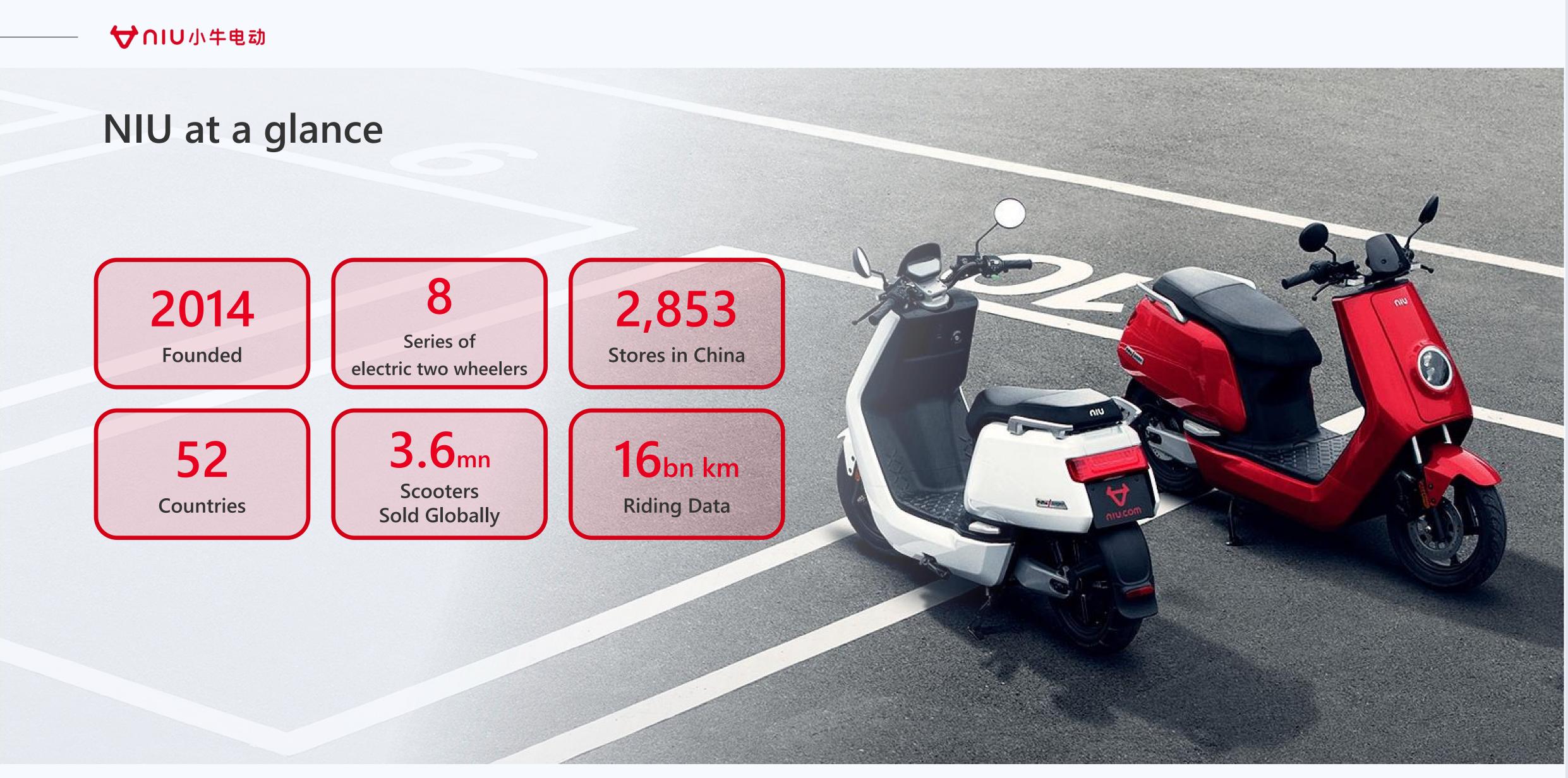
## **サロリ小牛电动** 1Q 2023





Data as of March 31, 2023.







