# 分のリル牛电动

3Q 2019





2014

1000+

> 30+ > 960,000 > 3.6bn km

**Founded** 

**Brands** 

**Dedicated Store** 

**Countries** 

**Scooters Sold** 

**Riding Data** 



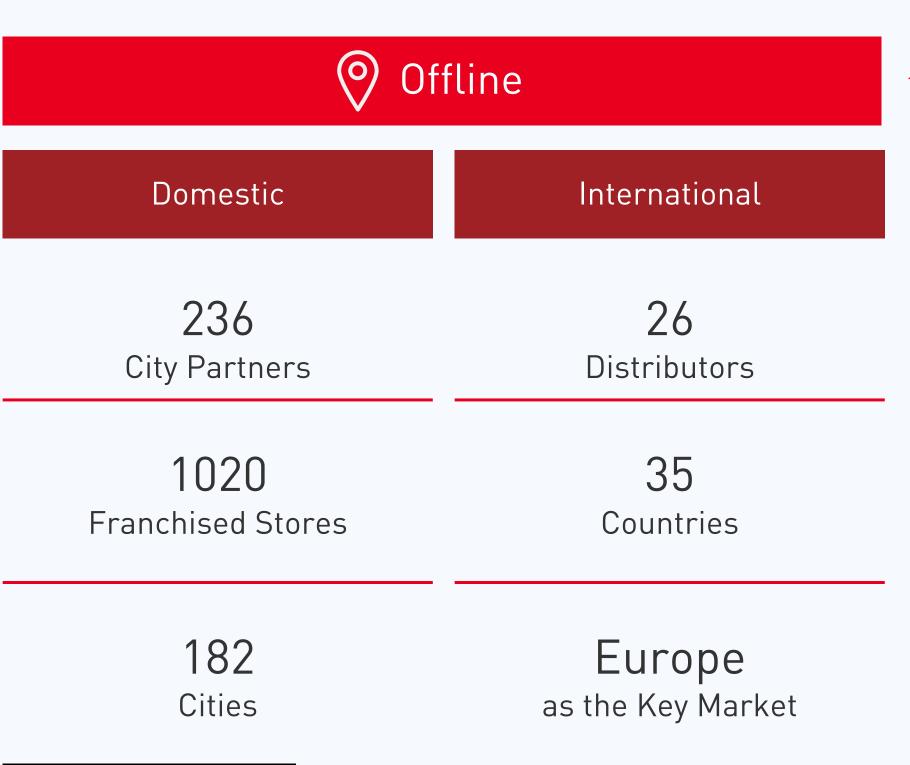


