

Data as of December 31, 2020.





Existing Product Portfolio





NQi

MQi





UQi



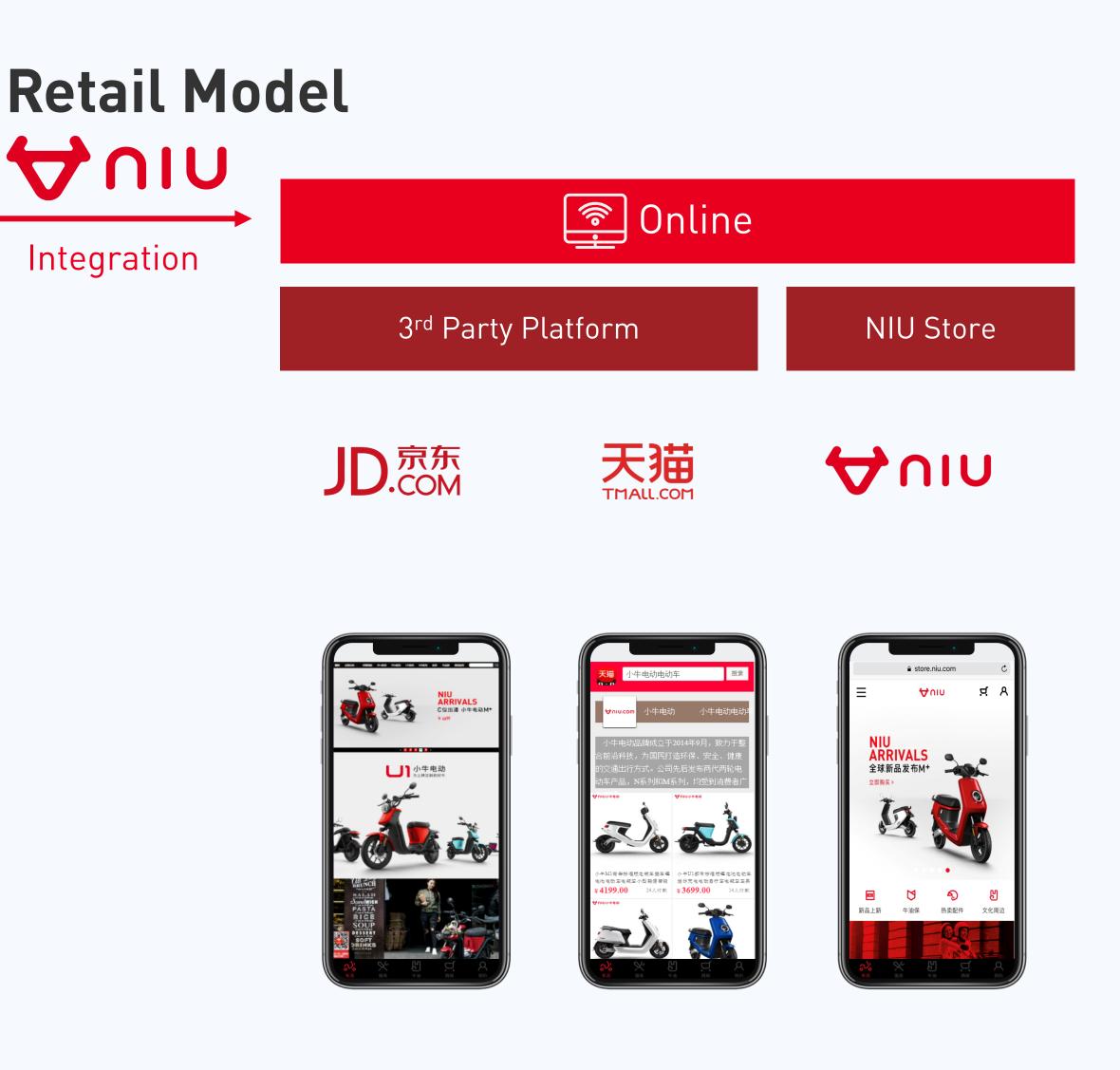


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Sales Network and Omnichannel Retail Model

Offline Offline	
Domestic	International
246	36
City Partners	Distributors
1616	46
Dedicated Stores	Countries
199	Europe
Cities	as the Key Market

Data as of December 31, 2020.



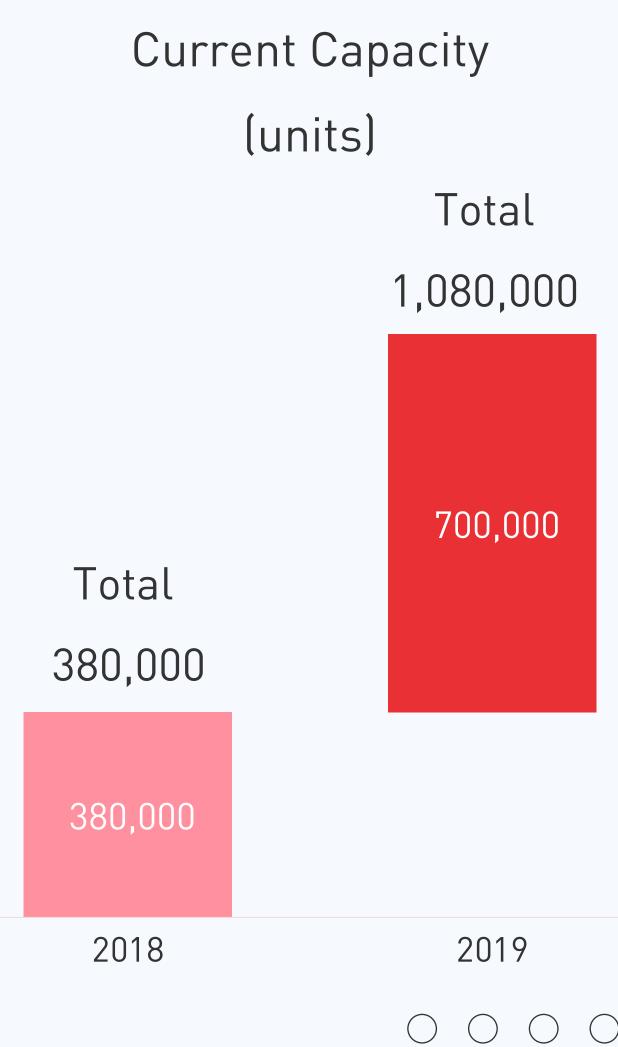
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Global R&D and Manufacturing Facility in Changzhou