#### China: We released MQiL, RQi and G400/G400T in May



NQi MQi UQi



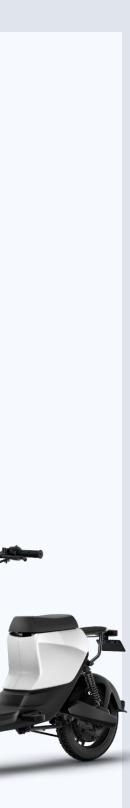
2015 / 2019\*

2016 / 2023\*

2017 / 2022\*

Notes: \* Year of performance upgrades Data as of May 18, 2023.

<b>S</b> Qi	RQi	GOVA
2022	2023	2020 / 2023*
2022	2025	







#### EU and US: We started with e-moped and e-motorcycle, now extend to kickscooters and e-bike



NQIGTS MQIGT MQI



2019

2020

2021 2021

Data as of March 31, 2023.

#### MQISTEVO KQI BQI RQI

2021

2021 (to be offered)





## South East Asia: We have introduced a high-end and mid-end models in Indonesia as a starter





2021

Data as of March 31, 2023.





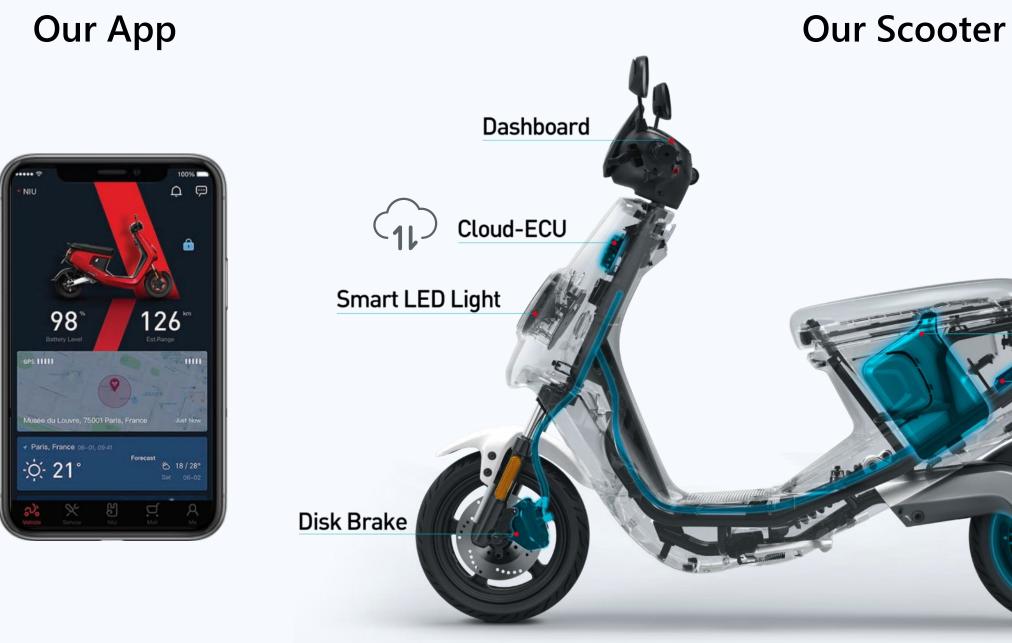
2021







### Competitive edge in smart technologies with user-centric industrial design



#### Winner of seven major international design awards









#### Our battery





Dynamic SOC Algorithm Smart Cloud BMS All-In-One Pack 18650 Lithium-ion Battery Cel **FOC Powertrain** NIU Motor EBS Energy Recovery



