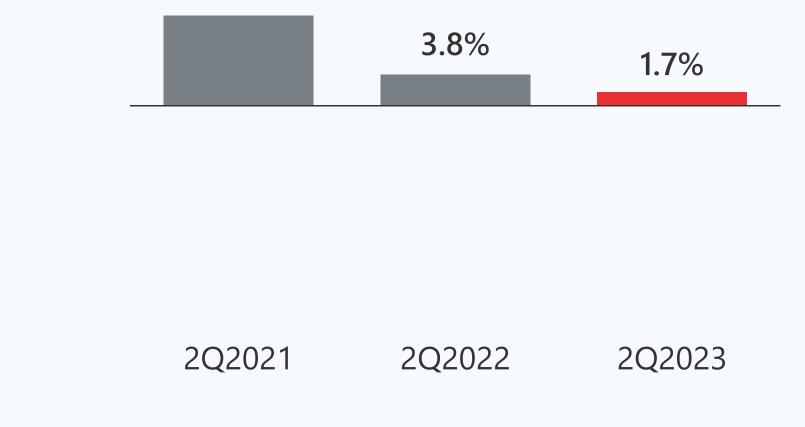
Net margin (as % of revenues)



Note: (1) Adjusted net margin is defined as net loss/income excluding share-based compensation expenses and change in fair value of a convertible loan, divided by revenues

Adj. Net margin⁽¹⁾ (as % of revenues)









❤∩Ⅳ小牛电动

Solid balance sheet with strong cash position

RMB(million)	2022/12/31	2023/6/30
Cash, restricted cash, deposits & short-term investment	1,110	1,132
Notes receivable & Accounts receivable, net	300	229
Inventories, net	417	383
PP&E and intangible assets	399	355
Land use rights and other operating lease ROU assets	86	83
Other assets	225	203
Total assets	<u>2,537</u>	<u>2,385</u>
Notes and accounts payable	776	762
Short-term bank borrowings	160	41
Deferred revenue and customer advances	74	71
Other liabilities	217	217
Total liabilities	1,227	1,091
Total equity	1,310	1,294
Total liabilities and equity	<u>2,537</u>	<u>2,385</u>

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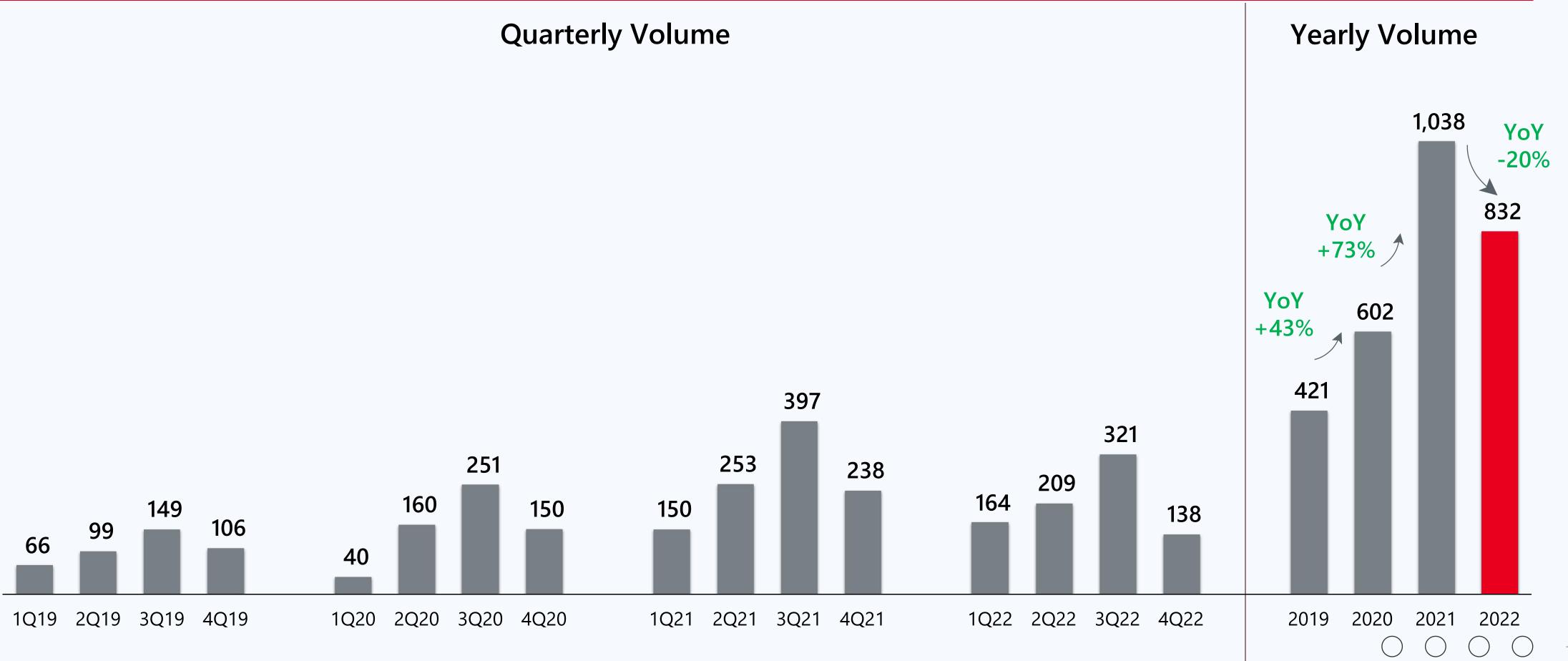
Appendix