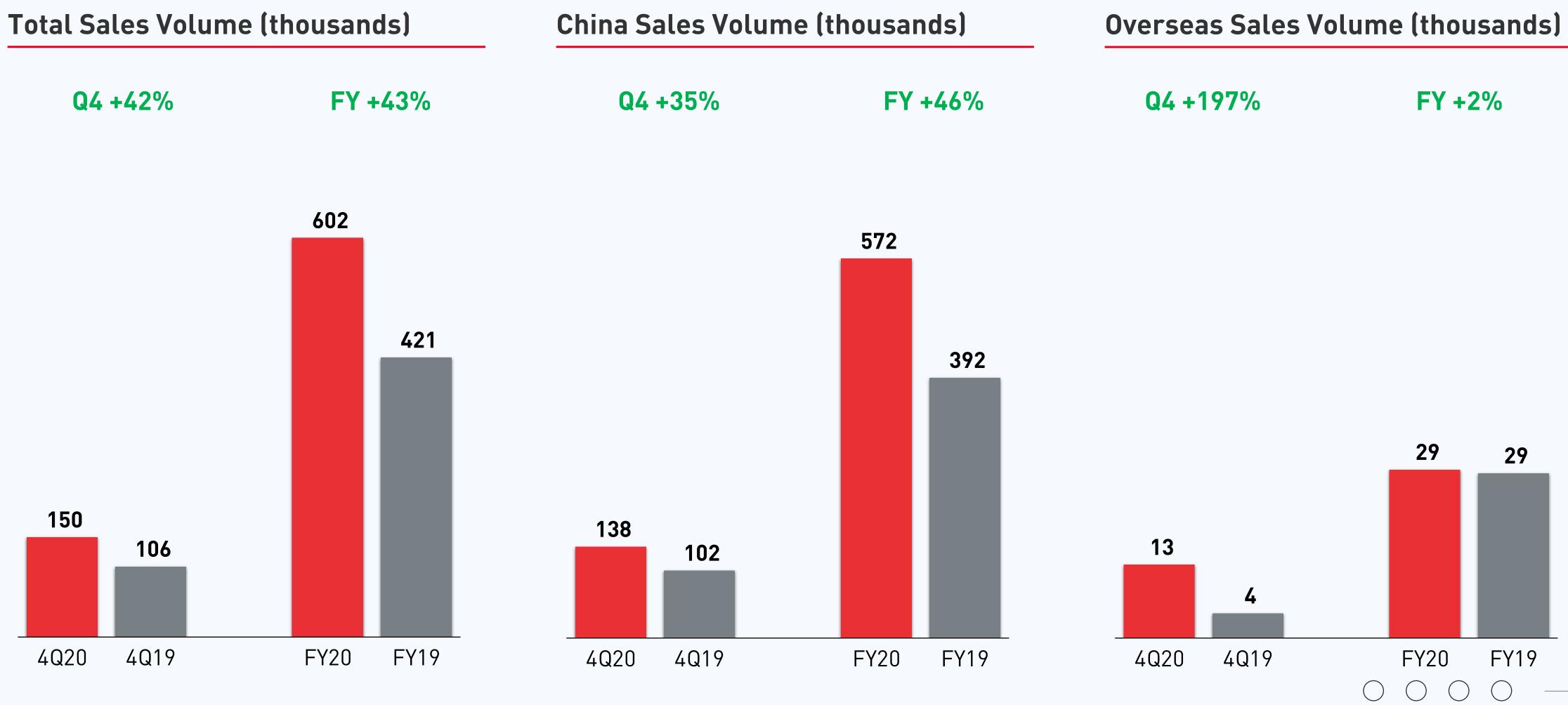