# **Our Streamlined Product Portfolio**





# Our Sales Network and Omnichannel Retail Model









3<sup>rd</sup> Party Platform

NIU Store



















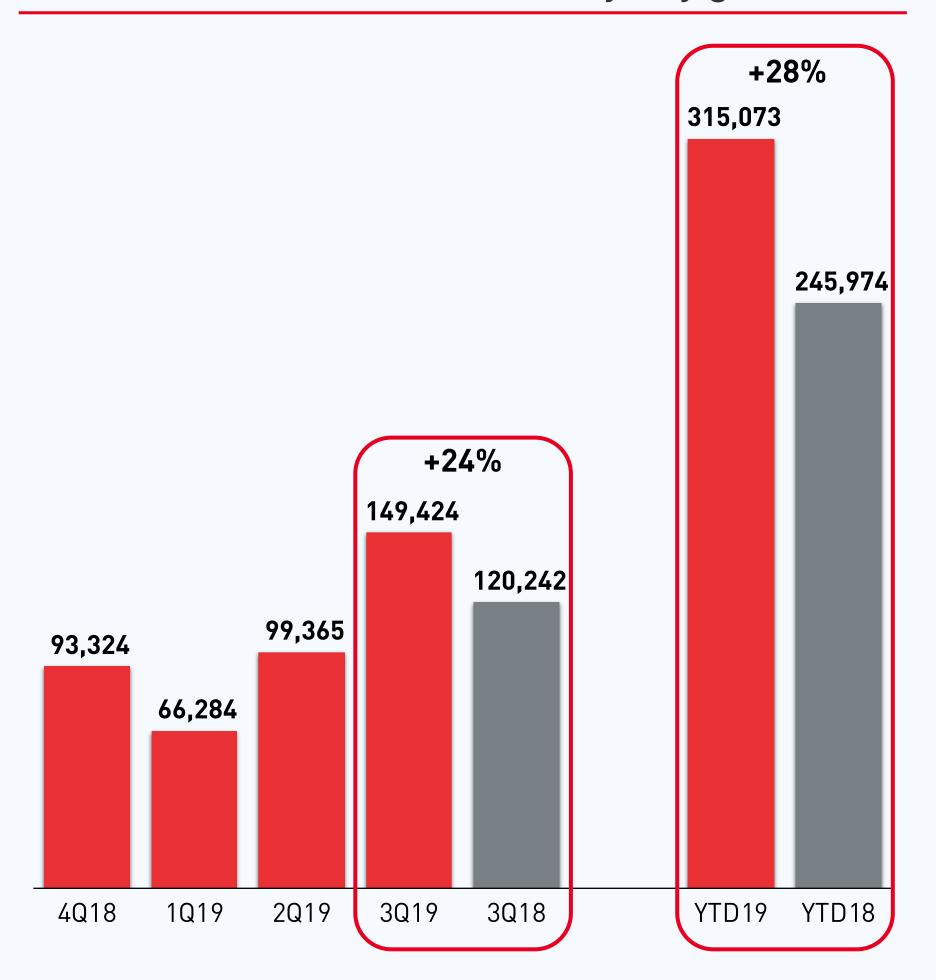
サロリ小牛电动

Financial Highlights