Portable battery pack



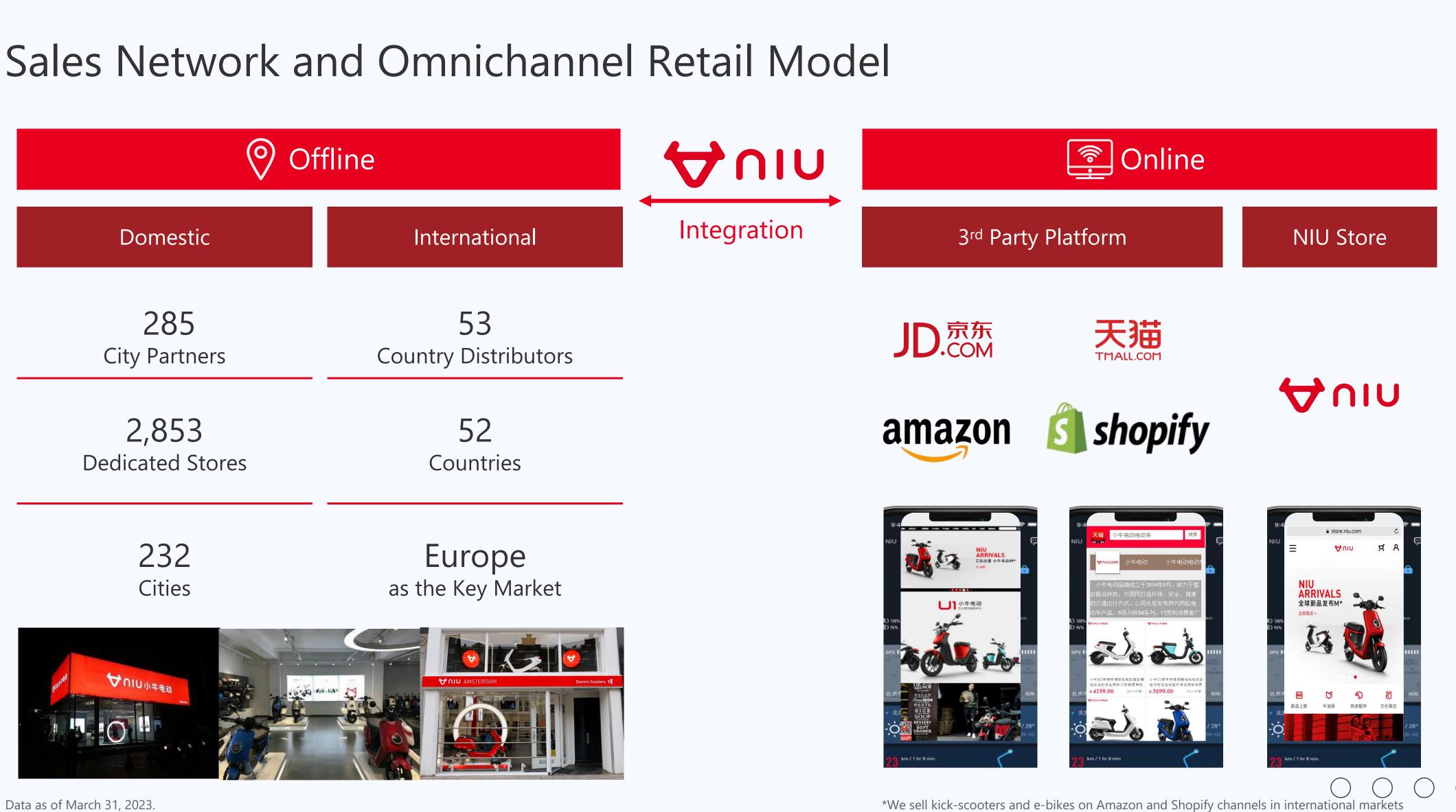








#### ₩NIU小牛电动



Data as of March 31, 2023.