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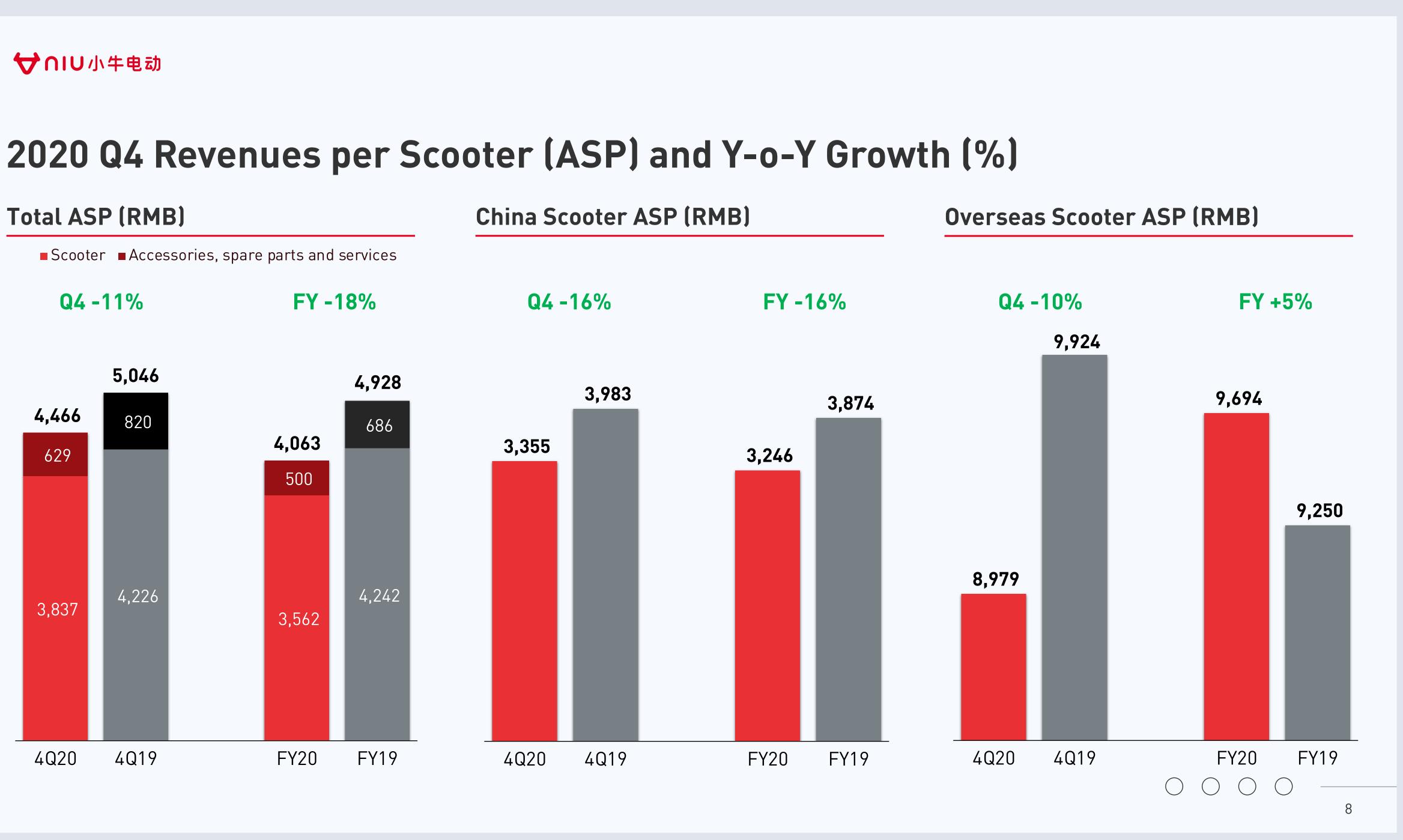