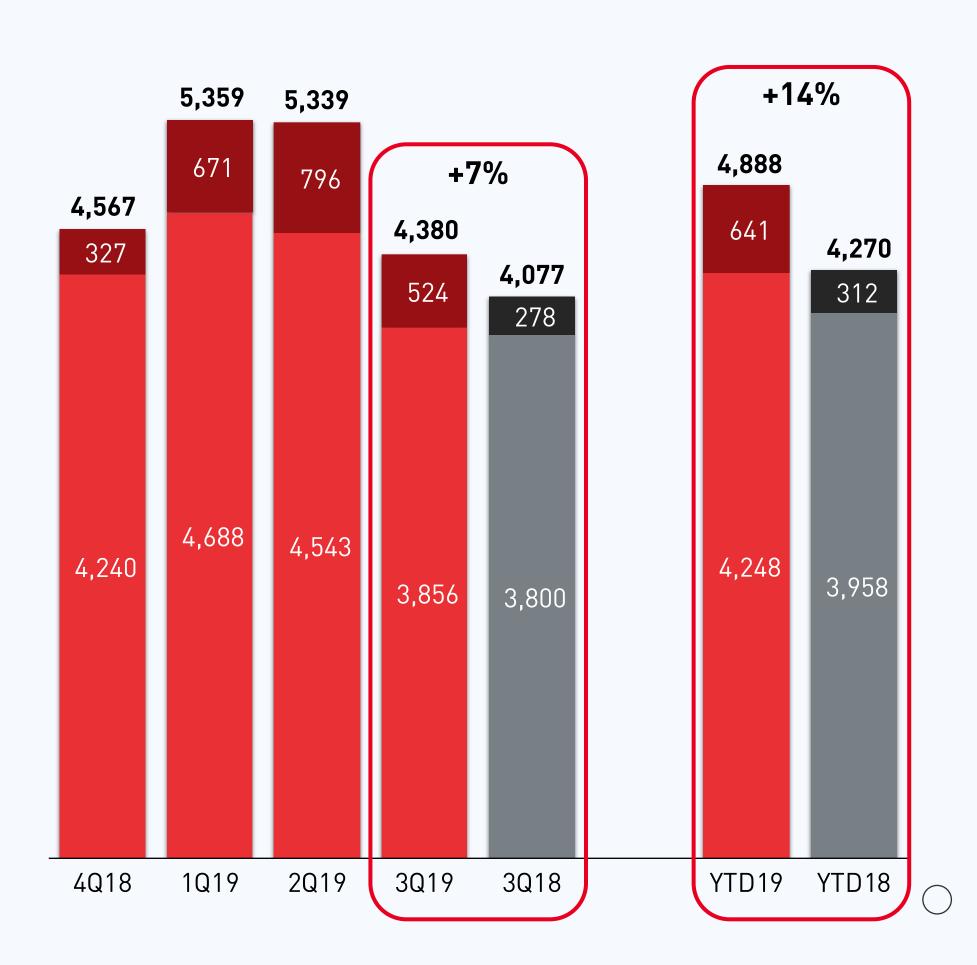


# Strong Volume and ASP Growth

### E-scooter Sales Volume (units) (y-o-y growth %)



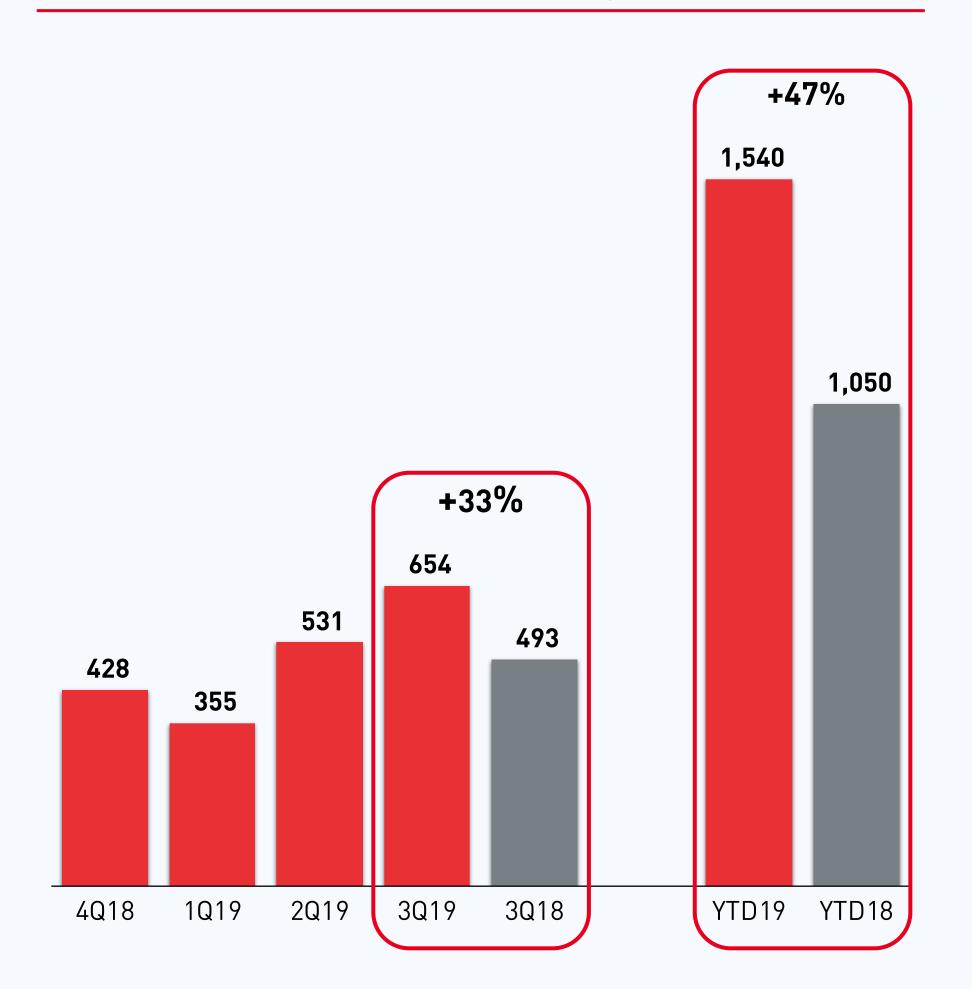
## Revenue per Scooter (RMB) (y-o-y growth %)