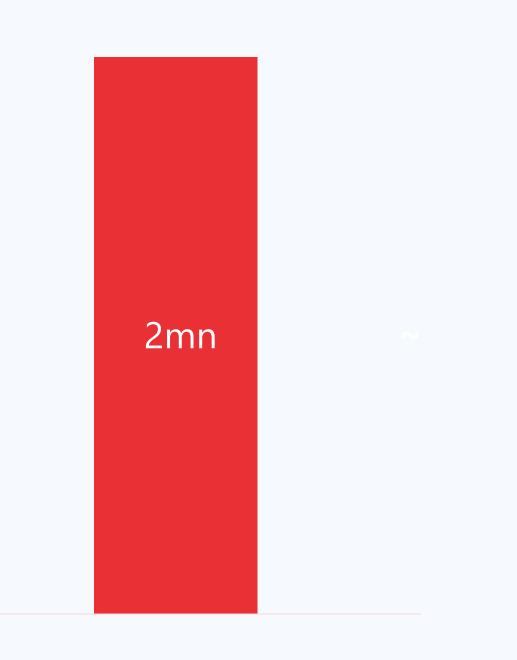




### Total production capacity of 2 million units per year



#### Current Capacity (units)





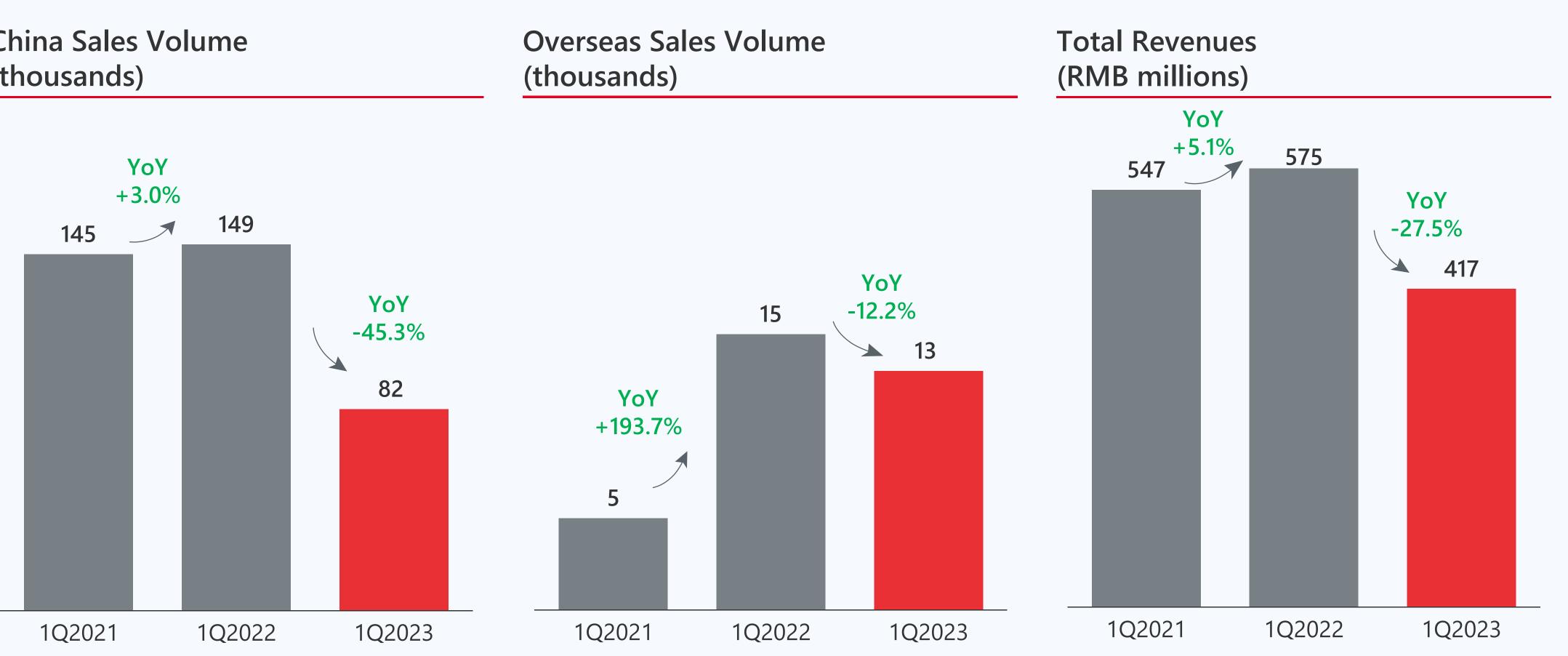


# ゲロレ小牛电动 Financial Highlights



#### Sales volume and Revenues

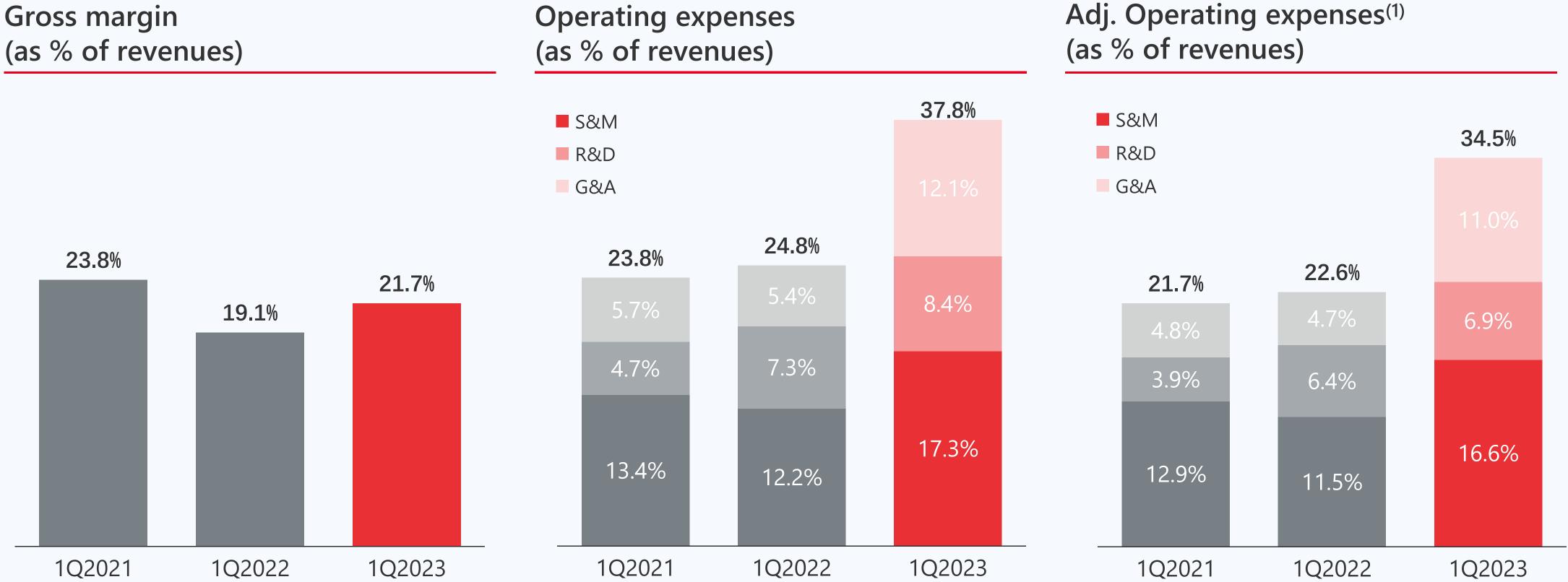
China Sales Volume	<b>Overseas Sales</b>	
(thousands)	(thousands)	







#### Gross margin and operating expenses



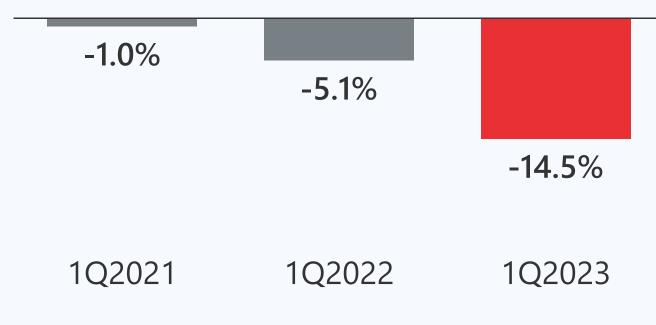
Note: (1) Adj. operating expenses is defined as operating expenses excluding share-based compensation expenses, divided by revenues