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2019 – 2022: Sales volume growth

E-scooter Sales Volume (thousands) (y-o-y growth %)

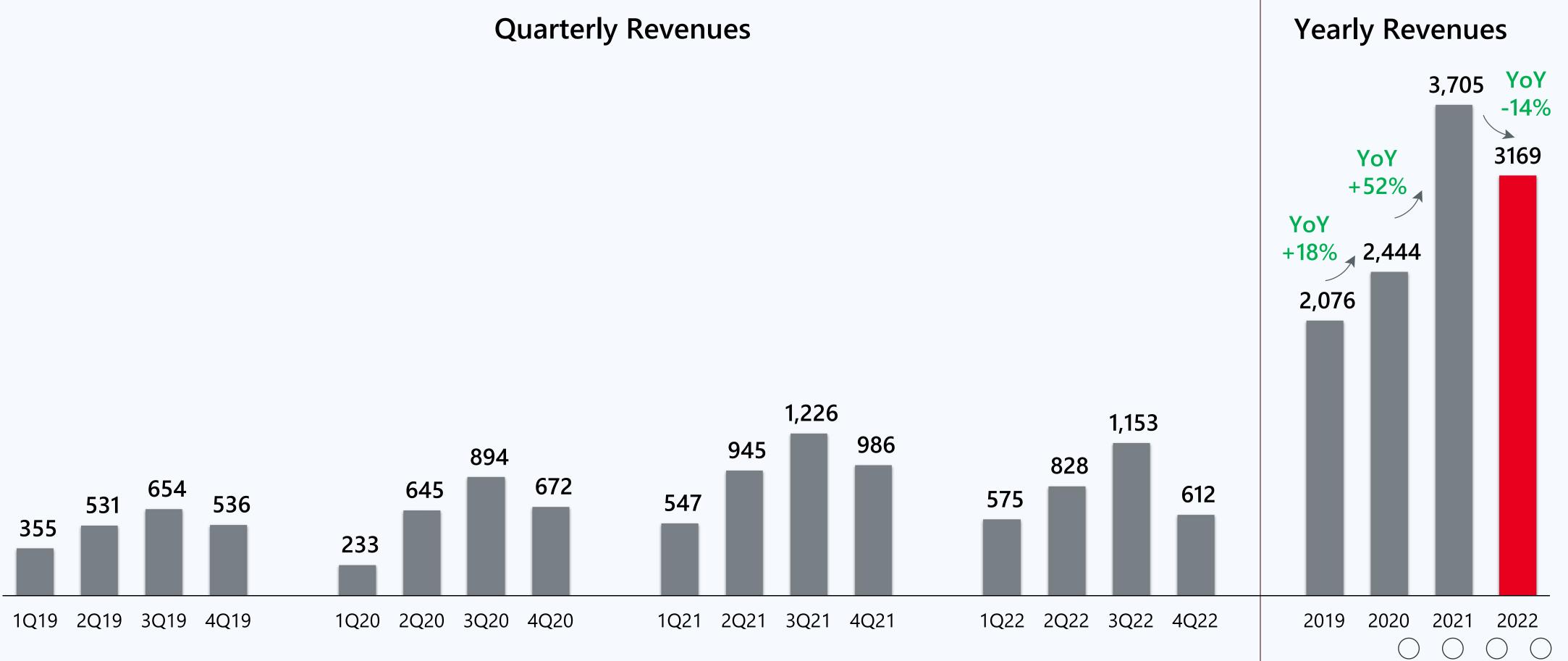






2019 – 2022: Revenues

Revenues (RMB millions) (y-o-y growth %)







2019 – 2022: Revenues per scooter (ASP)

Revenues per scooter (RMB) (y-o-y growth %)









2019 – 2022: Margins

Gross margin	Net margin
(as % of revenues)	(as % of revenues)