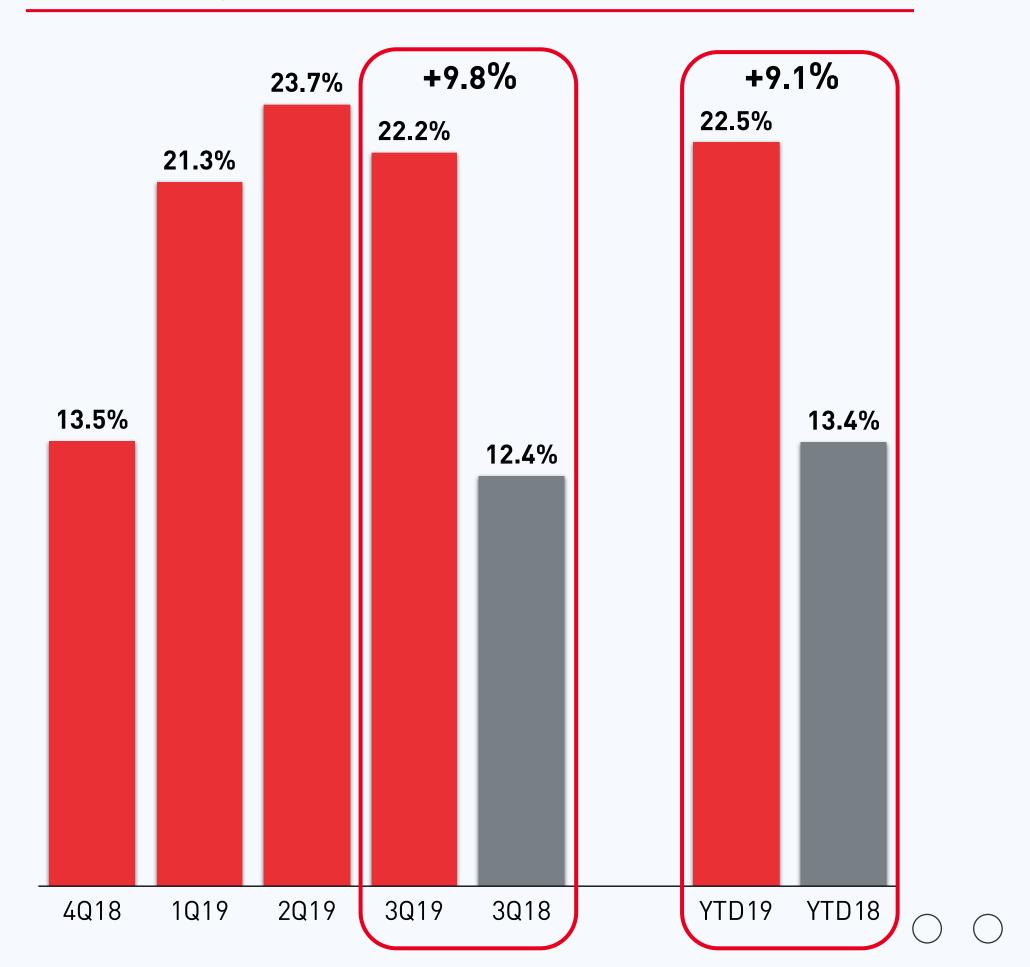


# Robust Revenue and Gross Margin Growth

Revenue (RMB millions) (y-o-y growth %)