2020 Q4 E-scooter Sales Volume (units) and Y-o-Y Growth (%)





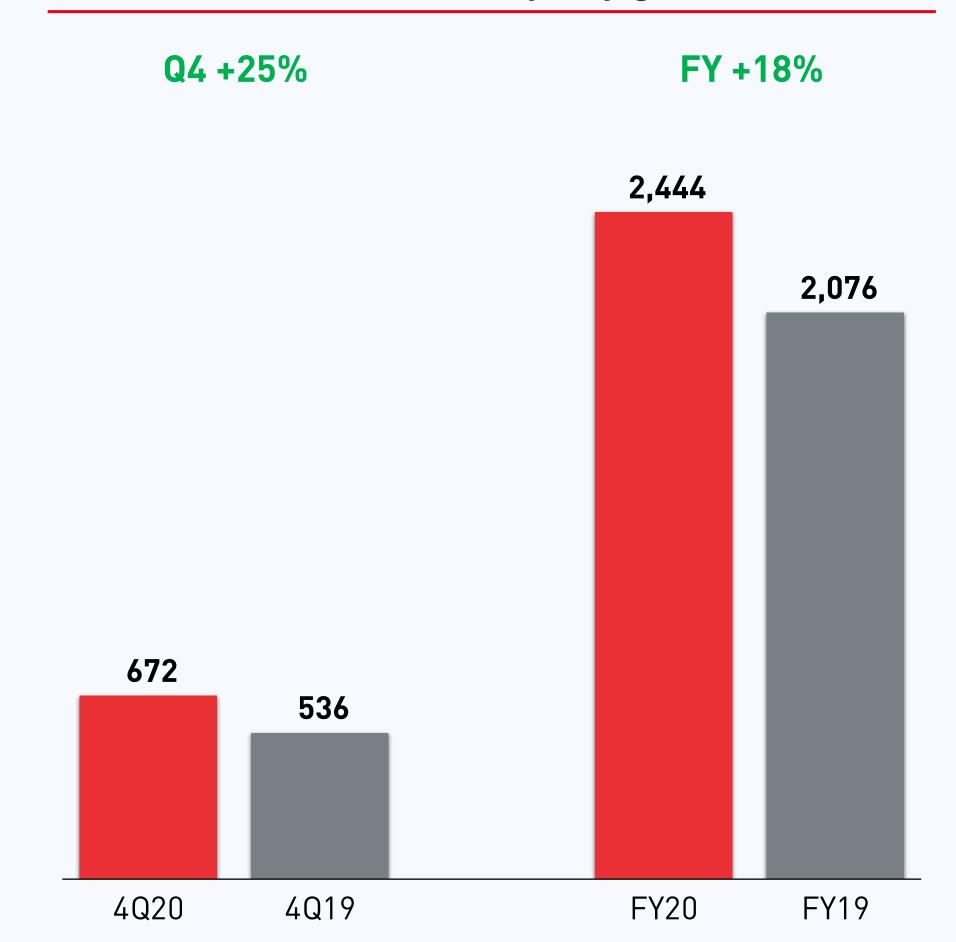




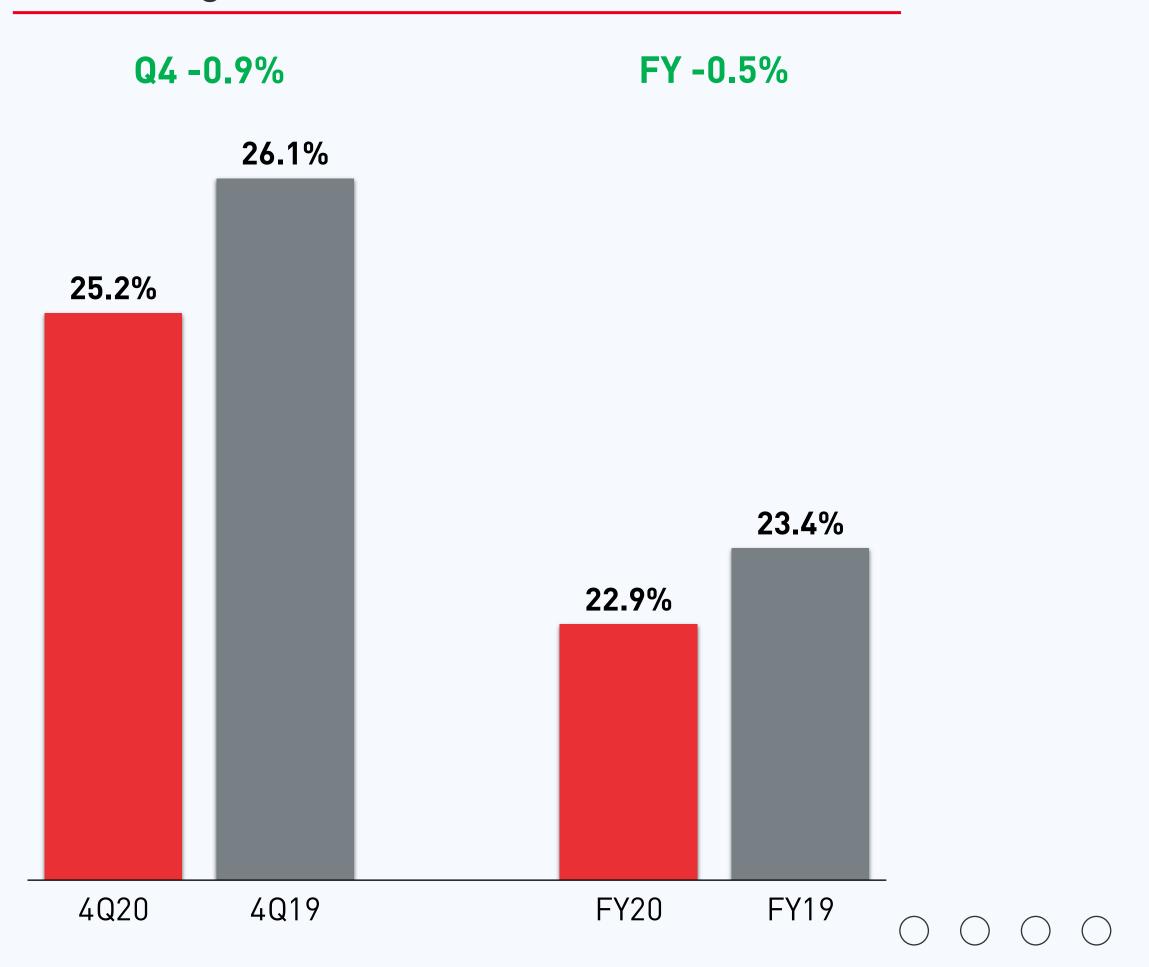


2020 Q4 Revenues and Gross Margin

Revenues (RMB millions) (y-o-y growth %)



Gross Margin (as % of revenues)