#### Net margin

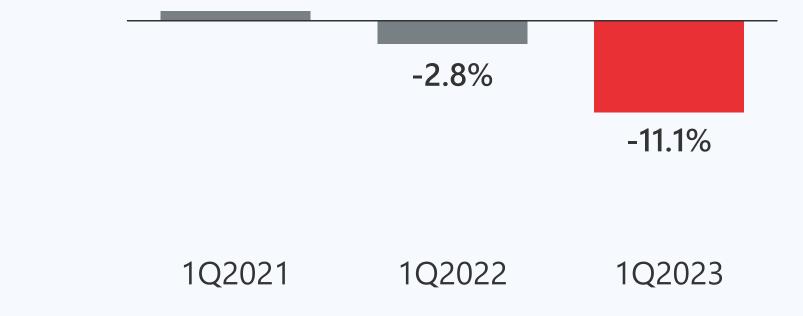
Net margin (as % of revenues)



Note: (1) Adjusted net margin is defined as net loss/income excluding share-based compensation expenses and change in fair value of a convertible loan, divided by revenues

#### Adj. Net margin<sup>(1)</sup> (as % of revenues)

#### 1.2%







#### ♥NIU小牛电动

## Solid balance sheet with strong cash position

RMB(million)	2022/12/31	2023/3/31
Cash, restricted cash, deposits & short-term investment	1,110	860
Notes receivable & Accounts receivable, net	300	222
Inventories, net	417	430
PP&E and intangible assets	399	377
Land use rights and other operating lease ROU assets	86	85
Other assets	225	216
Total assets	<u>2,537</u>	<u>2,190</u>
Notes and accounts payable	776	682
Short-term bank borrowings	160	0
Deferred revenue and customer advances	74	80
Other liabilities	217	170
Total liabilities	1,227	932
Total equity	1,310	1,258
Total liabilities and equity	<u>2,537</u>	<u>2,190</u>