## Gross Margin (as % of revenue)





# **Diversifying Revenue Base**

### **Scooter Revenue Breakdown by Geography**

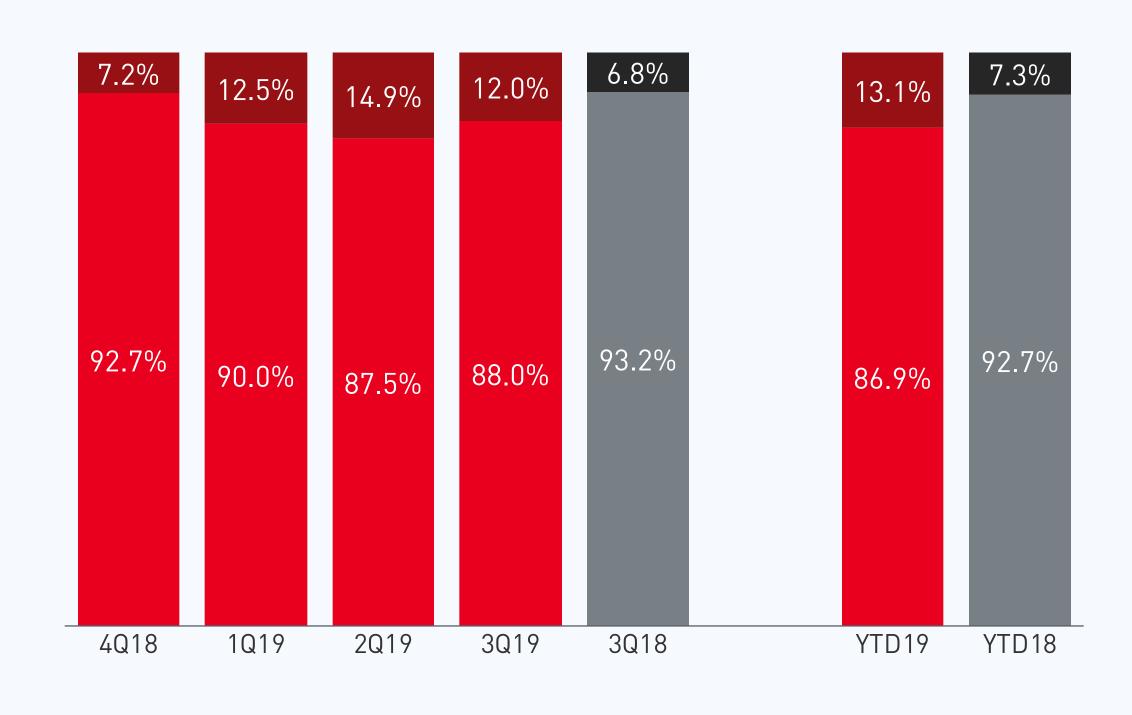
China

#### 5.1% 7.6% 9.1% 14.5% 16.7% 18.8% 27.0% 94.9% 92.4% 90.9% 92.2% 83.3% 81.5% 81.2% YTD19 YTD18 4Q18 3Q19 3Q18 1Q19 2Q19