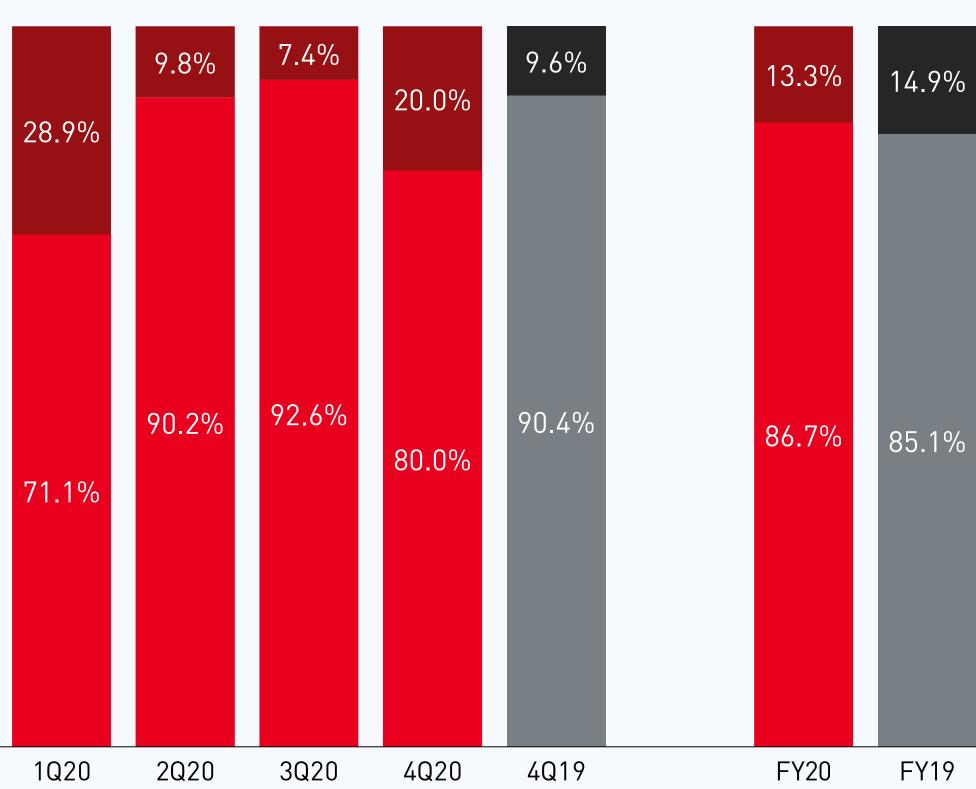






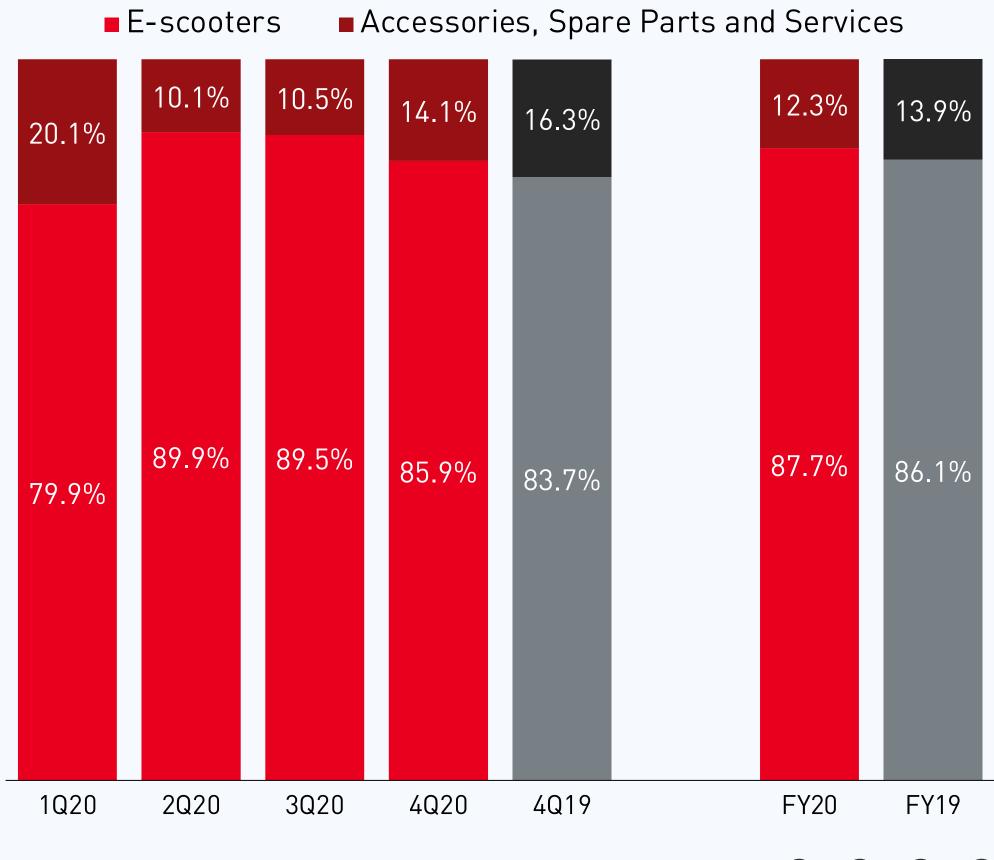
2020 Q4 Diversifying Revenues Base

Scooter Revenues Breakdown by Geography



China International

Revenues Breakdown by Product

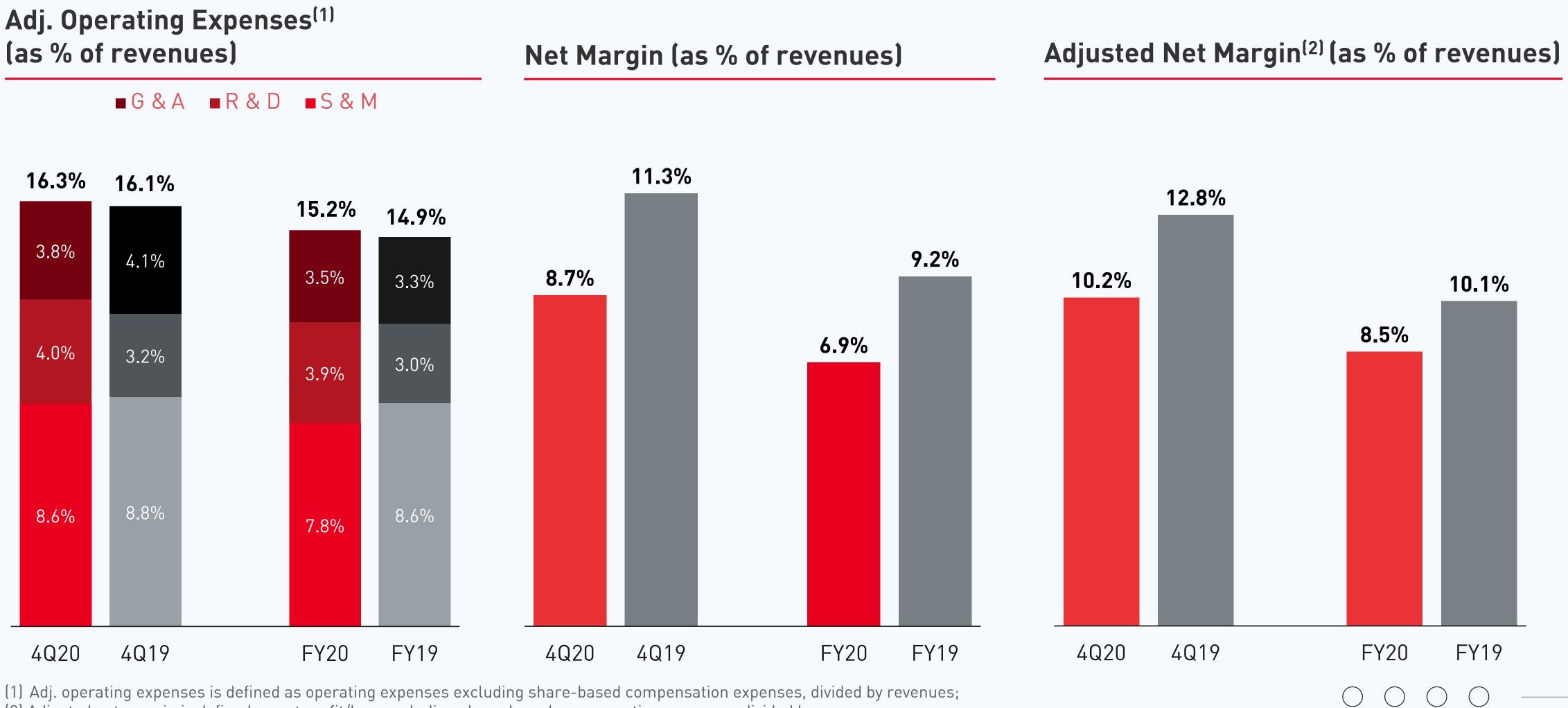