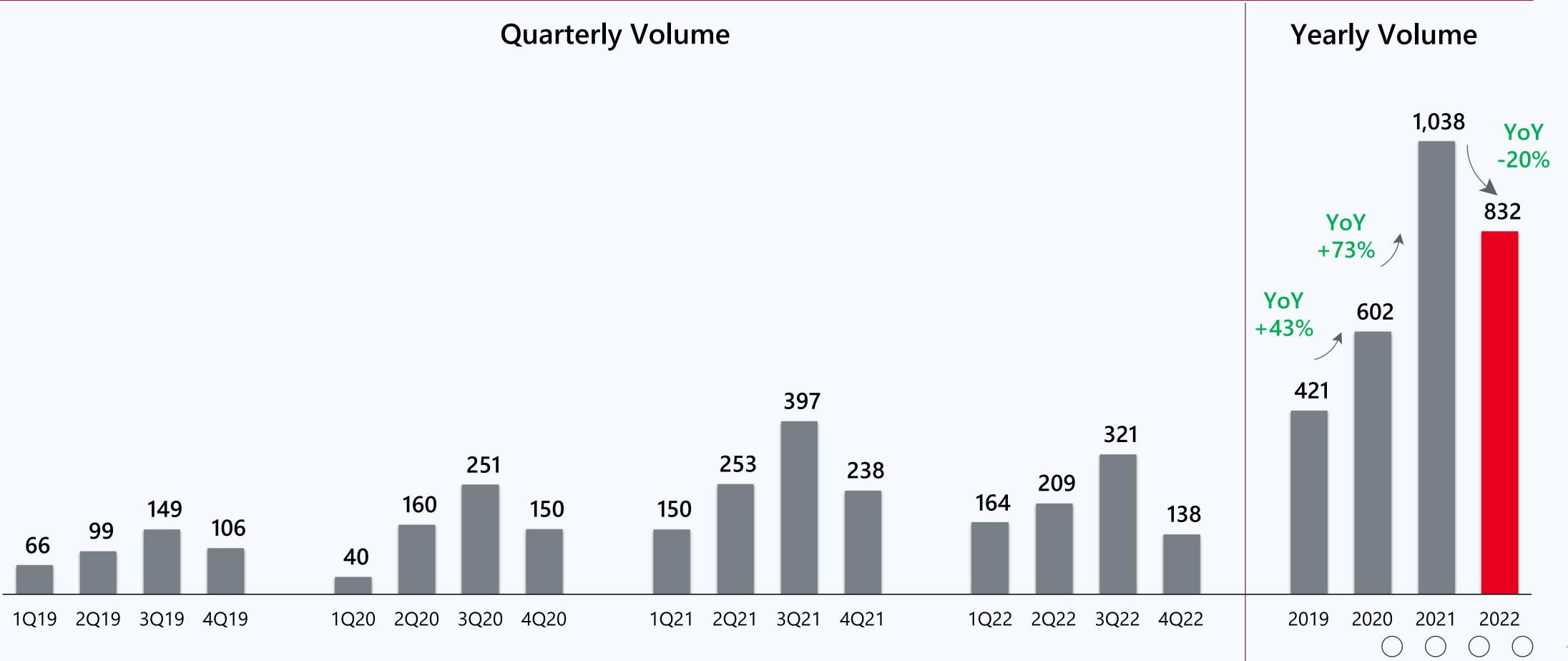
# Appendix

# 10000000-



#### 2019 – 2022: Sales volume growth

E-scooter Sales Volume (thousands) (y-o-y growth %)

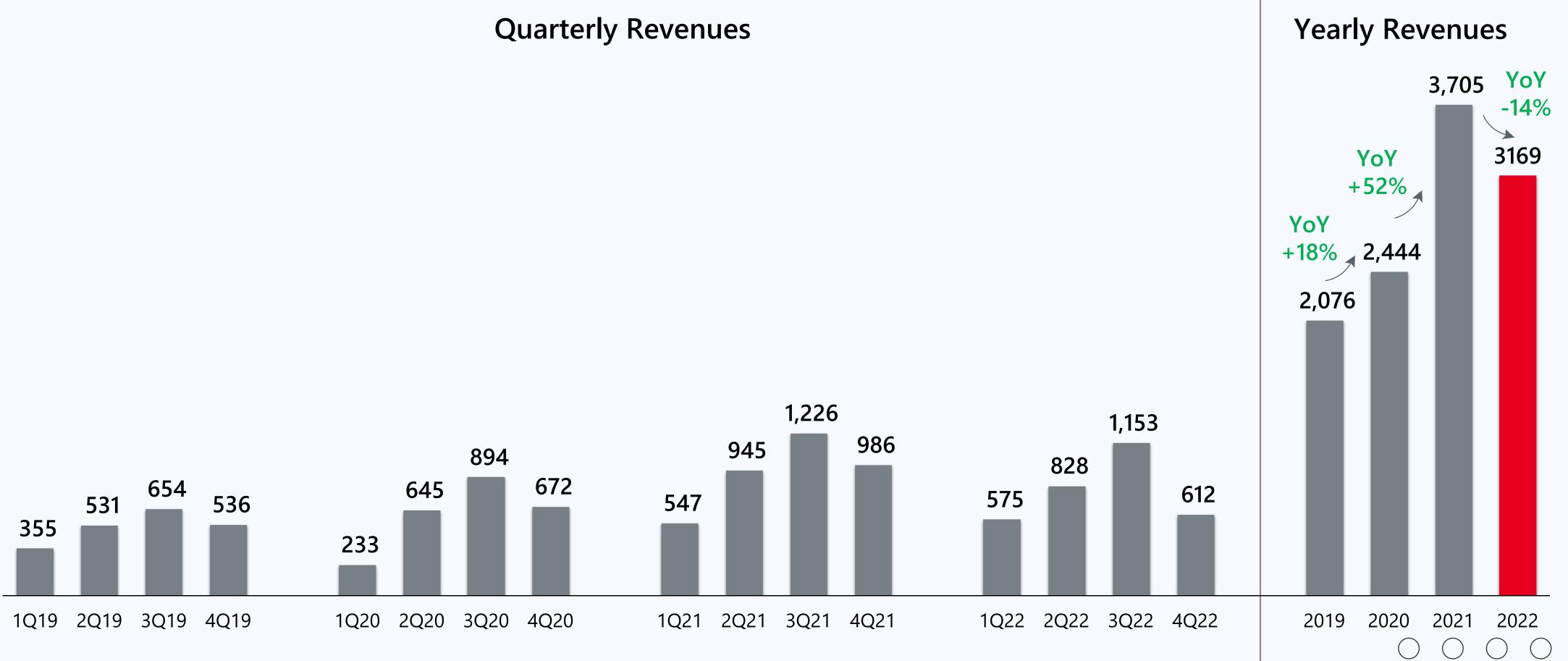






#### 2019 – 2022: Revenues

Revenues (RMB millions) (y-o-y growth %)