Overseas markets

## **Revenue Breakdown by Product**

■ E-scooter

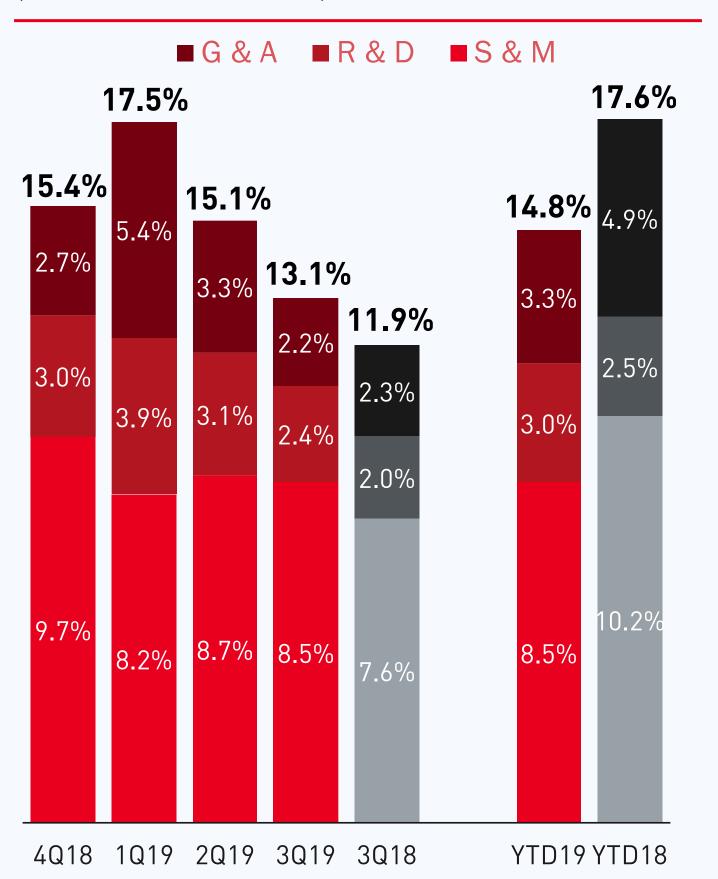


Accessories, spare parts and services

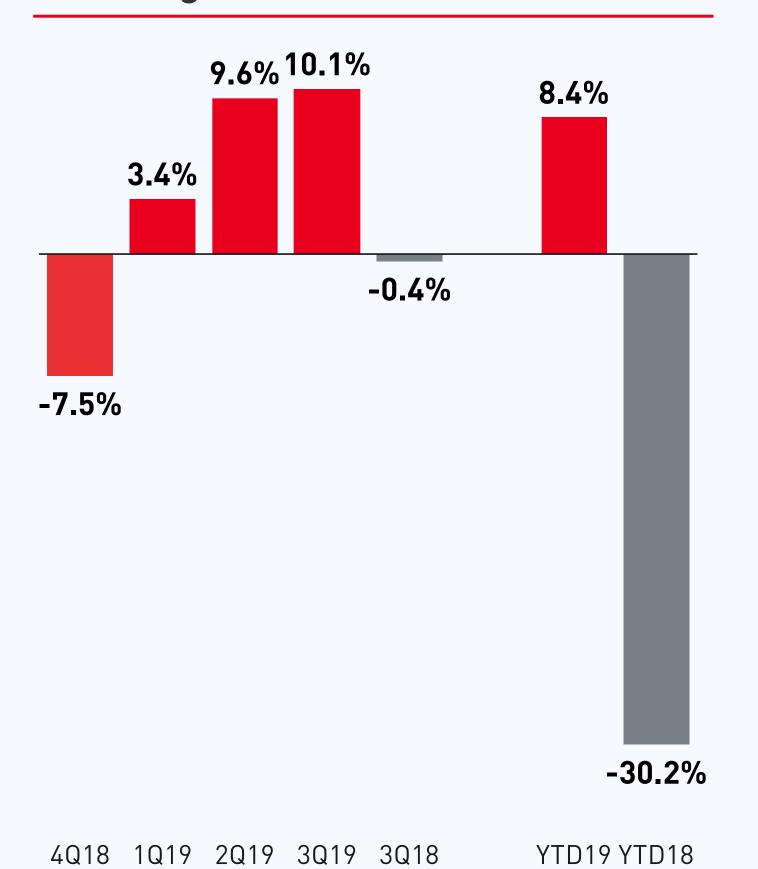


# Improved Net Margin

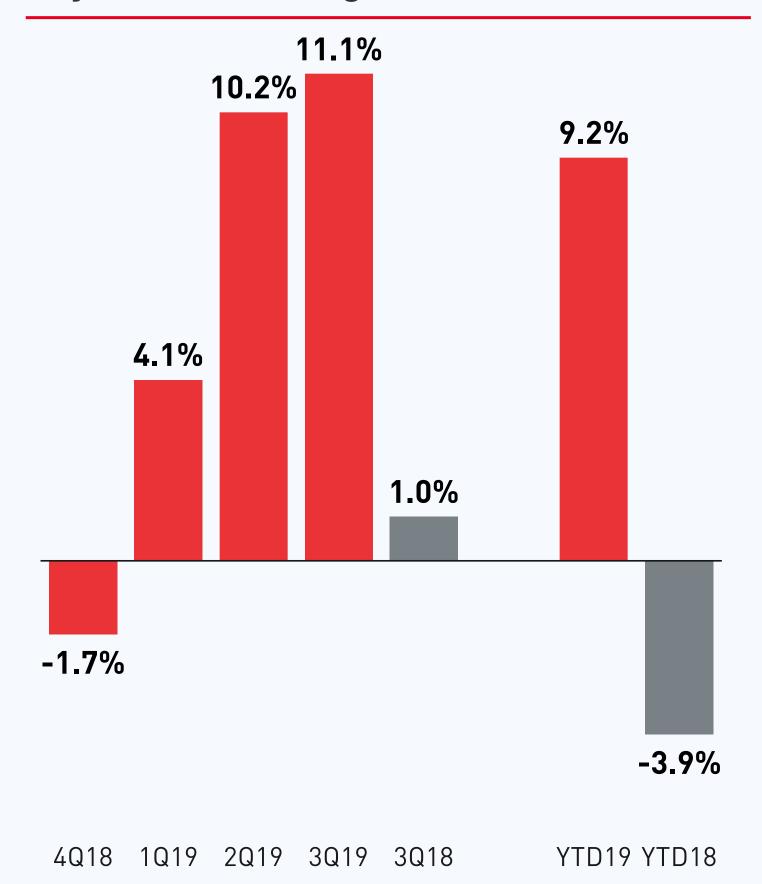
Adj. Operating Expenses<sup>(1)</sup> (as % of revenue)