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2020 Q4 Operating Expenses and Net Margin



(2) Adjusted net margin is defined as net profit/loss excluding share-based compensation expenses, divided by revenues.

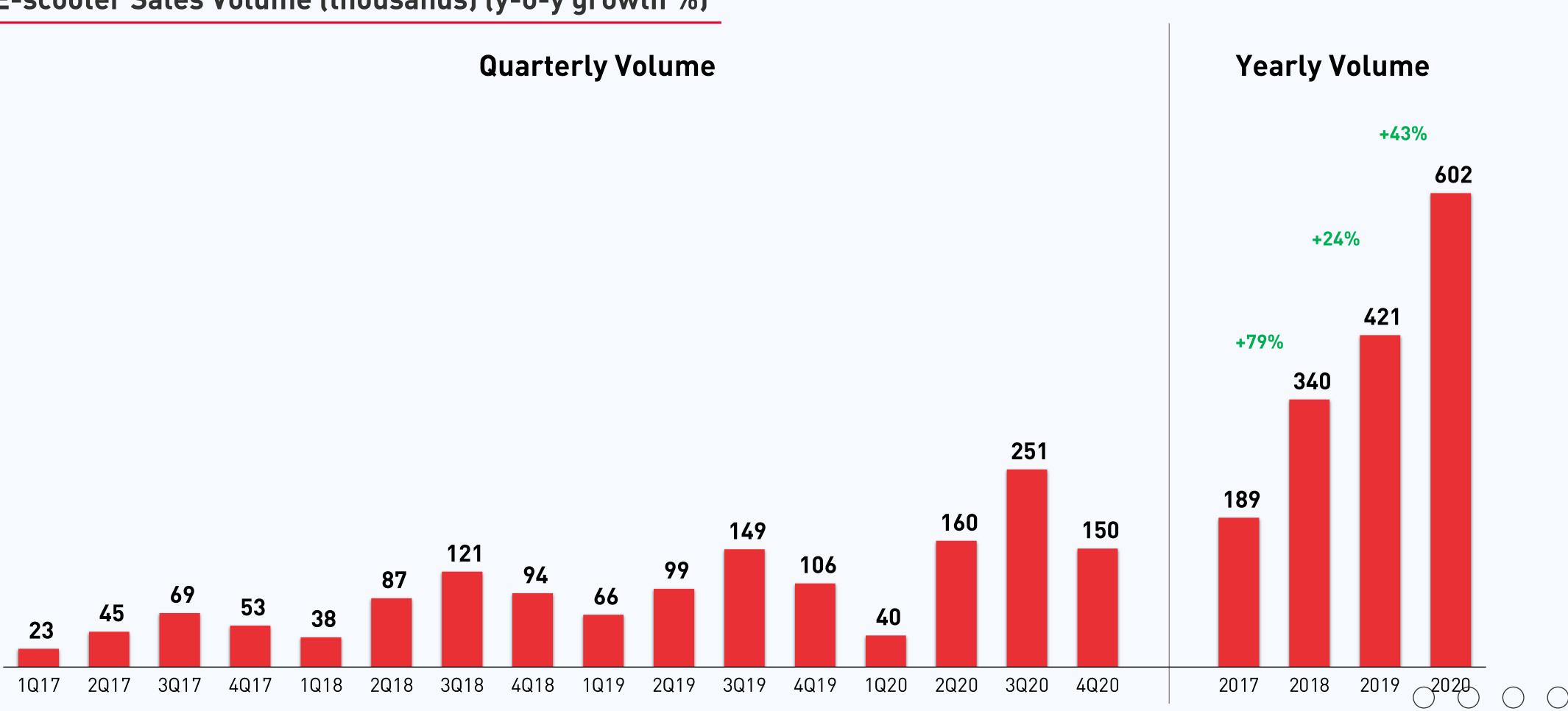






2017 – 2020: Sales Volume

E-scooter Sales Volume (thousands) (y-o-y growth %)