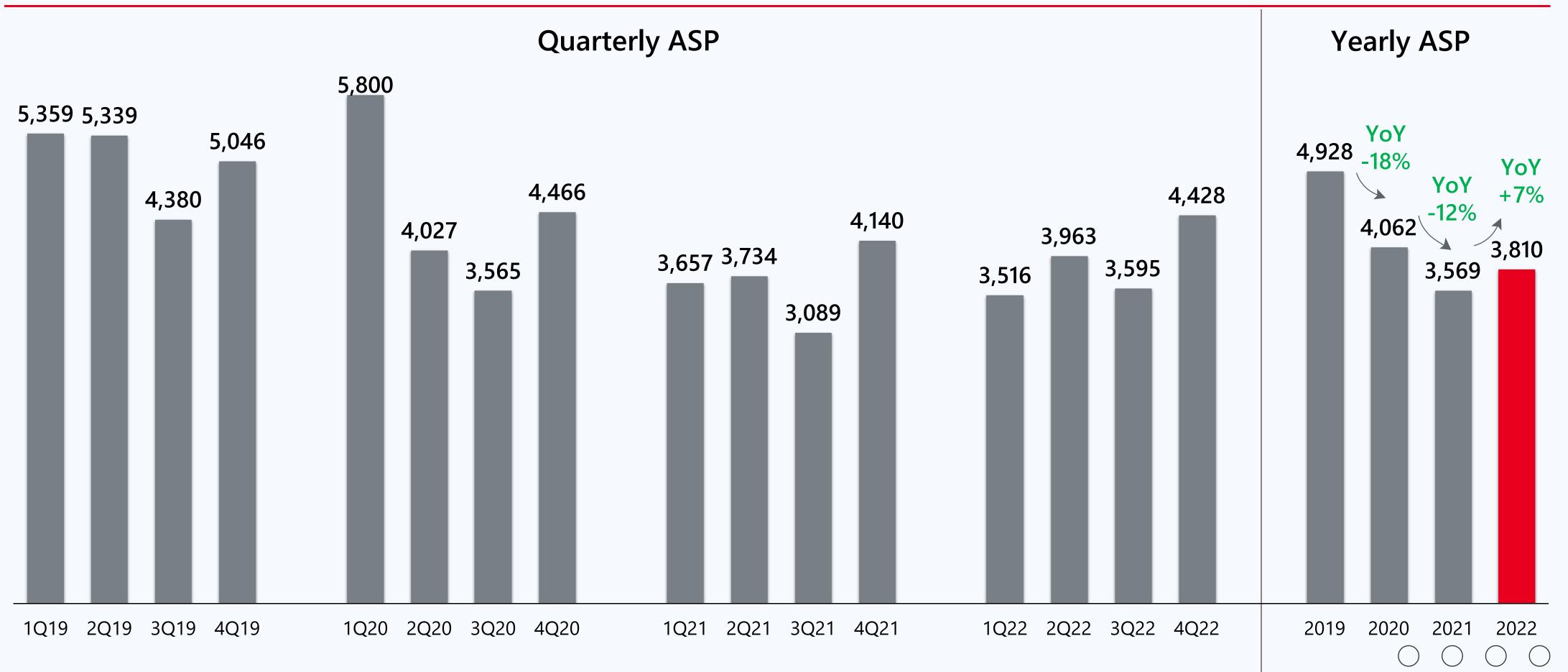






#### 2019 – 2022: Revenues per scooter (ASP)

Revenues per scooter (RMB) (y-o-y growth %)









#### 2019 – 2022: Margins

Gross margin	Net margin
(as % of revenues)	(as % of revenues)