## Net Margin (as % of revenue)



## Adjusted Net Margin<sup>(2)</sup> (as % of revenue)



(1) Adj. operating expenses is defined as operating expenses excluding share-based compensation expenses, divided by revenue;

(2) Adjusted net margin is defined as net profit/loss excluding share-based compensation expenses, divided by revenue



2016

## 2016 - 2018: Sales Volume and Revenue

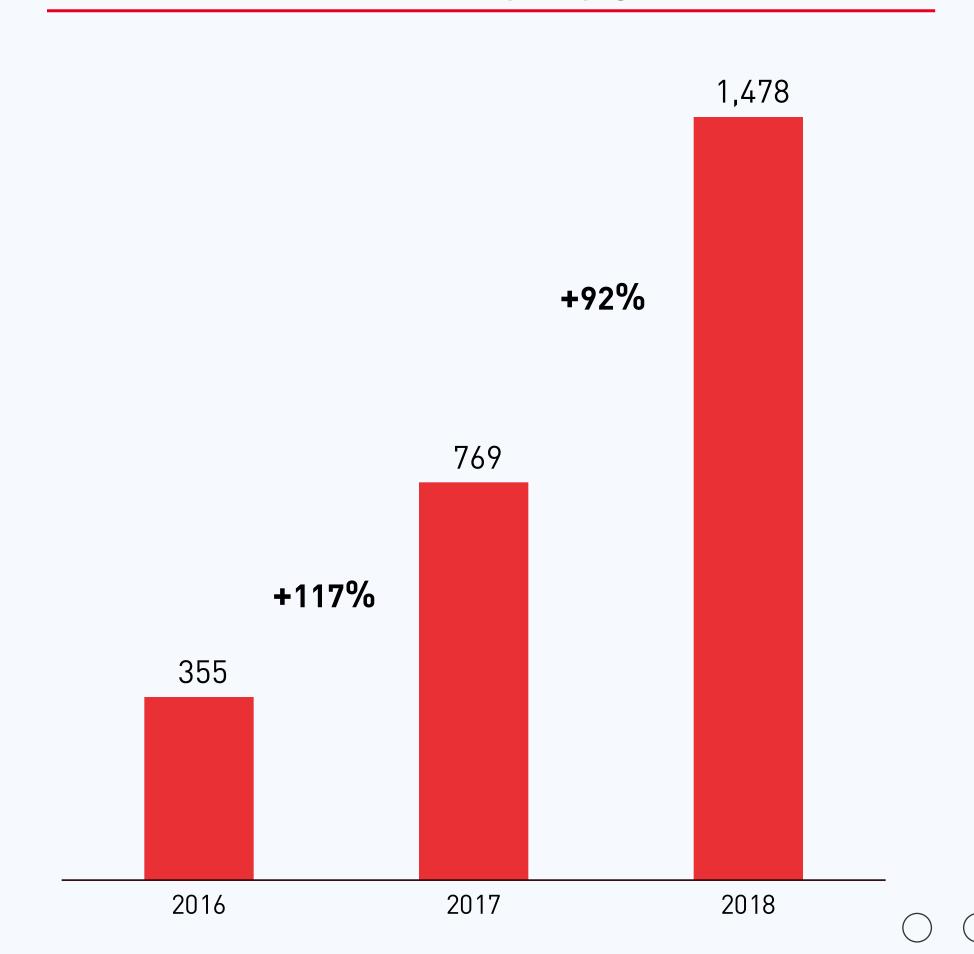
## E-scooter Sales Volume (units) (y-o-y growth %)