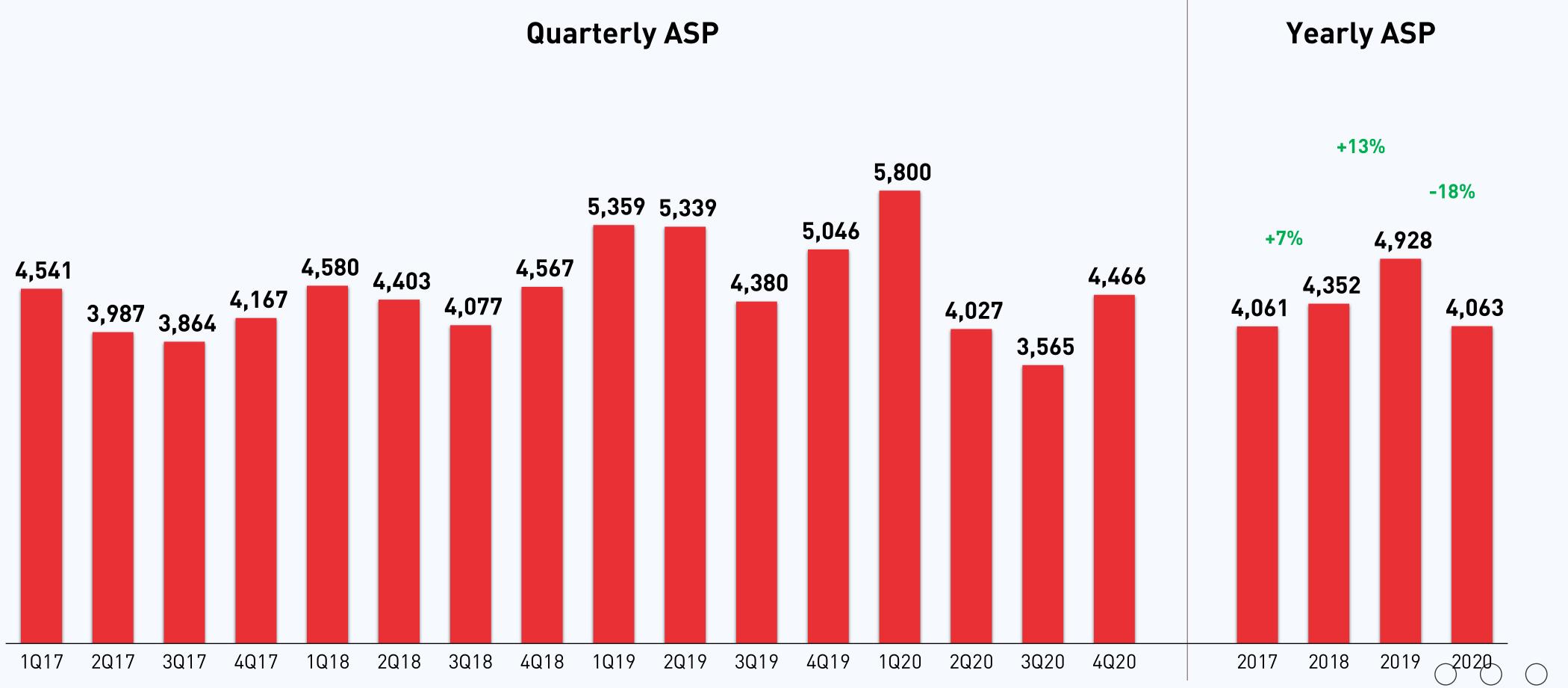






2017 – 2020: Revenues per Scooter (ASP)

Revenues per Scooter (RMB) (y-o-y growth %)



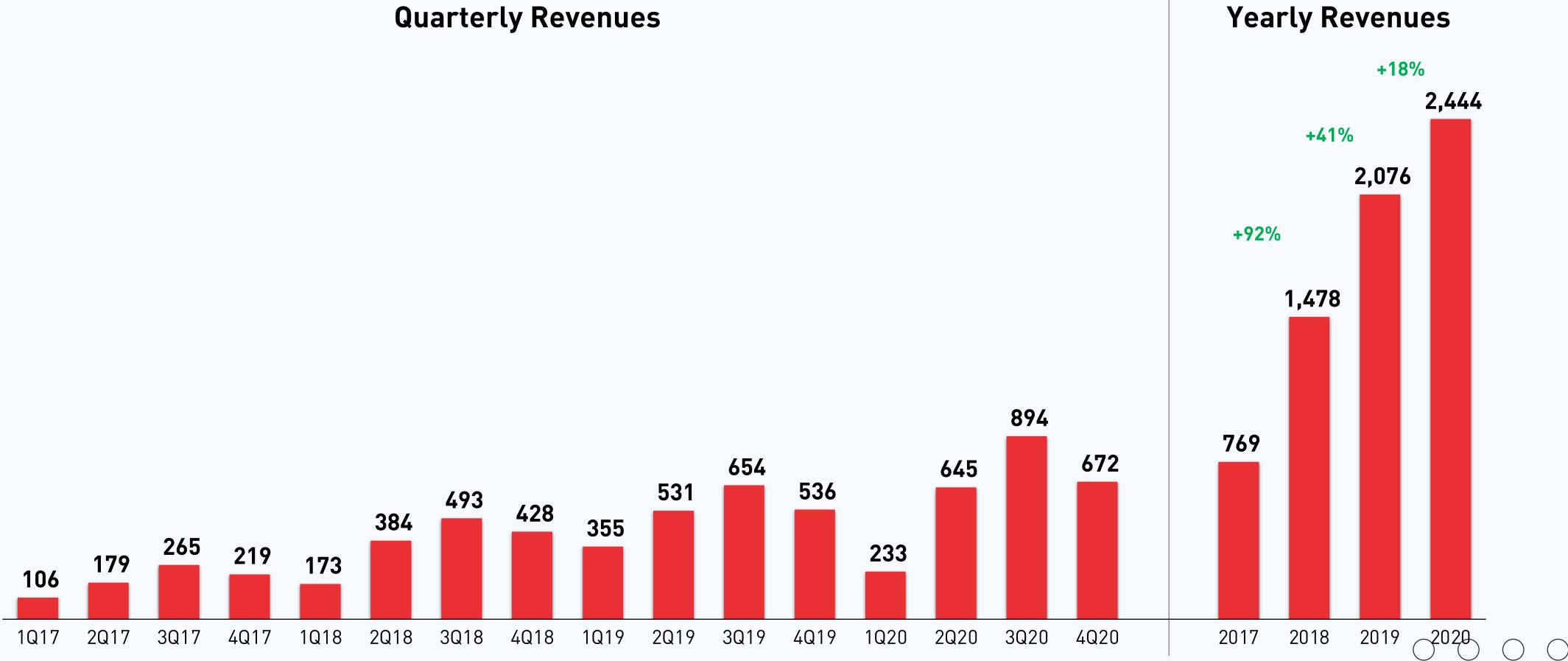




2017 – 2020: Revenues

Revenues (RMB millions) (y-o-y growth %)

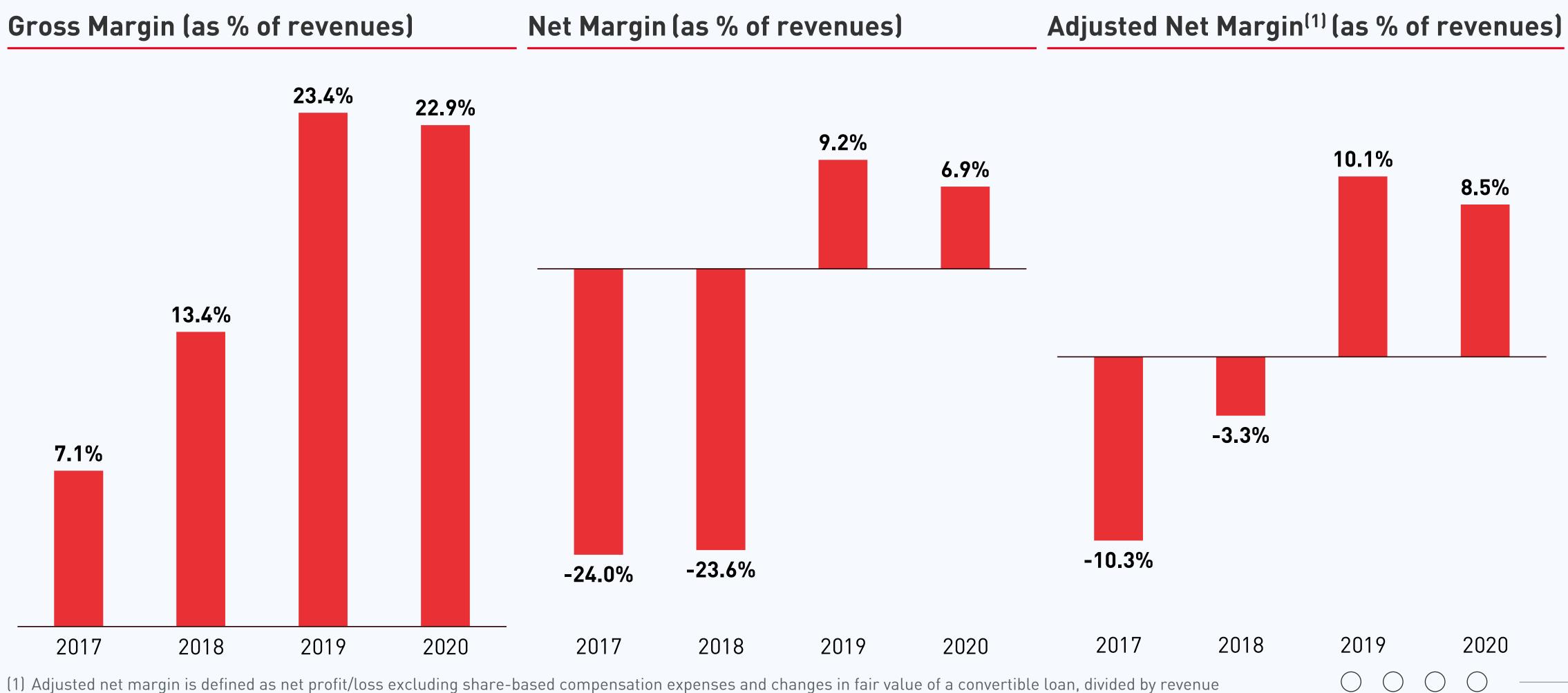
Quarterly Revenues







2017 – 2020: Margins



(1) Adjusted net margin is defined as net profit/loss excluding share-based compensation expenses and changes in fair value of a convertible loan, divided by revenue