# 339,585 +79% 189,467 +123% 84,879

2017

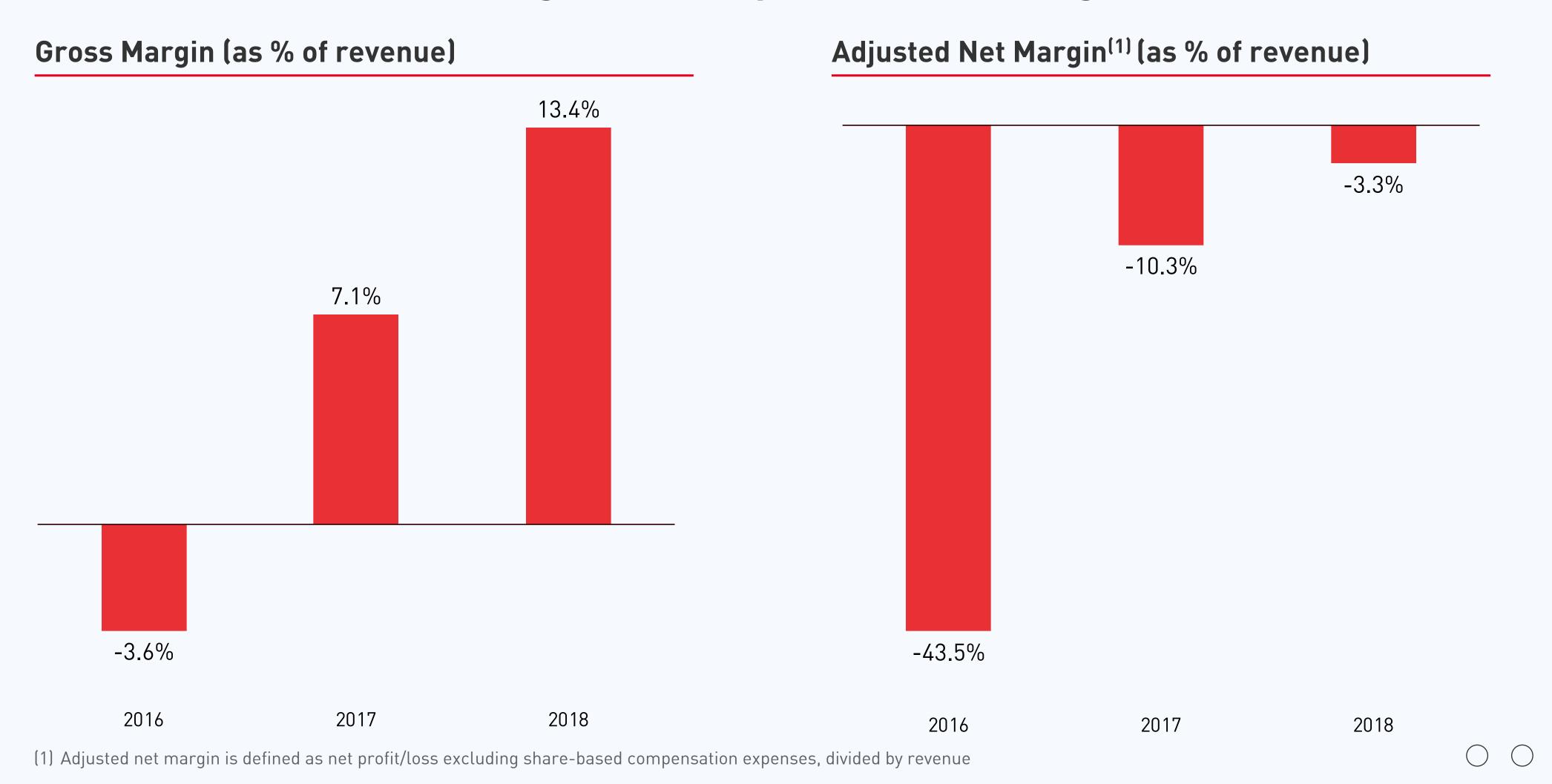
2018

## Revenue (RMB millions) (y-o-y growth %)





# 2016 - 2018: Gross Margin and Adjusted Net Margin



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